



Agenda

June 27, 2019

6:00 p.m.— New River Valley Business Center, Fairlawn

- I. **CALL TO ORDER**
- II. **CONSENT AGENDA**
 - A. Approval of Minutes for May
 - B. Approval of Treasurer's Report for May
- III. **COMMONWEALTH INTERGOVERNMENTAL REVIEW PROCESS**
 - A. Projects (Signed-off by the staff)
 - None
 - B. Regular Project Review
 - None
 - C. Environmental Project Review
 - 1. U.S. Army's Proposed Solvent Propellant Pack-Out Facility at the Radford Army Ammunition Plant in Radford, Virginia
 - 2. Joint Permit Application No. 18-0609 - Pulaski County Service Authority Water Withdrawals
- IV. **PUBLIC ADDRESS**
- V. **REVIEW OF MUTUAL CONCERNS AND COMMISSIONERS' REPORTS**
- VI. **CHAIR'S REPORT**
- VII. **EXECUTIVE DIRECTOR'S REPORT**
- VIII. **OLD BUSINESS**
- IX. **NEW BUSINESS**
 - A. Comprehensive Economic Development Strategy Project Package and Report
Presentation: Patrick O'Brien, Regional Planner II
Commission Discussion
 - B. Consideration of Commission By-law Amendment
Commission Action
 - C. Consideration of Proposed FY20 Budget
Presentation: Kevin Byrd, Executive Director
Commission Action
 - D. Commission Officers for FY20 – Slate Introduced at May Meeting
Commission Action
 - E. July Commission Meeting (Historically it is cancelled due to conflict with VAPDC)
Commission Action

All meeting materials posted on the Commission website www.nrvrc.org

The New River Valley Regional Commission provides area wide planning for the physical, social, and economic elements of the district; encourages and assists local governments in planning for their future; provides a means of coordinating federal, state, and local efforts to resolve area problems; provides a forum for review of mutual concerns; and implements services upon request of member local governments.



6580 Valley Center Drive | Suite 124 | Radford, VA 24141 | 540-639-9313

MEMORANDUM

N R V R C . O R G

To: NRVRC Board Members
From: Janet McNew, Finance Director
Date: June 19, 2019
Re: May 2019 Financial Statements

The May 2019 Revenue and Expenditure Reports and Balance Sheet are enclosed for your review. Financial reports are reviewed by the Executive Committee prior to inclusion in the meeting packet.

The Revenue and Expense report compares actual year to date receipts and expenses to the FY18-19 budget adopted by the Commission at the June 28, 2018 meeting. The financial operations of the agency are somewhat fluid and projects, added and modified throughout the year, along with the high volume of Workforce program activities, impact the adopted budget. To provide clarity, separate revenue and expense reports are now provided for Commission and Workforce Development Board activities.

As of month-end May 2019 (92% of the fiscal year), Commission overall year to date revenues are 73% and expenses are 84% of adopted budget. The two largest budget expense lines, Salary and Fringe, are in line with fiscal year at 89% and 94%, respectively. The revenue lag over expense monthly (\$84K) and year to date (\$161K) is not unusual and is due primarily to expenses incurred on projects that are not yet invoiced. This amount is reflected in Net Projects on the balance sheet. Commission revenue fluctuates as most projects are not invoiced on a monthly fixed amount basis.

We have previously reported on heavy expenses year to date in several line items. Printing expense is related to annual report production. Expenses for Communications, Office Supplies, Postage, Dues/Pubs and Miscellaneous Fees are anticipated and budgeted. Overages in Advertising and Professional Services are due to unbudgeted, but reimbursable, project expenses.

Looking at the balance sheet, Accounts Receivable total is \$452,310. Of this total, Workforce receivables are \$387,318 (86%) and current. The Executive Committee reviews all aged receivables over 60 days and no receivables are deemed uncollectible. Net Projects (\$212,409) represents current year project expenses, primarily quarterly and benchmark projects, that cannot be invoiced yet and posted to receivables.

Strengthening the Region through Collaboration

Counties

Floyd | Giles
Montgomery | Pulaski
City
Radford

Towns

Blacksburg | Christiansburg
Floyd | Narrows | Pearisburg
Pembroke | Pulaski
Rich Creek

Higher Education

Virginia Tech
Radford University
New River Community College

**New River Valley Regional Commission
Revenue and Expenditures - May 2019**

FY18-19 Budget Adopted 6/28/2018		May 2019	YTD	Under/Over	(92% of FY) % Budget
NRVRC Anticipated Revenues					
ARC	68,666.00	0.00	68,667.00	-1.00	100.00%
ARC - Prices Fork	369,552.13	0.00	240,518.69	129,033.44	65.08%
LOCAL ASSESSMENT	233,866.68	0.00	233,866.49	0.19	100.00%
DHCD - Administrative Grant	75,971.00	18,993.00	75,971.00	0.00	100.00%
EDA	70,000.00	0.00	70,000.00	0.00	100.00%
Workforce Fiscal Agent	65,000.00	0.00	65,000.00	0.00	100.00%
Workforce Pathways Fiscal Agent	50,000.00	0.00	50,000.00	0.00	100.00%
VDOT	58,000.00	0.00	44,924.87	13,075.13	77.46%
VDOT - Rocky Knob Project	73,000.00	0.00	4,434.83	68,565.17	6.08%
Floyd County	10,000.00	0.00	5,691.02	4,308.98	56.91%
Floyd Town	6,750.00	530.95	5,417.42	1,332.58	80.26%
Giles County	0.00	0.00	1,000.00	-1,000.00	0.00%
Narrows Town	28,000.00	88.27	88.27	27,911.73	0.32%
Pearisburg Town	0.00	0.00	2,500.00	-2,500.00	0.00%
Rich Creek Town	3,000.00	0.00	5,487.91	-2,487.91	182.93%
Montgomery County	40,745.12	1,471.81	23,233.58	17,511.54	57.02%
Blacksburg Town	13,000.00	1,166.67	12,833.37	166.63	98.72%
Christiansburg Town	35,000.00	0.00	9,962.33	25,037.67	28.46%
Pulaski County	35,000.00	0.00	31,671.32	3,328.68	90.49%
Pulaski Town	41,500.00	1,198.59	9,380.59	32,119.41	22.60%
Radford City	0.00	0.00	7,000.00	-7,000.00	0.00%
Radford University	55,500.00	0.00	7,093.60	48,406.40	12.78%
Miscellaneous (Meetings/Interest/Recovered Costs)	0.00	1,792.34	3,377.64	-3,377.64	0.00%
Virginia's First RIFA	27,500.00	2,291.66	25,208.26	2,291.74	91.67%
New River Community College	1,500.00	0.00	2,574.20	-1,074.20	171.61%
NRV MPO	35,000.00	0.00	27,845.42	7,154.58	79.56%
Pembroke Town	10,000.00	0.00	0.00	10,000.00	0.00%
RV-ARC RideSolutions	33,680.00	0.00	26,379.05	7,300.95	78.32%
VHDA Regional Housing Local Support	30,000.00	3,900.00	19,737.41	10,262.59	65.79%
Dept of Environmental Quality	10,000.00	0.00	7,500.00	2,500.00	75.00%
VECF - Smart Beginnings	102,343.00	0.00	50,658.17	51,684.83	49.50%
VECF - Innovative Partnership	0.00	0.00	32,326.55	-32,326.55	0.00%
VECF - Mixed Delivery	0.00	0.00	5,648.36	-5,648.36	0.00%
VA Housing Development Authority	55,312.50	0.00	35,794.02	19,518.48	64.71%
VECF - Early Childhood Workforce Data Initia	0.00	0.00	3,370.50	-3,370.50	0.00%
Southwest Virginia SWMA	2,000.00	0.00	2,000.00	0.00	100.00%
New River Health District	25,000.00	0.00	14,745.82	10,254.18	58.98%
New River Valley Development Corporation	25,000.00	1,808.33	19,891.63	5,108.37	79.57%
Friends of Southwest Virginia	6,000.00	0.00	0.00	6,000.00	0.00%
One Care Southwest Virginia	15,000.00	0.00	0.00	15,000.00	0.00%
United Way Southwest Virginia	7,500.00	0.00	0.00	7,500.00	0.00%
Backsburg Partnership (for Rail Study)	0.00	0.00	15,000.00	-15,000.00	0.00%
Habitat for Humanity Newtown Road Grant App	0.00	500.00	3,500.00	-3,500.00	0.00%
ReNew the New	3,444.57	0.00	727.95	2,716.62	21.13%
Region I Planning & Development (WV)	10,500.00	0.00	9,882.67	617.33	94.12%
Smart Beginnings Fund Raising	790.00	0.00	0.00	790.00	0.00%
Local Match ARC Jan-Jun 2019	9,750.00	0.00	0.00	9,750.00	0.00%
Sub Total Revenues	1,742,871.00	33,741.62	1,280,909.94	461,961.06	73.49%
Expenses					
Salaries	760,103.00	58,520.87	678,355.25	81,747.75	89.25%
Fringe Benefits	198,032.00	16,177.81	185,693.34	12,338.66	93.77%
Travel	17,650.00	3,567.44	15,579.16	2,070.84	88.27%
Office Space	49,968.00	4,164.00	45,804.00	4,164.00	91.67%
Communications	9,789.00	795.42	10,014.91	-225.91	102.31%
Office Supplies	29,355.00	1,280.60	32,962.01	-3,607.01	112.29%
Postage	1,775.00	18.99	1,550.84	224.16	87.37%
Printing	4,400.00	0.00	4,341.66	58.34	98.67%
Copier Usage/Maintenance	1,800.00	226.74	1,934.46	-134.46	107.47%
Outreach/Media Adv	900.00	4,934.45	10,919.78	-10,019.78	1213.31%
Equipment Rent/Copier	4,219.00	351.52	3,866.72	352.28	91.65%
Fleet Vehicles	8,471.00	104.53	1,574.84	6,896.16	18.59%
Dues/Publications	15,807.00	861.00	15,709.80	97.20	99.39%
Training/Staff Development	15,250.00	90.00	7,767.86	7,482.14	50.94%
Insurance	3,200.00	246.33	2,709.63	490.37	84.68%
Meeting Costs	10,850.00	4,301.11	11,787.21	-937.21	108.64%
Capital Outlay	20,000.00	0.00	0.00	20,000.00	0.00%
Contractual Services	559,274.00	23,192.24	400,042.52	159,231.48	71.53%
Professional Services Audit/Legal	4,700.00	0.00	5,365.50	-665.50	114.16%
Miscellaneous/Fees	4,150.00	398.33	4,401.85	-251.85	106.07%
Reimbursed Expenses	0.00	-1,142.50	2,500.00	-2,500.00	0.00%
Sub Total Expenses	1,719,693.00	118,088.88	1,442,881.34	276,811.66	83.90%
NRVRC Balance	23,178.00	-84,347.26	-161,971.40		

**New River/Mount Rogers Workforce Development Board
Revenue and Expenditures - May 2019**

(92% of fiscal year)

NR/MR WDB Anticipated Revenues		May 2019	YTD	Under/Over	% Budget
Workforce Development Area	2,241,650.00	155,071.16	1,954,987.51	286,662.49	87.21%
Sub Total Revenues	2,241,650.00	155,071.16	1,954,987.51	286,662.49	
Expenses					
Salaries	464,696.00	40,060.67	436,681.86	28,014.14	93.97%
Fringe Benefits	135,070.00	11,182.75	120,306.14	14,763.86	89.07%
Travel	28,000.00	2,153.66	22,683.62	5,316.38	81.01%
Office Space	52,000.00	5,845.83	47,880.48	4,119.52	92.08%
Communications	11,000.00	824.12	8,910.96	2,089.04	81.01%
Office Supplies	15,000.00	266.75	5,525.33	9,474.67	36.84%
Postage	250.00	0.00	134.03	115.97	53.61%
Printing	1,500.00	0.00	733.47	766.53	48.90%
Copier Usage/Maintenance	1,500.00	31.30	314.18	1,185.82	20.95%
Outreach/Media Adv	46,000.00	491.00	39,031.43	6,968.57	84.85%
Equipment Rent/Copier	1,600.00	93.89	1,157.04	442.96	72.32%
Dues/Publications	3,500.00	0.00	3,717.00	-217.00	106.20%
Training/Staff Development	14,500.00	0.00	1,317.82	13,182.18	9.09%
Insurance	2,500.00	0.00	2,237.00	263.00	89.48%
Meeting Costs	8,000.00	367.14	5,938.93	2,061.07	74.24%
Contractual Services	1,444,984.00	93,754.05	1,251,178.52	193,805.48	86.59%
Professional Services Audit/Legal	10,200.00	0.00	6,180.00	4,020.00	60.59%
Miscellaneous/Fees	1,350.00	0.00	1,059.70	290.30	78.50%
Sub Total Expenses	2,241,650.00	155,071.16	1,954,987.51	286,662.49	87.21%
NR/MR WDB Balance	0.00	0.00	0.00		
Total Agency R&E					
Anticipated Revenue	3,984,521.00	188,812.78	3,235,897.45	81.21%	
Anticipated Expense	3,961,343.00	273,160.04	3,397,868.85	85.78%	
Balance	23,178.00	-84,347.26	-161,971.40		

New River Valley Regional Commission
Balance Sheet
Period From : 07/01/2018 to 05/31/2019

Assets:

Operating Account	139,503.55
Certificate of Deposit	103,070.16
Money Market Account	84,713.18
Accounts Receivable	452,309.82
Prepaid Item	579.81
Total Assets:	\$780,176.52

Liabilities:

Accounts Payable	69,023.77
Accrued Annual Leave	73,071.22
Accrued Unemployment	25,853.05
Unearned Revenue	18,593.00
Expense Reimbursement	102.50
Total Liabilities:	\$186,643.54

Projects:

(Equity Accounts)

Net Projects	(212,408.93)
Current Year Unrestricted	58,082.96
Unrestricted Net Assets	740,485.78
Total Projects (Equity)	\$586,159.81

Total Liabilities and Projects	\$772,803.35
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Net Difference to be Reconciled*	\$7,373.17
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Total Adjustments to Post*	\$7,373.17
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Unreconciled Balance (after adjustment)	\$0.00
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*YTD adjustment to Accrued Leave. Final adjustment will be posted to general ledger at fiscal year end closeout.



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COMMONWEALTH INTERGOVERNMENTAL REVIEW MEMORANDUM

TO: Regional Commission Board Members

FROM: Kevin R. Byrd, Executive Director

AGENDA ITEM: III. Intergovernmental Review Process, C. Environmental Project Review, Item #1

CIRP Review

June 19, 2019

PROJECT: U.S. Army's Proposed Solvent Propellant Pack-Out Facility at the Radford Army Ammunition Plant in Radford, Virginia
VA190513-03800400155

SUBMITTED BY: DEQ

PROJECT DESCRIPTION: The Department of Environmental Quality is requesting scoping comments.

PROJECT SENT FOR REVIEW TO: Commission Board Members

Strengthening the Region through Collaboration

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DEPARTMENT OF THE ARMY
RADFORD ARMY AMMUNITION PLANT
P.O. BOX 2
RADFORD, VIRGINIA 24143-0002

May 13, 2019

SUBJECT: Intergovernmental and Interagency Coordination of Environmental Planning in support of an Environmental Assessment of the U.S. Army's Proposed Solvent Propellant Pack-Out Facility at the Radford Army Ammunition Plant in Radford, Virginia

Ms. Valerie Fulcher, Environmental Program Specialist
Office of Environmental Impact Review
PO Box 1105
Richmond, VA 23218
Submitted via: eir@deg.virginia.gov

Dear Ms. Fulcher,

The United States Army (Army) is proposing to construct and operate a New Solvent Propellant Pack-Out Facility at the Radford Army Ammunition Plant (RFAAP) in Radford, VA (**Figure 1**). To evaluate the environmental, cultural, and socioeconomic impacts associated with implementation of the solvent propellant pack-out facility project (Proposed Action), the Army is preparing an environmental assessment (EA) pursuant to the National Environmental Policy Act (NEPA) of 1969, as amended (42 U.S. Code (USC) §4321 et seq.); the Council on Environmental Quality (CEQ) Regulations (40 Code of Federal Regulations [CFR] Parts 1500-1508); and 32 CFR Part 651 (*Environmental Analysis of Army Actions*; Final Rule, 29 March 2002).

Background: RFAAP produces large amount of single base solvent propellant. All single based solvent propellant grains are processed through a coating, blending, screening and metal detecting process. All of the larger caliber solvent propellants are currently processed and packed for transport in Building 1814, which results in having a single point failure (Building 1814) for this production process.

Project Description: The proposed project involves construction and operation of a new solvent propellant pack-out facility in a central location at RFAAP (**Figures 2 and 3**). Construction and use of a new solvent propellant processing and pack-out facility would provide more efficiency through modernized production, increase overall production capacity, and create redundancy by having two facilities that can run the solvent propellant pack-out process (thus minimizing down time). The proposed pack-out facility would include two buildings separated by an enclosed conveyer to move

material between the buildings. One building would house the blending, glazing, and filling process, and the other building would house the packing and quality control portion of the process.

The entire proposed project site has been previously disturbed. The project site contains a road running through the middle of the site at a diagonal, and previously held two structures that have been demolished. Construction is anticipated to last between 2 and 3 years, with limits of ground disturbance encompassing approximately 4 acres.

Water Resources:

- US Fish and Wildlife Service National Wetlands Inventory (NWI): No mapped wetlands identified within or near the proposed project area.
- US Geological Service National Hydrography Dataset (NHD): No mapped wetlands identified within or near the proposed project area.
- Recent aerial imagery review: An existing stormwater drainage ditch can be seen running across the northern portion of project site.
- Site visit results: A site visit conducted on May 3, 2019 by BAE Systems confirmed that the stormwater drainage ditch is the only water feature at the site; there are no Waters of the U.S. at the project site.
- Federal Emergency Management Agency floodplain maps: The majority of the project area is in the 500-year floodplain (**Figure 4**).
- Stormwater: An existing stormwater drainage ditch runs across the northern portion of the site. The ditch flows to RFAAP Outfall 030, which receives monthly sampling per the Army's Virginia Pollutant Discharge and Elimination System permit. Depending on final design, the proposed project may impact the stormwater conveyance ditch; if so, RFAAP would reroute the open ditch or route the flow through newly installed underground pipes for the portion of the ditch impacted by the project.
- Conclusion: Based on the information above, the project will not impact jurisdictional waters or wetlands. Design and construction of the proposed project would be done in accordance with applicable requirements of the Clean Water Act, Virginia Stormwater Management Regulations, State Water Control Law, and the Virginia Erosion and Sediment Control Regulations.

Biological Resources: Database search results from the Department of Game and Inland Fisheries Virginia Fish and Wildlife Information System, U.S. Fish and Wildlife Service Online Project Review, and Department of Conservation and Recreation Natural Heritage Data Explorer listed federal- and state-listed threatened and endangered species with a potential to occur in the project vicinity. No suitable habitat for any listed species occurs in the project footprint.

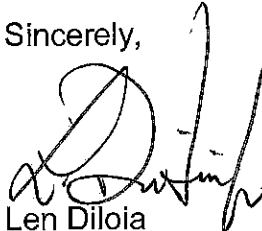
Air Quality: RFAAP currently operates under Virginia Title V air permit VA-20656. In 2014, RFAAP submitted an air permit application to Virginia Department of Environmental Quality for a Minor New Source Review permit for the new energy center. RFAAP will evaluate the proposed project for compliance with and/or modifications needed to the existing air permit.

Cultural Resources: RFAAP is coordinating directly with Virginia Department of Historic Resources regarding effects to architectural and archaeological resources in the project area. RFAAP does not anticipate any effects to historic properties from the proposed undertaking.

Database search results and other resource information are enclosed for your review.

Please review the proposed project and provide any recommendations that you may have regarding construction no later than 30 days from receipt of this letter. Please direct comments and questions via phone or e-mail to: Mr. Len Diloia, at (540) 731-5780 or leonard.l.diloia.civ@mail.mil. Thank you in advance for your assistance.


Sincerely,



Len Diloia
Environmental Engineer
Radford Army Ammunition Plant

Enclosures



 Proposed Project Area

 **EEE Consulting, Inc.**
Environmental, Engineering and Educational Solutions



FIGURE 2
TOPOGRAPHIC MAP
PROPOSED SOLVENT PACK-OUT FACILITY

0 2,000 4,000
Feet

Radford, Virginia

Prepared by J. Bradley, 2019
Source: USGS Topo
Projection: NAD 1983 StatePlane Virginia South FIPS 4502 Feet



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NRRVRC.ORG

COMMONWEALTH INTERGOVERNMENTAL REVIEW MEMORANDUM

TO: Regional Commission Board Members

FROM: Kevin R. Byrd, Executive Director

AGENDA ITEM: III. Intergovernmental Review Process, C. Environmental Project Review, Item #2

CIRP Review

June 18, 2019

PROJECT: Joint Permit Application No. 18-0609 - Pulaski County Service Authority Water Withdrawals
VA190618-03900400155

SUBMITTED BY: DEQ

PROJECT DESCRIPTION: The Department of Environmental Quality is requesting comments on a draft permit.

PROJECT SENT FOR REVIEW TO: Commission Board Members

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Commonwealth of Virginia

VIRGINIA DEPARTMENT OF ENVIRONMENTAL QUALITY

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(800) 592-5482

www.deq.virginia.gov

Matthew J. Strickler
Secretary of Natural Resources

David K. Paylor
Director
(804) 698-4000

June 18, 2019

Kevin R. Byrd
New River Valley Regional Commission
6580 Valley Center Dr., Ste 124
Radford, VA 24141

SENT VIA ELECTRONIC MAIL
kbyrd@nrvc.org

RE: Joint Permit Application Number 18-0609
Pulaski County Service Authority Water Withdrawal, Pulaski County, Virginia
Notification of Public Notice of Draft Permit

Dear Director Byrd:

The Virginia Department of Environmental Quality (DEQ) has received an application for a Virginia Water Protection (VWP) individual permit No. 18-0609 for the above-referenced project. Attached is a copy of the Public Notice for the proposed permit action for your review pursuant to Section 62.1-44.15:01 of the Code of Virginia. Notice of the proposed action was published in a newspaper circulated in the vicinity of the project site. The publication established a 30-calendar day public comment period for this proposal that ends on June 27, 2019. If you wish to comment on this proposed action, please respond to DEQ at the above address.

If no response is received within the 30-day public comment period, DEQ will assume that you have no objections to the proposed action. If you have any questions, please contact me at 804-698-4089 or anthony.cario@deq.virginia.gov.

Respectfully,

A handwritten signature in blue ink that reads "Anthony J. Cario".

Anthony J. Cario
Environmental Specialist

Enclosure: Public Notice

Public Notice – Environmental Permit

PURPOSE OF NOTICE: To seek public comment on a draft permit from the Department of Environmental Quality that will allow construction and a water withdrawal in Claytor Lake in Pulaski County, Virginia.

PUBLIC COMMENT PERIOD: For 30 days, starting from the day after the notice is in the newspaper: **MONTH DAY, YEAR** to **MONTH DAY, YEAR** at 5:00 p.m.

PERMIT NAME: Virginia Water Protection Permit issued by DEQ, under the authority of the State Water Control Board

APPLICANT NAME, ADDRESS AND PERMIT NUMBER: Pulaski County Public Service Authority; 143 3rd Street SW, Suite 1, Pulaski, VA 24301; VWPP No. 18-0609.

PROJECT DESCRIPTION: Pulaski County Public Service Authority has applied for a Virginia Water Protection permit authorizing the modification and continued operation of an existing intake in Claytor Lake. The withdrawal is used for municipal water supply. The intake is located at the confluence of Cherry Tree Creek and Claytor Lake, south of the Pulaski County Public Service Authority Water Treatment Plant at 3056 Water Treatment Road. The applicant proposes to move the intake approximately 40 feet further into Claytor Lake as well as to install upgraded screens. The proposed activity would permanently affect no more than 339 square feet of open water and also dredge 2500 cubic yards of material. The activity proposed in the permit will affect Claytor Lake in the New River watershed. A watershed is the land area drained by a river and its incoming streams. DEQ's preliminary decision is to issue the permit.

HOW TO COMMENT AND/OR REQUEST A PUBLIC HEARING: DEQ accepts comments and requests for public hearing by e-mail, fax or postal mail. All comments and requests must be in writing and be received by DEQ during the comment period. Submittals must include the names, mailing addresses and telephone numbers of the commenter/requester and of all persons represented by the commenter/requester. A request for public hearing must also include: 1) The reason why a public hearing is requested. 2) A brief, informal statement regarding the nature and extent of the interest of the requester or of those represented by the requestor, including how and to what extent such interest would be directly and adversely affected by the permit. 3) Specific references, where possible, to terms and conditions of the permit with suggested revisions. A public hearing may be held, including another comment period, if public response is significant, based on individual requests for a public hearing, and there are substantial, disputed issues relevant to the permit.

CONTACT FOR PUBLIC COMMENTS, DOCUMENT REQUESTS AND ADDITIONAL INFORMATION: Anthony Cario; Department of Environmental Quality-Office of Water Supply, P.O. Box 1105, Richmond, VA 23218; Phone: 804.698.4089; E-mail: anthony.cario@DEQ.Virginia.gov; FAX: 804.698.4032. The public may review the draft permit and application at the DEQ office named above by appointment.



6580 Valley Center Drive | Suite 124 | Radford, VA 24141 | 540-639-9313

June 20, 2019

N R V R C . O R G

Executive Director's Report

Economic Development:

- The Appalachian Regional Commission (ARC) recently announced their grant awards for 2019. Several key projects were awarded in the region. The projects with an * were developed by the Commission in partnership with the grant recipient. City of Radford-Downtown Planning Grant*; Town of Pulaski-Planning for a Training Center and Makerspace; Town of Pulaski-Sanitary Sewer Improvements*; Virginia's First Regional Industrial Facilities Authority-NRV Commerce Park Grading*.
- GO Virginia Region 2 is in the process of updating the Growth and Diversification Plan for the region. This is a guiding document which helps inform the investments made by the Regional Council. More information can be found at this link <https://econdev.vt.edu/GOVirginia.html>
- The Montgomery County/Radford Broadband Assessment survey has over 1,300 responses to date which is a great sample size for evaluation purposes. The survey will be open through the month of June so please continue to share the survey broadly <https://www.surveymonkey.com/r/BroadbandSurvey> A sub-set of the project management team met on June 14th to interview the top four firms. Negotiations will begin soon with the top firm.

Transportation:

- The I-81 Corridor Committee is being populated currently. The legislation calls for the Regional Commission Chairperson or their designee, which must be an elected official. Mike Harvey, the Commission Chair, will represent the NRV Regional Commission.
- VDOT Salem District Engineer, Ken King, called a meeting on June 13th to discuss the Valley to Valley Trail Initiative with MPO leadership and Regional Commission Executive Directors for both regions. The purpose of the meeting was to provide VDOT administrators with more information on the request for planning funds. The Salem District office will pursue securing funds for the study phase of the initiative.

Regional:

- Given the growth of Virginia Tech and the success of the Virginia Tech-Carilion initiatives, a bi-regional meeting of all elected officials in the New River Valley and Roanoke Valley is in the early planning stages. The meeting will provide an overview of higher-education and medical research growth. The anticipated date is September 12th in Roanoke.

Commission:

- In late May, the Regional Commission decided to terminate a sub-contract on the Prices Fork Shared Use Kitchen project. The Commission was the grant recipient for a \$500,000 ARC investment and had a contract with an organization to launch the kitchen and operate it for three years. I am working closely with the Executive Committee on transition of the sub-contract. A path forward is established and moving along to the satisfaction of project funders.
- The Summer VAPDC conference will take place in Williamsburg on July 24-26. The Commission has funds budgeted for a Commissioner to attend.



6580 Valley Center Drive | Suite 124 | Radford, VA 24141 | 540-639-9313

MEMORANDUM

N R V R C . O R G

To: NRVRC Commissioners

From: Patrick O'Brien, Regional Planner

Date: June 21, 2019

Re: 2019 Comprehensive Economic Development Strategy update

The 2018-19 update of the Comprehensive Economic Development Strategy is nearly complete. A draft of the updated report is attached. This draft includes the previously reviewed revisions to the SWOT analysis and goals and objectives sections. The introductory narrative includes updated data and information about the region, including references to target industry sectors and strategic plans of partner organizations. The report also contains an update to the project list for CEDS projects submitted by localities.

The Commission will need to take action adopting the CEDS in order for staff to submit the document to the Economic Development Administration prior to the June 30, 2019 deadline. The next step in the CEDS update process is to create the public-friendly 'consumer' version of the CEDS, and related on-line CEDS content, which will be complete in late summer.

Staff will be present at the June commission meeting to answer any questions about the CEDS document.

Strengthening the Region through Collaboration

Counties

Floyd | Giles
Montgomery | Pulaski

City

Radford

Towns

Blacksburg | Christiansburg
Floyd | Narrows | Pearisburg
Pembroke | Pulaski
Rich Creek

Higher Education

Virginia Tech
Radford University
New River Community College



New River Valley Comprehensive Economic Development Strategy

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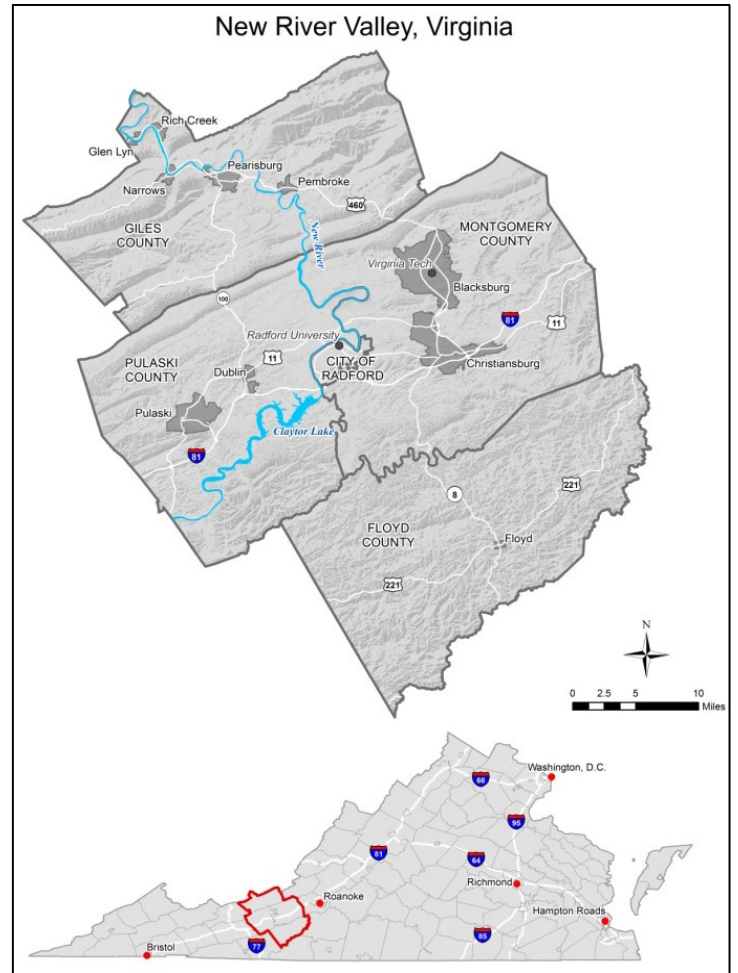
NEW RIVER VALLEY OVERVIEW

1. SUMMARY

The New River Valley region consists of the counties of Floyd, Giles, Montgomery, Pulaski, and the City of Radford, and is home to ten incorporated towns. Much of the area is rural, consisting of mountain forests and farmland, with small communities of 1,000-10,000 residents that share many characteristics of neighboring Appalachian communities in southwest Virginia and West Virginia. The region has been growing steadily in recent years, especially in the ‘college towns’ of Blacksburg (Virginia Tech) and Radford (Radford University) and in nearby Christiansburg.

The activities of the two universities are a central component of the region’s economy and recent economic growth, with over 10,000 employees, 40,000 students, and thousands of visitors each year. The universities have also been central to promising growth in new sectors of the regional economy, including healthcare, internet and software, and ‘unmanned systems’ and advanced manufacturing, as businesses work to commercialize university research and tap into the pipeline of skilled graduates for their workforce.

Manufacturing remains a major employer in the region, with a skilled workforce and excellent transportation access (Interstates 81 and 77, US Route 460, freight rail) attracting new investment and expansion in a variety of manufacturing sectors, especially transportation equipment, electrical equipment, and chemical processing. Other major employment sectors in the region include retail trade and hospitality, healthcare, and professional and technical services businesses. Agriculture and tourism are also important contributors to the region’s economy.



Although many of the region's jobs are concentrated at a few large employers, the New River Valley continues to develop a more diversified and resilient economic base. Over the past decade, the region has cultivated a more diverse range of manufacturing and logistics firms, and has seen promising growth in tech and healthcare sectors. In addition to large employers, the region has advanced support for small business development in a variety of sectors, from high-growth tech businesses to 'Main Street' local retailers.

As in many Appalachian regions, some communities in the New River Valley have struggled with the recent loss of traditional manufacturing and extraction industries and associated issues of poverty, and share similar demographic trends of an aging population and slow population growth. Unemployment levels are low across the region, however, as workers find opportunities across the region. The region as a whole has managed to recover the jobs lost since the recession, although the shifting location of employment opportunities mean that many workers across the region commute to their jobs in employment centers in the urban areas and industrial parks.

The ability of the region to attract and retain skilled workers, and train regional residents for careers in these fields, will be central to the continued success and growth of the New River Valley. This requires the region to maintain a strong education and training system to train existing and future workers, and also to remain competitive with other regions in terms of wages, cost of living and quality of life. The region must address important issues that affect the supporting amenities that workers and their families need to live in the New River Valley, including appropriate, affordable housing options, childcare and early education services, and access to recreation and cultural amenities.

The following sections of the CEDS considers these issues in more depth, and provides a set of strategies and projects to advance the economic development priorities of the New River Valley in the coming years.

DEMOGRAPHIC SUMMARY

The New River Valley had an estimated population of 184,231 in 2018, a 3.4% increase since the 2010 Census¹. Population grew most rapidly in Radford and Montgomery County, while Pulaski and Giles County population declined slightly (see table). Population projections predict continued growth of 5.6% over the next decade to a 2030 population of 197,637².

Table 1: Select demographic characteristics, New River Valley and localities

Area	Population 2018	Growth %, 2010-18	Median age*	Percent below poverty level	Median household income
Floyd	15,643	2.4%	46.0	12.0%	\$48,396
Giles	16,931	-2.1%	44.4	11.3%	\$49,734
Montgomery	99,433	5.3%	28.2	23.8%	\$53,424
Pulaski	34,183	-2.0%	46.2	13.9%	\$49,691
Radford	18,041	10.0%	22.7	37.5%	\$36,082
New River Valley	184,231	3.4%	34.0	20.7%	\$50,409
Virginia		6.5%	38.0	11.2%	\$68,766

The City of Radford and Montgomery County have high percentages of student populations from Radford University and Virginia Tech, with a total student population of approximately 40,000 between the two universities. The universities produce nearly 10,000 new graduates within the region each year. The student populations tend to skew the age and poverty demographics of their host counties. The median age within the New River Valley is 34, well below the state average of 38. The median household income in the New River Valley is \$50,409, and per capita income is \$26,528³. New River Valley incomes are below the Virginia average, but have increased in recent years. Income levels within the New River Valley vary by locality, as shown in the table.

¹ July 1, 2018 Population Estimates for Virginia and its Counties and Cities, Weldon Cooper Center, January 2019

² Population Projections for Virginia and its Localities, 2020-2040, Weldon Cooper Center, March 2017

³ 2011-2015 American Community Survey 5-Year Estimates: Selected Economic Characteristics

ECONOMIC SUMMARY

The total labor force of employed New River Valley residents is 74,044 workers⁴. Approximately 71% of New River Valley workers live and work in the region, and 29% commute to jobs outside the region, with Roanoke as the most common destination⁵. New River Valley businesses employed approximately 75,224 workers in 2018, an increase of 3.6% over the past five years.

Table 1: Employment by Industry Sector, New River Valley

Industry	Employment 2017	Average Annual Wages	Average Annual % Change in Employment 2012-17	Projected change in employment 2017-2027
Educational Services	15,181	\$41,700	1.2%	0.1%
Manufacturing	11,513	\$53,268	1.0%	-1.5%
Retail Trade	8,638	\$23,373	0.6%	0.2%
Health Care and Social Assistance	7,538	\$39,724	2.1%	1.5%
Accommodation and Food Services	6,984	\$15,409	1.3%	0.1%
Professional, Scientific, Technical Services	3,662	\$60,090	1.5%	1.0%
Administrative/Support/Waste Mgmt Svcs.	3,390	\$28,968	2.3%	0.7%
Construction	3,003	\$36,817	-3.1%	0.7%
Other Services (except Public Administration)	2,791	\$25,203	0.3%	0.1%
Public Administration	2,054	\$44,385	-0.8%	-0.3%
Transportation and Warehousing	1,853	\$44,306	0.9%	-0.5%
Arts, Entertainment, and Recreation	1,437	\$15,744	1.9%	0.3%
Agriculture, Forestry, Fishing and Hunting	1,379	\$16,723	1.6%	-0.9%
Real Estate and Rental and Leasing	1,308	\$41,639	3.3%	0.7%
Finance and Insurance	1,066	\$47,633	-1.0%	-0.1%
Wholesale Trade	861	\$65,272	-0.6%	0.1%
Information	830	\$45,088	0.6%	-0.6%
Utilities	500	\$50,955	-3.8%	-0.4%
Management of Companies and Enterprises	229	\$84,778	-9.3%	0.0%
Mining, Quarrying, and Oil and Gas Extraction	84	\$57,637	6.1%	-0.2%
Total - All Industries	74,384	\$37,789	0.9%	0.1%

Source: Jobs EQ 2017Q1 Dataset

The 'educational services' sector is the largest employer, which includes the nearly 10,000 employees of the region's public universities. Manufacturing is the second largest sector, with large concentrations in transportation equipment manufacturing, chemical manufacturing, and electronic equipment manufacturing. Retail trade and accommodation

⁴ 2011-2015 American Community Survey 5-Year Estimates: Selected Economic Characteristics

⁵ US Census Bureau, LEHD On the Map tool, 2014

and food service sectors are also major employers but provide lower wages than other sectors (see Table). Other large employment sectors include health care and the 'professional services' sector that includes many of the region's growing technology businesses.

Target industries

The GO Virginia Region 2 Council, which includes the New River Valley as well as the Roanoke and Lynchburg regions, has identified several target industry clusters for the region to develop, based on existing strengths and the potential to create high-paying jobs in the region. These industry clusters include advanced manufacturing, life sciences, IT/advanced technology, and food and beverage processing. In addition to the targets for this broader region, Onward NRV has added a focus on 'unmanned systems' based on promising private-sector and university research in this sector. The targets seek to build on existing regional strengths to support expanded manufacturing, agri-business, and technology companies, but the region will need to recruit and retain skilled workers to be able to expand businesses in these sectors. Sectors such as health care and IT are already facing skills shortages, and struggle to compete for talent with regions that offer much higher wages.

Small business development and entrepreneurship

In addition to economic development marketing initiatives to attract new firms and jobs, the region has had increased success with efforts to grow businesses locally through small business development assistance and cultivating resources for entrepreneurs. Although the region lags behind larger cities in the resources and success of 'start-ups', promising developments in industry-university partnerships and local stakeholder support for small business development have helped to improve these shortcomings. Programs focus on both firms poised for quick growth as well as 'mom-and-pop' business owners who are looking to stay small but successful.

More information on regional economic characteristics is summarized in the SWOT analysis on page 10, and on the New River Valley data dashboard site at: nrvdata.org.

ENVIRONMENT AND NATURAL RESOURCES

The New River Valley's natural amenities and mountainous scenery are an important part of the region's character and quality of life, and attract visitors to the region's growing tourism industry. Major environmental and recreation resources include:

New River watershed

The region's namesake, the New River runs through Pulaski, Radford, Montgomery, and Giles, with access for fishing and watersports. Little River, Peak Creek, Big Walker Creek, and Dodd's Creek are a few of the tributaries of the New River. A small portion of eastern Montgomery and Floyd Counties are in the Roanoke River basin, while a small portion of Giles County and the Craig Creek watershed in Montgomery County drain into the James River.

National Forest

Jefferson National Forest:

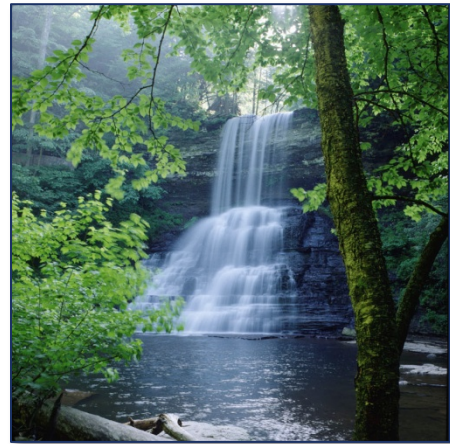
The Jefferson National Forest traverses the New River Valley and contains numerous trail networks, day use areas, campgrounds and scenic vistas, including Pandapas Pond, the Cascades Scenic Trail, White Rocks and the Mill Creek Trails.

Appalachian Trail

Fifty miles of the Appalachian Trail span Giles County and connects to nearly 2,200 miles of the trail extending from Georgia to Maine.

Blue Ridge Parkway

The Blue Ridge Parkway, spanning 469 miles total, travels through eastern and southern Floyd County. The Blue Ridge Parkway is famous for its scenic drives and brings tourists to the region.



Blue Ridge Parkway, Credit: Lydeana Martin

State Parks

Claytor Lake State Park:

The New River Valley is home to Claytor Lake State Park, one of two state parks in the region. Claytor Lake. Claytor Lake has a full service marina and provides options for fishing, swimming, and camping.



Claytor Lake Dam, Credit: Peter Huber

New River Trail State Park:

The New River Trail stretches 57 miles along an abandoned railroad corridor.

Other Natural Features

- Buffalo Mountain Natural Area Preserve
- Mountain Lake
- War Spur and Wind Rock Trails
- Radford Riverway
- Dora Trail
- Gatewood Park Campground and Reservoir
- Bottom Creek Gorge
- Falls Ridge Preserve
- Huckleberry Trail
- Rock Castle Gorge National Recreation Trail
- Cascades Recreation Area



Huckleberry Trail

INFRASTRUCTURE

ROADS

I-81 and US 460 are critical corridors for truck freight movement within the region and throughout Virginia. Major upgrades are planned for I-81 in the region to expand capacity and address maintenance issues. Most workers commute to work by car, with most employers and major employment centers located near interstate or major state and local routes. Several larger communities offer bus and transit options for residents, but service is limited and centered on the universities.

RAIL

Norfolk Southern's Heartland and Crescent Corridors intersect just East of Radford. Both corridors are of national significance for freight movement. Freight rail serves Pulaski, Giles, and Montgomery Counties as well as the City of Radford. Currently, no passenger rail services exist within the New River Valley. Nearby Roanoke will begin service in 2017, with the New River Valley working to extend service to a proposed station in Christiansburg.

AIRPORTS

There are two general aviation facilities located in the New River Valley: the Virginia Tech-Montgomery Executive Airport in Blacksburg and the New River Valley Airport just north of Dublin in Pulaski County. The NRV Airport is currently a registered foreign trade zone and international port of entry. The nearest major commercial passenger airport is Roanoke Regional Airport approximately ten miles east of the region.

UTILITIES

New River Valley towns and the City of Radford are served by public water and sewer, with rural residents using wells and septic systems. Floyd has limited ground water resources which limits water intensive economic opportunities. Natural gas is available from multiple providers throughout much of the region, except Floyd County, with primarily usage by large industrial users as opposed to residential use. AEP provides electric service to the region.

BROADBAND AND CELL COVERAGE

The region has multiple wireless providers, although coverage is limited in some rural areas. The region has a strong middle-mile fiber network and decent broadband speeds in many urban areas, but has several gaps in 'last-mile' infrastructure to rural areas, and limited options for internet service in some communities. Multiple NRV communities are pursuing projects to expand fiber networks and increase access to high-speed internet, including an ambitious fiber-to-the-home project in Floyd County to install high-speed connections to all residential units.

2. SWOT ANALYSIS

The New River Valley's CEDS Committee discusses regional strengths, weaknesses, opportunities, and threats within the region periodically during their meetings.

SWOT analysis elements are commonly understood in the following terms:

- **Strengths** are a region's relative competitive advantages (e.g., industry supply chains and clusters, extensive port, rail, and broadband assets, specialized workforce skills, higher education levels, collaboration among stakeholders) and often internal in nature;
- **Weaknesses** are a region's relative competitive disadvantages (e.g., a risk-averse or change-resistant regional culture), also often internal in nature;
- **Opportunities** are chances or occasions for regional improvement or progress (e.g., expansion of a biosciences research lab in the region), often external in nature; and
- **Threats** are chances or occasions for negative impacts on the region or regional decline (e.g., several companies in the region considering moving to lower-cost areas of the state), also often are external in nature.

In 2019, the CEDS Committee provided extensive updates to the SWOT analysis based on recent developments, and revised the SWOT analysis from previous years accordingly. A summary of the group's findings appears on the following pages.

Strengths:

- Access to a variety of outdoor recreation amenities
- Culture of lifelong learning
- Opportunities that have developed from the Livability Initiative strategies
- Engaged citizens
- Small town charm- slower pace of life and a strong sense of place
- Cultural amenities (Pulaski Theater, Mary Engels, Moss Arts Center, history heritage, etc.)
- Sports at youth, college and professional levels (Pulaski Yankees)
- Proximity to major mid-Atlantic metros and interstate access (I-81 and I-77)
- Diversified regional economy, with strengths in higher ed, health care, manufacturing, and agriculture
- Access to freight rail and passenger rail
- Growing focus and investment in historic downtown 'Main Streets'
- Work well as a region across jurisdictional boundaries
- Private airports, including foreign trade zone and port of entry at New River Valley Airport
- Growing IT and high tech sectors with many promising mid-size firms (Block One, 1901 Group, Rackspace, TORC, Aeroprobe)
- Several successful, longstanding large employers (Volvo, Carilion, VT, Radford University, Celanese)
- Health care/university collaboration (Jefferson College/Radford University, VT/Carilion)
- Variety of assisted living and long-term care facilities/communities for aging residents
- Mixed culture/diversity
- Local government incentives for development (opportunity zones, capital stacking, leverage public investments)

Weaknesses:

- Broadband access is uneven throughout the region, and limited or not available at all in some areas- many trunk lines are in place but are not lit. In areas with connections, bandwidth may be limited for the next generation of wifi and 'internet of things' devices
- Lingering perception of the region as not welcoming and with little diversity- in many cases, this perception comes from negativity among residents, not outsiders
- Uneven quality of educational opportunities throughout the region (real or perceived), and poor reputation of some jurisdictions for diversity, inclusiveness, and real or perceived limits on access to a variety of educational program/opportunities
- Aging population in many communities limits workforce availability
- Shortage of skilled corporate and executive talent to help companies grow successfully
- Lack of housing inventory and mismatch of ownership and rental opportunities in some areas- price points may not align with incomes
- Few local treatment options and high cost of programs and prescriptions to address the opioid crisis and other chronic health issues
- Difficulty in keeping pipeline of shovel-ready sites and mid-size site (5-10K sqft)
- Uneven access to medical care and doctor visits
- Limited air travel options
- Access to natural gas is unavailable in parts of the region (especially Floyd Co.)
- Deteriorating road quality on important primary and secondary routes
- Conflicts/lack of coordination between town and county governments working together

Opportunities:

- Growth of 'unmanned systems' technology and commercialization opportunities
- In-migration of people seeking the superior quality of life in the region, especially those returning to the area from employment opportunities in large metro areas (locals, college grads, retirees)
- Growth of region as 'health care destination' through VT/Carilion research specialization (esp. neuroscience) and various health care profession training institutions (VCOM, Jefferson College)
- Improving coordination of small business support resources and incubators (SBDC, RBTC, etc.)
- Prediction of relatively minor impacts from climate change
- Housing renovation and updates to improve housing stock
- Revitalization of historic downtown commercial districts (several projects underway)
- Improved access and utilization of New River recreation facilities
- Strong community college technical training programs and custom training capabilities
- Education and improved perception of living conditions in different areas of the New River Valley (NRVHBA and Realtors helping to provide info on schools and diversity in communities outside 'college towns')
- Diversity of high school career education options
- Millennials living preferences align well with NRV, such as social amenities, low-maintenance living (housing costs), walking trails/outdoor recreation, etc.
- Growing interest in outdoor recreation tourism- can tap visitors from nearby metro areas
- Virginia Tech and Radford University's potential to support business growth and provide a pool of skilled workers that help employers retain young professionals
- Wages in many industries are competitive/'affordable' for firms looking to locate in the mid-Atlantic (especially manufacturing and healthcare), and are competitive/comparable for workers (with COLA)

Threats:

- Deteriorating or insufficient infrastructure constrains growth and affects quality of life (notably I-81 congestion and safety issues, but also broadband, water/sewer)
- Concentration of employment at a handful of large firms- can these firms retain employees and grow?
- Opioid crisis and related health, social and workforce issues
- Housing inventory- mismatch between available properties and desired housing can make recruiting difficult for employers, and create a cost burden for residents in certain communities
- Access to public transportation is limited, especially in rural and 'suburban' areas, limiting workforce mobility
- Capital availability for growth firms is limited, and the region faces competition from larger areas (Boston, Silicon Valley), meaning promising firms may leave the area
- Uncertainty of state and federal funding sources for major projects and support programs
- Potential for over-development affecting quality of life
- Climate change will have multiple impacts, including extreme weather events, impacts on agriculture, construction delays, and the potential to impact Claytor Lake
- Wages are too low for high-tech sectors/occupations, even after COLA, causing many skilled workers and graduates from universities to leave for bigger metro areas

Economic resilience in the NRV

The SWOT analysis, goals and strategies, and project package sections of the CEDS document discuss many of the issues that affect economic resilience in the New River Valley, and the programs and strategies that seek to address these issues. In 2018, the CEDS committee met to discuss major trends that affect economic resilience, and the strategies that NRV communities can undertake to address these issues. In addition to the issues discussed in the region's SWOT analysis, the group identified the following issues as some of the most pressing concerns for economic resilience:

- Concentration of employment at a limited number of large firms, including manufacturing (Volvo, arsenal), and education (VT, Radford University)
- Limited pipeline of available properties for scale-up of growing businesses- once firms outgrow offices at Corporate Research Center, they have few options for space to grow
- The region has shortages of appropriate housing, childcare, and similar services that may affect the ability of the region to attract high-skill workers to the region, or support local residents needs
- Regional firms cannot compete with big metro areas on wages for certain high-skill occupations, even after accounting for lower cost of living
- Recent trends toward limiting international trade and migration may be a threat for manufacturers (many international firms/markets) and universities (international students and building relationships with foreign firms)
- Continuing trends for online retail and services eating into market of local businesses- need to identify businesses that cannot move online

In addition to the strategies and projects that address economic resilience in the goals and strategies and project package sections, the CEDS committee noted the following programs that work to address economic resilience:

- Workforce 'business solution units' and local economic development business retention and expansion programs to make sure existing businesses are healthy and growing (examples of Crenshaw Lighting, ThermaSteel)
- 'Economic gardening' and related entrepreneurship support programs (Floyd, Pulaski, VTKW, etc.) that work to identify and grow local businesses to become successful, as opposed to recruiting them from outside the community
- 'Work-ready community' designation process to certify regional workforce competence for prospective employers

- Recent expansions of industrial parks to accommodate different sizes/types of industrial and commercial property
- Promising trend of major international firms locating 'satellite' offices at CRC which may lead to decisions to invest in larger production facilities in the region (Mahindra, others)
- Attracting supplier networks and support firms that are needed by major manufacturing firms to locate in the region

Finally, the CEDS committee recommended several metrics to track that can help the region to assess the success of efforts to improve economic resilience and strengthen the region's economy. The committee suggested adding the following metrics:

- Diversity and concentration of businesses by number of employees (need to increase share of mid-size firms/expansions)
- Condition, affordability and variety of housing options (retirement, rental vs. owner, 'workforce' housing options)
- Wage differentials (region vs. national) for in-demand occupations
- Diversity of industry mix (measure of concentration of employment at largest firms, such as universities and large manufacturers)

3. PRIORITIES, GOALS, AND OBJECTIVES

The New River Valley Regional Commission (serving as Economic Development District) leads the continuous planning process for economic development in Virginia's New River Valley. The NRVRC works closely with localities and several regional groups that take key roles in pursuing economic development projects and funding to advance the quality of life in the New River Valley. The most recent five-year update to the CEDS in 2019 revised the region's CEDS goals and objectives to reflect recent economic trends in six priority areas. The priority areas include: 1) Support small business and entrepreneurship; 2) Preparation and continued support of qualified, available workforce; 3) Available land and quality Infrastructure; 4) Marketing and promoting the region to attract visitors, new businesses and residents; 5) Preservation of natural and cultural resources, and; 6) Business Friendly Governance and Representation.

1. Support small business development and entrepreneurship

1.1 Provide a comprehensive array of support services for small business development and growth

- Support the adoption of the 'Main Street approach' to encourage small business success in the region's downtown commercial districts
- Develop and support peer networks and events to bring together small businesses in similar industries, such as tourism/outdoor recreation, technology, and health
- Coordinate and improve accessibility of counseling, technical assistance, and financing resources offered by local, regional and state partners

1.2 Improve the region's ability to foster and retain fast-growing businesses in target sectors

- Improve capital access for high-growth firms through the development of angel investor groups and increasing linkages between angel groups, venture capital sources and fundable firms
- Support the development of university technology commercialization and industry research partnerships, building on existing efforts in unmanned systems, health/medical technology, and cloud computing/internet/IT
- Support and develop business incubator and technical resources targeted to firms with growth potential

1.3 Promote entrepreneurship and provide resources for NRV residents to start their own business

- Support local entrepreneurship promotion initiatives, such as business plan competitions, youth entrepreneurship programs, and university-based entrepreneurship initiatives
- Coordinate local incentives to encourage business development in targeted sectors that align with local economic development strategies, such as tourism/hospitality, agribusiness, manufacturing support services, etc.
- Develop incubators, co-working spaces, maker-spaces, and similar resources to allow low-cost options to support entrepreneurs through the start-up phase

2. Preparation and continued support of qualified, available workforce

2.1 Align education and training programs with the current and future needs of the region's existing employers, and targeted industry sectors

- Establish partnerships between industry/business and all levels of education and provide students with more "real world" learning opportunities
- Improve awareness of career options in local industries among K-12, community college, and university students and graduates
- Develop career pathways approach to ensure regional colleges and universities provide training, credentials and degrees that allow workers to advance their careers in local industries

2.2 Establish a strong foundation for lifelong learning and career success for NRV residents

- Ensure quality, affordable pre-school programs are available throughout the New River Valley
- Ensure career counseling, technical education and enrichment activities are available throughout the region, to support K-12 students plans and preparation for careers or post-secondary education

2.3 Increase the availability and accessibility of supporting services that NRV residents may need to participate fully in the workforce

- Increase the availability of quality, affordable childcare facilities for all areas of the NRV
- Increase the availability of quality, affordable treatment options for substance abuse and mental health
- Coordinate resources to provide low-cost options or tuition assistance for residents seeking college degrees or workforce training

3. Available land and quality infrastructure

3.1 Expand transportation options to meet the needs of businesses and residents

- Develop and expand regional transit systems, ride-sharing, or other initiatives that connect population centers to employment centers, and improve access for rural residents
- Promote and support the development of a passenger rail station in the New River Valley that will provide rail service to the Northeast Corridor
- Promote land use policies that maximize the opportunities of regional access to transportation networks, including interstates and major highways, freight rail, and airports
- Expand the regional system of walking and biking trails, bike lines, and pedestrian safety improvements
(other goals as identified in: NRV MPO long range transportation plan)

3.2 Identify opportunities to expand on the region's existing network of fiber trunk lines to ensure sufficient, affordable bandwidth is available to meet the needs of modern households and businesses throughout the New River Valley

- Encourage development of broadband networks to unserved rural areas and improve capacity of broadband connections in underserved communities
- Assess availability and quality of broadband options in towns and population centers in unincorporated areas
- Retrofit historic downtown buildings to provide improved broadband options

3.3 Develop and maintain available sites and buildings to meet the needs of industrial and commercial users

- Incentivize rehabilitation of deteriorating structures in historic downtown districts, and encourage mixed-use development in growth areas and downtown districts
- Inventory and assess vacant industrial and commercial properties, identify appropriate uses for the buildings and related retrofitting needs
- Develop shovel-ready mid-size and large industrial sites
- Promote and support energy efficiency of buildings through efforts to increase demand for these features (public education, valuation for energy efficiency improvements)

4. Marketing and promoting the region to attract visitors, new businesses and residents

4.1 Focus local and regional economic development marketing efforts on target industries and firms that build on the region's strengths

- Assess the ability of the region to meet the workforce, infrastructure and facility requirements of firms in the region's target industry sectors, and prioritize projects that address these needs (industrial sites, workforce initiatives, etc.)
- Coordinate and promote the technical expertise, research capabilities, and pipeline of skilled graduates that the region's community college and universities can provide to business and industry
- Target recruitment to firms with significant supplier relationships to existing NRV firms, and firms that can benefit existing regional assets, including FTZ, interstate access, Commerce Park, university research, etc.
(other strategies from Onward NRV strategic plan)

4.2 Coordinate marketing and promotion campaigns to create a consistent brand and message for the New River Valley

- Explore options to provide regional support and coordination for the tourism promotion campaigns of county/city/town destination marketing organizations (CVB, regional DMO, etc.)
- Leverage state and regional tourism marketing and economic development marketing programs that align with NRV marketing initiatives (Friends of Southwest Virginia, VEDP, VTC, neighboring DMOs and EDAs)
- Identify, develop, and package the region's inventory of historical assets and arts and cultural activities, natural features and outdoor recreation amenities, and events to support external marketing.

5. Preservation of natural and cultural resources

5.1 Preserve the NRV's natural and historic assets to protect the character and quality of the regional environment.

- Support and encourage the continuation of family farms through efforts to increase the market for local agricultural products, including farmers markets, regional aggregation facilities, and "Farms to School" programs
- Utilize tourism initiatives to preserve open spaces, historic sites and key natural attractions, in partnership with local non-profit historical societies, conservation groups, etc.
- Coordinate conservation, outdoor recreation and tourism initiatives related to the New River within the region and in neighboring regions
- Improve land use planning and practices to preserve the region's rural character, and encourage development in existing population and employment centers.

6. Business Friendly Governance and Representation

6.1 Promote a business friendly environment through governments cooperating with businesses at the local level and advocating for them at the state and federal levels.

- Seek representation on State Commissions and Committees, and the GO Virginia region 2 council.
- Provide input to State agencies from regional economic development organizations and the NRVRC to ensure state policies and programs address local issues.
- Support police, fire, and medical (emergency and non-emergency) operations throughout the region.
- Coordinate state and regional resources to expand the capacity and resources of local governments to implement desired economic development programs

4: ANNUAL PROJECT PACKAGE

The CEDS Committee, NRVRC staff and board members, and interested stakeholders help to develop project ideas to address the strategies and goals of the CEDS, and accept project submissions from local governments for inclusion in the CEDS project package. NRVRC staff review and rank project based on criteria that reflect CEDS goals and objectives, and update the project list each year to reflect new developments in project development and readiness. The list of CEDS ranking criteria and the full list of CEDS projects, including local projects, appears in the appendix.

CEDS 2019-20 Project Package- Top Projects

Project description	Estimated funding	Target date	Responsible agency
1.Preparation of New Graded Building Site at NRV Commerce Park A site to accommodate a graded building pad of a building footprint of 20 to 75 acres.	\$2,000,000	2020	Virginia's First Regional Industrial Facilities Authority
2.Development of Broadband Infrastructure and Internet Availability Explore options for higher bandwidth to the end user (replicate/expand Citizens' FTTH rollout in Floyd County). Develop wifi availability in downtown areas. Assess feasibility of wireless towers to allow internet service to rural areas with no service. Tower placement studies and streamlining of the zoning process. Implement recommendations of studies in local jurisdictions (Blacksburg, Pulaski)	\$8,000,000	2021	Private Enterprises and NRV Localities, NRV Network Wireless Authority
3.Implement 'sector strategies' focus for workforce development programs to meet needs in target industry sectors Develop relationships between regional businesses and education, economic development, and related stakeholder organizations to provide services that ensure success of these industries in the region. Enhance intergrated 'career pathways' workforce curriculum to develop workforce skills that address needs of targeted industry sectors, especially manufacturing, IT, and healthcare.	\$4,000,000	Ongoing	WDB, Education Providers
4.Coordinate NRV entrepreneur and small business development network Convene regional revolving loan fund operators, small business counseling services, and other entrepreneur promotion programs. Develop new collaborative projects. Build on existing efforts to coordinate these systems between Roanoke and New River Valleys (e.g., RAMP and Valleys Innovation Council)	\$1,000,000	Ongoing	NRVRC, local economic development agencies, small business service providers
5.Promote and coordinate the development of a New River Valley passenger rail station Continue to research viability of extending Washington DC Amtrak service to a station in the NRV. Coordinate state and private stakeholders to pursue development of this service by 2020.	\$500,000	2021	NRV Localities, State Agencies, Public/Private Railroad Companies, NRVRC
6.Coordinate Regional Destination Marketing Organizations (DMO) Explore options to increase coordination of regional DMOs and tourism promotion initiatives, and support local tourism marketing campaigns to promote New River Valley communities as a tourist destination, and increase visitor spending. Upgrade regional tourism website.	\$100,000	Ongoing	NRV Localities, Tourism Offices

Project description	Estimated funding	Target date	Responsible agency
7. Support the burgeoning cluster of unmanned systems firms and related manufacturing capabilities in the region Develop commercialization of technologies related to automated vehicles, especially the research of the MAAP and other programs at Virginia Tech. Recruit supplier firms to the region to develop the manufacturing cluster represented by the local AUVSI chapter.	\$5,000,000	2025	Public universities, economic development organizations, business in target sectors
8. Develop shared CEDS goals and economic development initiatives with neighboring regions and EDDs Coordinate with neighboring regions to align CEDS and economic development projects in conjunction with state efforts to regionalize economic development incentive funding	\$100,000	Ongoing	NRVRC, neighboring EDDs
9. Expand pilot education and job training programs for local K-12 students and youth, targeted to careers at growing NRV industries Develop work study, internship placement ,on-the-job training, and similar arrangements between businesses and education providers to help local students develop on-the-job skills for careers in local industries. Expand college scholarship programs for local K-12 students to attend community college (Giles ACCE program). Target scholarships to in-demand jobs.	\$600,000	2020	WDB, Education Providers, local economic developers
10. Coordinate environmental stewardship and asset-based development efforts related to the New River as an outdoor recreation amenity Continue regional coordination of New River Watershed and river clean-up events to preserve the condition of the New River. Support regional and local efforts to develop outdoor recreation tourism amenities related to the New River and other natural resources.	\$100,000	ongoing	New River Watershed Roundtable and participant organizations
11. Expansion of Roanoke Regional SBDC services in New River Valley build relationships and secure funding to provide resources necessary to provide NRV-based staff for Virginia SBDC network after closure of the Radford SBDC	\$160,000	2019	Local governments, Roanoke SBDC, NRVRC
12. Coordinate marketing and business support efforts for arts and cultural amenities in the New River Valley Promote and support the development of arts and cultural-related events and institutions through targeted incentives and support for arts-related development. Coordinate with Friends of Southwest Virginia and Crooked Road.	\$300,000	2020	Localities, civic groups, business groups
13. Implement recommendations of the New River Valley Smart Beginnings Early Childhood Success Plan	Varied	2025	Education partners, businesses, localities

Project description	Estimated funding	Target date	Responsible agency
14. Regional coordination of 'Main Street' efforts Regional staff to support local communities developing Main Street commercial corridors through marketing, redevelopment of blighted properties, and small business support services	\$100,000	2020	NRVRC, participating towns
15.City-owned industrial park land improvements Engineering and planning projects to acquire land in Radford industrial park, and upgrade for use by tenants.	\$6,000,000	2019	City of Radford
16.Expand financial resources available to small businesses Recapitalize or expand existing local and regional small business loan funds. Develop referral system for small business assistance providers to direct clients to banks, loan funds, etc. with capital available for small business development.	\$25,000	2020	NRVRC, NRV Development Corporation, local economic developers
17.Expand New River Water Trail Boat ramps, signage, marketing, and recreation features to extend Giles County's NRWT system to encompass a stretch of the New River from Pulaski Co. to West Virginia	\$2,400,000	2021	NRVRC, local governemnts
18.Extension of Rail to Commerce Park Rail siding extension from Norfolk Southern mainline about 3,500 feet to the Commerce Park boundary and 3,500 feet to a potential building site.	\$4,600,000	2018	Virginia's First, Industrial Facilities Authority
19.Connect university students to careers at New River Valley firms support student projects, internships, job fairs, and other efforts to connect skilled university graduates to careers at local firms	\$200,000	2020	Universities, NRMWRDB, local economic developers
20.Provide technical assistance services to supply chain firms of regional manufacturers Engage university experts and industrial consultants to provide product testing/prototyping, market analysis, process improvement, and other technical assistance services to support the competitiveness of suppliers to large regional manufacturers	\$100,000	2020	
21.Target Industry Business Development Program Develop educational program through the community college and university that support the development and/or recruitment of small businesses/industries in regional target sectors, including advanced manufacturing, IT/cybersecurity, life sciences, and food and beverage processing.	\$1,000,000	Ongoing	Universities, NRCC, School Divisions
22. Regional housing study Assess regional housing market and develop local and regional strategies to address housing market needs	\$130,000	2020	NRVRC, Virginia Center for Housing Research

Project description	Estimated funding	Target date	Responsible agency
23.Develop 'data dashboard' of regional economic and community health indicators Compile data from Federal and local sources to track the performance of the regional economy on selected CEDS and Livability Initiative goals. Develop user-friendly online platform to make the information easily accessible.	\$100,000	Ongoing	NRVRC, state agencies, economic and workforce development organizations
24.Phase II Development of Floyd Regional Commerce Center Develop Preliminary Engineering Report, access improvement and building pads on Lots 1 and 2 (51 acres).	\$4,500,000	2020	Floyd County, Floyd County EDA
25.Development of Route 177 Corporate Park - Status: Conceptual	\$20M	TBD	Montgomery County EDA
26.Regional Food Aggregating/Processing Center Value-added processing center for local produce and potentially local milk. The facility would serve as aggregator for larger buyers, as well as provide co-packing facilities and a commercial kitchen. Current or proposed projects in Floyd County and Montgomery County (Prices Fork)	\$200,000	2021	Floyd County, Sustain Floyd, Montgomery County, NRVRC
27.Rt. 114 Widening From Christiansburg Town limits to Radford Army Ammunition Plant	\$63M	TBD	VDOT
Creation of Utility Standards Create utility standards for service providers to follow while coordinating digging between localities and service providers to install conduits or other uses			
Connectivity of Trails, Regional Trail System Interconnect various local, state and federal trails to create a continuous network in southwest Virginia.	\$800,000	2020	Trail Operators

APPENDIX



6580 Valley Center Drive | Suite 124 | Radford, VA 24141 | 540-639-9313

MEMORANDUM

N R V R C . O R G

To: NRVRC Board Members

From: Kevin R. Byrd, Executive Director

Date: June 20, 2019

Re: Commission Bylaw Amendment – Executive Committee Composition

Currently, the Regional Commission bylaws pertaining to Executive Committee composition indicate five members, Chair, Vice-Chair, Treasurer, immediate past Chair, and an at-large member. During the Nominating Committee deliberations this Spring for FY20, the committee discussed the absence of the most recent two past Chairpersons due to job transitions that took them away from the region. As a result, the committee membership has been limited to four members on two occasions. In an effort to maintain broad input and involvement from the Commission board, the Executive Committee is recommending an amendment to the bylaws to allow for up to two at-large members serving on the committee. Below is the applicable bylaw section with the proposed amendment shown in red text for consideration.

ARTICLE IX - COMMITTEES

SECTION 1. EXECUTIVE COMMITTEE

- (a) Membership - There shall be an Executive Committee composed of the Chair, Vice-Chair, Treasurer, immediate past Chair, and ~~an~~ **up to two** at-large members chosen annually by vote of the COMMISSION. The COMMISSION Chair and Vice-Chair of the COMMISSION shall be the Chair and Vice-Chair of the Executive Committee.
- (b) Meetings - Meetings of the Executive Committee shall be called by the Chair as necessary. Meetings may also be called by the Executive Director upon written request of two members of the Executive Committee.
- (c) Quorum - A Quorum shall consist of a simple majority of the membership of the Executive Committee.
- (d) Duties - The Executive Committee shall perform the functions of finance and of a personnel committee, and shall prepare and regularly review the budget, review and update the personnel policy, and address budgetary and personnel concerns and make recommendations to the COMMISSION in regard

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Towns

Blacksburg | Christiansburg
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Rich Creek

Higher Education

Virginia Tech
Radford University
New River Community College

thereto. The Executive Committee shall have such further powers and duties as may from time to time be assigned to it by the COMMISSION.

SECTION 2. OTHER COMMITTEES AND TASK FORCES

The COMMISSION may establish such other special and standing committees and temporary task forces, advisory, strategic, technical or others, as it shall deem desirable for the transaction of its affairs.



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N R V R C . O R G

MEMORANDUM

To: NRVRC Board Members
From: Kevin R. Byrd, Executive Director
Date: June 19, 2019
Re: Proposed FY20 Budget

Each spring the Commission staff prepares a proposed budget for the Commission to review and adopt for the upcoming fiscal year. I am pleased to submit the enclosed budget for FY20 with significant contributions from staff. The process was led by Janet McNew, Director of Finance and Personnel, and Elijah Sharp, Deputy Executive Director. All staff worked with Janet and Elijah to determine anticipated revenue as well as projected expenses. Highlights of the proposed FY20 budget follow.

The overall budget for FY20 is projected to be \$3,629,397 and all expenses are programmed with current year anticipated revenues. Approximately 90% of the Commission's project revenue is secured with a task order agreement or contract with a funding agency, which is a strong position going into the fiscal year. The FY20 budget represents a \$331,945 decrease from the overall FY19 budget. This is mostly attributed to contractual services being spent down for construction projects such as the Prices Fork Elementary School project. In the proposed budget, the state and federal programs such as VDOT Rural Transportation Planning, US Economic Development Administration (EDA), and Appalachian Regional Commission (ARC) are reflecting level funding.

Other key revenue items include funds for the NRV Regional + Local Housing Study, Smart Beginnings NRV projects and the NRV Metropolitan Planning Organization (MPO) Long Range Transportation Plan. Our budgeting approach is to remain conservative on revenue without anticipating too many projects while being reasonable with the necessary staffing level given projects in the pipeline. Each year the Commission accepts projects mid-year due to member needs and while a large portion of revenue is secured and programmed for FY20, staff time remains available to address member requests.

Staffing costs increased from FY19 to FY20 approximately \$51,825 for the total agency with \$41,850 attributed to the Commission. The staffing costs include modest salary adjustments for staff of the Commission (informed by the compensation study completed in 2017). The Workforce Development portion of the budget includes salary adjustments approved by their board in late March 2019. In FY20 the Director of Finance and Personnel, Janet McNew, plans to retire. The budget includes three months of overlap for training purposes between Janet and Jessica Barrett, the current Finance Technician, who accepted a promotion to the director position effective at the end of the first quarter of the fiscal year.

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For FY20 the health insurance costs are remaining level to FY19. Last fiscal year the Commission received a 13% increase. In FY19 the Commission changed health insurance to a higher deductible plan (\$500) opposed to the previous \$250 plan. This decision helped keep the overall fringe at a level rate. Three years ago, the Commission introduced a two-tier dental plan as another cost-savings measure. The Commission covers basic dental and the employee pays the difference for comprehensive coverage.

Funds are also budgeted for architectural services to assist with office space layout for external office evaluations. Following the FY19 office space analysis and establishment of a Commission committee to review office space, the agency is currently in the preliminary stages of evaluating an existing office space in the region. Depending on the concept plans prepared by the architect and the ability to successfully negotiate a lease, the Commission will have additional architectural service fees. Should costs to upfit the space be beyond the negotiated lease rate, the Commission may want to consider utilizing the agency fund balance to cover costs, which is not presented in the proposed budget and can be discussed at a later date. Lastly, the expense portion of the budget includes funds for replacing one of the two fleet vehicles utilized by staff of the agency for meeting travel. This expense was budgeted in FY19 but was deferred.

A substantial amount of the projects for FY20 are attributed to technical assistance for our members and projects with the New River Valley Metropolitan Planning Organization. Relationships with our members and partner organizations such as the MPO are critical to the financial viability of the Commission.

Attached to this memo is the Anticipated Revenue and the Agencywide Budget by program category which contains line item listing of expenditures.

New River Valley Regional Commission
 July 1, 2019 through June 30, 2020
 Agencywide Budget

	Housing Total	Trans Total	Planning & Grant Admin Total	Development Total	Other Total	ARC 18-19 Total	NRVRC Direct Total	Common Indirect Total	NRVRC Total	Workforce Total	Agency Total
Salary	11,375	96,350	67,700	223,917	149,450	79,200	627,992	171,612	799,604	473,687	1,273,291
Fringe	3,132	26,525	18,199	58,464	31,525	20,927	158,772	41,610	200,381	136,054	336,435
Total Salaries & Fringe	14,507	122,875	85,899	282,381	180,975	100,127	786,764	213,222	999,985	609,741	1,609,726
Travel	-	1,550	50	13,700	80	-	15,380	6,100	21,480	15,000	36,480
Office Space	-	-	-	-	-	-	-	49,968	49,968	53,000	102,968
Communications	-	250	-	300	-	-	550	10,615	11,165	11,000	22,165
Office Supplies	-	235	-	16,000	720	-	16,955	13,165	30,120	6,600	36,720
Postage	-	25	-	50	-	-	75	2,000	2,075	250	2,325
Printing	-	-	-	-	-	-	-	4,500	4,500	750	5,250
Copier Usage/Maintenance	-	-	-	-	-	-	-	2,000	2,000	750	2,750
Outreach/Media Ad	-	10,000	-	250	-	-	10,250	150	10,400	7,500	17,900
Equipment Rent/Copier	-	-	-	-	-	-	-	4,219	4,219	1,600	5,819
Fleet Vehicles	-	-	-	-	-	-	-	7,983	7,983	-	7,983
Dues/Publications	-	1,600	-	4,600	-	-	6,200	10,661	16,861	-	16,861
Training /Staff Development	-	2,750	-	89,000	-	-	91,750	2,000	93,750	-	93,750
Meeting Costs	-	400	-	8,350	-	-	8,750	1,500	10,250	8,000	18,250
Capital Outlay	-	-	-	-	-	-	-	-	-	-	-
Insurance	-	-	-	-	-	-	-	3,250	3,250	2,500	5,750
Contractual Service	-	250	103,000	151,480	-	49,050	303,780	9,544	313,324	1,310,786	1,624,110
Professional Services	-	-	-	-	-	-	-	4,540	4,540	10,000	14,540
Miscellaneous/Fees	-	-	-	2,300	-	-	2,300	2,400	4,700	1,350	6,050
Workforce Grants Admin	-	-	-	-	-	-	-	-	-	-	-
Total Non-Personnel Costs	-	17,060	103,050	286,030	800	49,050	455,990	134,595	590,585	1,429,086	2,019,671
Program Costs	14,507	139,935	188,949	568,411	181,775	149,177	1,242,754	347,817	1,590,570	2,038,827	3,629,397 Total
Common Costs	6,413	54,321	37,975	124,836	80,007	44,265	347,817		(included above)	-	
Total Program Costs	20,920	194,256	226,924	693,247	261,782	193,441	1,590,570		1,590,570	2,038,827	3,629,397 check

**New River Valley Regional Commission
Anticipated Revenue Fiscal Year 2019 - 2020**

Member Assessment	FY20 Projected
Floyd County	\$19,622.19
Town of Floyd	\$566.31
Giles County	\$14,614.41
Pearisburg	\$3,454.62
Pembroke	\$1,713.12
Narrows	\$2,519.37
Rich Creek	\$964.92
Pulaski County	\$29,551.32
Town of Pulaski	\$11,468.10
Montgomery County	\$40,628.55
Blacksburg	\$45,427.35
Christiansburg	\$28,306.47
City of Radford	\$18,644.37
New River Community College	\$970.08
Radford University	\$3,805.50
Virginia Tech	\$11,610.00
Local Assessments Total	\$233,866.68
State Grants	
Dept of Housing and Community Development	\$75,971.00
Dept of Transportation	\$58,000.00
RIDE Solutions NRV	\$65,648.80
State	\$199,619.80
Federal Grants	
EDA	\$70,000.00
ARC Jan 19-Dec 19	\$34,333.00
ARC Jan 20 - Jun 20 (est)	\$34,333.00
Workforce Development Area	\$2,038,827.00
Federal	\$2,177,493.00
Project Revenue	
HOME	\$14,000.00
MPO 2045 Long-Range Plan	\$40,000.00
Workforce Fiscal Agent	\$65,000.00
Workforce Pathways Fiscal Agent	\$50,000.00
ARC Prices Fork Grant Admin	\$2,950.00
ARC James Hardy Construction	\$5,000.00
ARC Commerce Park Grading	\$8,000.00
Christiansburg Downtown Planning Grant	\$24,250.00
Radford Downtown Planning Grant	\$70,000.00
DEQ New River Watershed Roundtable 2019	\$7,500.00
Floyd County Industrial Road Grant Admin	\$15,000.00
Giles Broadband Grant Admin (VATI)	\$18,000.00
Montgomery Co - VCI Prices Fork	\$8,300.00
New River Health District Mapping	\$25,000.00
Narrows CDBG Construction Admin	\$23,500.00
Rich Creek CDBG Construction Admin	\$20,000.00
Pearisburg CDBG Construction Admin	\$20,000.00
Pulaski Town CDBG Construction Admin	\$27,000.00
Pulaski Town Waterworks HAA5	\$15,000.00
Anticipated Windshield Survey(s)	\$7,000.00
Radford University Hazard Mitigation Plan (VDEM)	\$31,709.25
VDOT Rocky Knob Grant Admin	\$73,000.00
VECF - Mixed Delivery	\$114,880.00
VECF - Preschool Development	\$128,090.00
VT Mixed Delivery Technical Assistance	\$5,000.00
VECF - Systems Building	\$40,000.00
Montgomery Co NRV Telecommunications Plan update	\$3,000.00
NRV Development Corporation	\$21,700.00
SWVA Solid Waste Managers Association	\$2,000.00
Virginia's First Admin Assistance	\$27,500.00
ARC Matched Projects	
Floyd Town Revision to Zoning Ordinance	\$9,000.00
Montgomery Co Village Planning	\$18,550.00
Montgomery Co Village Planning Additional Match	\$15,000.00
Pearisburg Comp Plan	\$10,250.00
Pulaski Co Comp Plan	\$10,000.00
Pulaski Town Land Development Guide	\$6,750.00
Pulaski Town Comp Plan	\$7,500.00
VHDA Regional Housing (VHDA)	\$30,065.12
VHDA Regional Housing (Local Support)	\$6,827.50
ARC Community Development/CYU matched Jul-Jun 19	\$9,891.00
Unprogrammed ARC Jul - Dec 19	\$0.00
Unprogrammed ARC Jan-Jul 20	\$0.00
Project Total	\$1,026,321.87
Sub Total Anticipated Revenue	\$3,637,301.35
Matching/Cash Obligations Unbudgeted	(\$7,903.99)
Total Agency Revenue	\$3,629,397.36
Common Costs (paid by projects)	(included above)
Total Agency Budget	\$3,629,397.36

Local	\$371,944.18
State	\$918,864.17
Federal	\$2,346,493.00
Other	\$0.00



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MEMORANDUM

N R V R C . O R G

To: NRVRC Board Members
From: Kevin R. Byrd, Executive Director
Date: June 20, 2019
Re: Slate of Officers for FY20

The Nominating Committee met in May and discussed officer positions for FY20. At the May Commission meeting the Nominating Committee recommended the slate of officers identified below. The slate of officers was accepted by the Commission during the May meeting. The Commission will need to vote on the slate at the June meeting.

- Chair, Mr. Michael Harvey, Montgomery County
- Vice-Chair, Mr. Michael Maslaney, Floyd County
- Treasurer, Mr. Leon Law, Giles County
- At-Large, Ms. Catherine Potter, Virginia Tech Foundation
- At-Large, Mr. Steve Fijalkowski, Montgomery County

The Commission bylaws prescribe annual terms of office; however, officers may serve consecutive terms at the will of the Commission.

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