



## Agenda

August 24, 2023

6:00 p.m. — Pulaski County Innovation Center, Fairlawn, VA

- I. **CALL TO ORDER**
- II. **CONSENT AGENDA**
  - A. Approval of Minutes for June
  - B. Approval of Treasurer's Report for June and July
- III. **COMMONWEALTH INTERGOVERNMENTAL REVIEW PROCESS**
  - A. Projects Signed-off by the staff
    - 1. Reissuance of VPDES Permit No VA0088048 Pembroke WWTP
    - 2. Pedestrian Improvements- Route 460/Laurel Street
    - 3. Claytor Project No. 739 Water Management Plan: Proposed 2023 Drawdown
    - 4. Virginia's Additive Manufacturing & Applied Materials Tech Hub
  - B. Regular Project Review
    - 1. Virginia Tech Hahn Horticulture Garden Marquee, DEQ
- IV. **PUBLIC ADDRESS**
- V. **CHAIR'S REPORT**
- VI. **EXECUTIVE DIRECTOR'S REPORT**
- VII. **REVIEW OF MUTUAL CONCERNS AND COMMISSIONERS' REPORTS**
- VIII. **OLD BUSINESS**
- IX. **NEW BUSINESS**
  - A. **Regional Commission FY24 Program of Work**
    - Elijah Sharp, Deputy Executive Director
    - Jennifer Wilsie, Director of Housing
    - Holly Lesko, Director of Community Health
    - Kathleen Armstrong, Planner II/Community Designer
    - Commission Action
  - B. **Appropriating ARC Grant Funds for New River Water Trail Expansion**
    - Commission Action
  - C. **2023 Regional Commission Awards**
    - Commission Action
  - D. Next Meeting, September 28, 2023

All meeting materials posted on the Commission website [www.nrvrc.org](http://www.nrvrc.org)

*The New River Valley Regional Commission provides area wide planning for the physical, social, and economic elements of the district; encourages and assists local governments in planning for their future; provides a means of coordinating federal, state, and local efforts to resolve area problems; provides a forum for review of mutual concerns; and implements services upon request of member local governments.*



6580 Valley Center Drive | Suite 124 | Radford, VA 24141 | 540-639-9313

[NRVRC.ORG](http://NRVRC.ORG)

## COMMONWEALTH INTERGOVERNMENTAL REVIEW MEMORANDUM

**TO:** Regional Commission Board Members

**FROM:** Kevin R. Byrd, Executive Director

**AGENDA ITEM:** III. Intergovernmental Review Process, A. Projects signed off by the staff, Item #1

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\_ CIRP Review

August 2, 2023

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**PROJECT:** Reissuance of VPDES Permit No VA0088048 Pembroke WWTP

**SUBMITTED BY:** DEQ

**PROJECT DESCRIPTION:** The Department of Environmental Quality is requesting comments on reissuance of a permit.

**PROJECT SENT FOR REVIEW TO:** Commission Board Members

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Rich Creek

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Virginia Tech  
Radford University  
New River Community College



# COMMONWEALTH of VIRGINIA

Travis A. Voyles  
Secretary of Natural Resources

DEPARTMENT OF ENVIRONMENTAL QUALITY  
Blue Ridge Regional Office  
901 Russell Drive, Salem, VA 24153  
(540) 562-6700; Fax (804) 698-4178  
[www.deq.virginia.gov](http://www.deq.virginia.gov)

Michael S. Rolband, P.E.,  
PWD, PWS Emeritus Director  
(804) 698-4000

Robert J. Weld  
Regional Director

July 17, 2023

Mr. Kevin Byrd, Executive Director  
New River Valley Planning District Commission  
6580 Valley Center Drive, Suite 124  
Radford, VA 24141

RE: Reissuance of VPDES Permit No. VA0088048  
Pembroke WWTP

Dear Mr. Byrd:

This letter transmits a copy of the public notice for the referenced proposed permit action for your review. This notice is being provided to you pursuant to Section 62.1-44.15:01 of the Code of Virginia. Public notice of this proposed action is also being published in a local newspaper. That publication will establish a 30-day public comment period for this proposal. If you wish to comment on this proposed action, please respond to the Virginia Department of Environmental Quality at the following address:

Virginia DEQ  
Blue Ridge Regional Office  
901 Russell Drive  
Salem, VA 24153

If no response is received within the 30-day public notice period, it will be assumed that you have no objections to the proposed action. If you have any questions, please contact me at (540) 597-9495.

Sincerely,

A handwritten signature in cursive script that reads 'Becky L. France'.

Becky L. France  
Water Permit Writer

Enclosure: Permit Public Notice

PUBLIC NOTICE – Environmental Permit

**PURPOSE OF NOTICE:** To seek public comment on a draft permit from the Department of Environmental Quality that will allow the release of treated wastewater into a water body in Giles County, Virginia

**PUBLIC COMMENT PERIOD:** July 28, 2023 through August 28, 2023

**PERMIT NAME:** Virginia Pollutant Discharge Elimination System Permit – Wastewater issued by DEQ, under the authority of the State Water Control Board

**APPLICANT NAME, ADDRESS, AND PERMIT NUMBER:** Town of Pembroke, PO Box 5, Pembroke, VA 24136, VA0088048

**FACILITY NAME AND LOCATION:** Pembroke WWTP, 126 Park Lane, Pembroke, VA 24136

**PROJECT DESCRIPTION:** Pembroke WWTP has applied for a reissuance of a permit for the public wastewater treatment plant. The applicant proposes to release treated sewage wastewater at a rate of 200,000 gallons per day from the current facility into a water body. Sludge from the treatment process will be periodically transported to the New River Resource Authority Landfill for disposal. The facility proposes to release the treated sewage into the New River in the New River Watershed (VAW-N29R). A watershed is the land area drained by a river and its incoming streams. The permit will limit the following pollutants to amounts that protect water quality: organic matter, solids, physical and chemical properties

**HOW TO COMMENT AND/OR REQUEST A PUBLIC HEARING:** DEQ accepts comments and requests for public hearing by e-mail, fax, or postal mail. All comments and requests must be in writing and be received by DEQ during the comment period. Submittals must include the names, mailing addresses and telephone numbers of the commenter/requester and of all persons represented by the commenter/requester. A request for a public hearing must also include: 1) The reason why a public hearing is requested. 2) A brief, informal statement regarding the nature and extent of the interest of the requester or of those represented by the requestor, including how and extent such interest would be directly and adversely affected by the permit. 3) Specific references, where possible, to terms and conditions of the permit with suggested revisions. A public hearing may be held, including another comment period, if a public response is significant, based on individual requests for a public hearing, and there are substantial, disputed issues relevant to the permit.

**CONTACT FOR PUBLIC COMMENTS, DOCUMENT REQUESTS, AND ADDITIONAL INFORMATION:**

Becky L. France; ADDRESS: Virginia Department of Environmental Quality, Blue Ridge Regional Office, 901 Russell Drive, Salem, VA 24153; (540) 562-6700; E-MAIL ADDRESS: [becky.france@deq.virginia.gov](mailto:becky.france@deq.virginia.gov); FAX: (804) 698-4178. The public may review the draft permit and application at the DEQ office named above by appointment or may request copies of the documents from the contact person listed above.



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## COMMONWEALTH INTERGOVERNMENTAL REVIEW MEMORANDUM

**TO:** Regional Commission Board Members

**FROM:** Kevin R. Byrd, Executive Director

**AGENDA ITEM:** III. Intergovernmental Review Process, A. Projects signed off by the staff, Item #2

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\_ CIRP Review

August 2, 2023

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**PROJECT:** Pedestrian Improvements- Route 460/Laurel Street

**SUBMITTED BY:** VDOT

**PROJECT DESCRIPTION:** The Department of Transportation is requesting comments on the above referenced project.

**PROJECT SENT FOR REVIEW TO:** Commission Board Members

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## COMMONWEALTH of VIRGINIA

### DEPARTMENT OF TRANSPORTATION

Stephen L. Brich, P.E.  
Commissioner

1401 East Broad Street  
Richmond, Virginia 23219

(804) 786-2701  
Fax: (804) 786-2940

July 28, 2023

Re: Notice of Willingness

Project: Pedestrian Improvements – Route 460/Laurel Street  
Project#: 0460-060-880, P101  
UPC#: 122866  
From: Intersection of Route 460/Laurel Street  
To: 0.11 Miles Southeast of Route 460/Laurel Street  
County: Montgomery County  
Community: Christiansburg

Attached is an advertisement notice and location map concerning the willingness to hold a public hearing for the above referenced project for your information, distribution to other public officials and posting with public notices.

Should you desire additional information or have any questions or comments concerning this highway matter, please call (540) 387-5353 and refer to the UPC number and description when calling.

Sincerely,

A handwritten signature in blue ink, appearing to read "Jason Patrick".

Jason Patrick  
Project Manager

Enclosures



**North Franklin Street  
(Route 460 Business) at  
Laurel Street  
Pedestrian Improvements  
Town of Christiansburg**

**Find out** about a project to improve pedestrian safety at the intersection of North Franklin Street (Route 460 Business) and Laurel Street in Christiansburg. The project entails adding pedestrian signals and two crosswalks to the intersection and constructing approximately 280 linear feet of sidewalk next to the eastbound lane of North Franklin Street to connect to an existing section of sidewalk.

In addition, a pedestrian refuge island also will be constructed in the median of North Franklin Street. Curb and gutter and drainage improvements are also included in the project.

**Review** the project information and National Environmental Policy Act document in the form of a Programmatic Categorical Exclusion at VDOT's Salem District Office located at 731 Harrison Avenue in Salem, 540-387-5353, 1-800-FOR-ROAD, or TTY/TDD 711. Please call ahead to ensure the availability of appropriate personnel to answer your questions.

If your concerns cannot be satisfied, VDOT is willing to hold a public hearing. You may request that a public hearing be held by sending a written request to Mr. Jason Patrick, Virginia Department of Transportation, 731 Harrison Avenue, Salem, VA 24153, on or prior to **August 17, 2023**. If a request for a public hearing is received, notice of date, time and place of the hearing will be posted.

VDOT ensures nondiscrimination and equal employment in all programs and activities in accordance with Title VI and Title VII of the Civil Rights Act of 1964. If you have questions or concerns about your civil rights in regards to this project or need special assistance for persons with disabilities or limited English proficiency, contact Jason Patrick at the phone numbers listed above.

UPC: 122866

State Project: 0460-060-880, P101

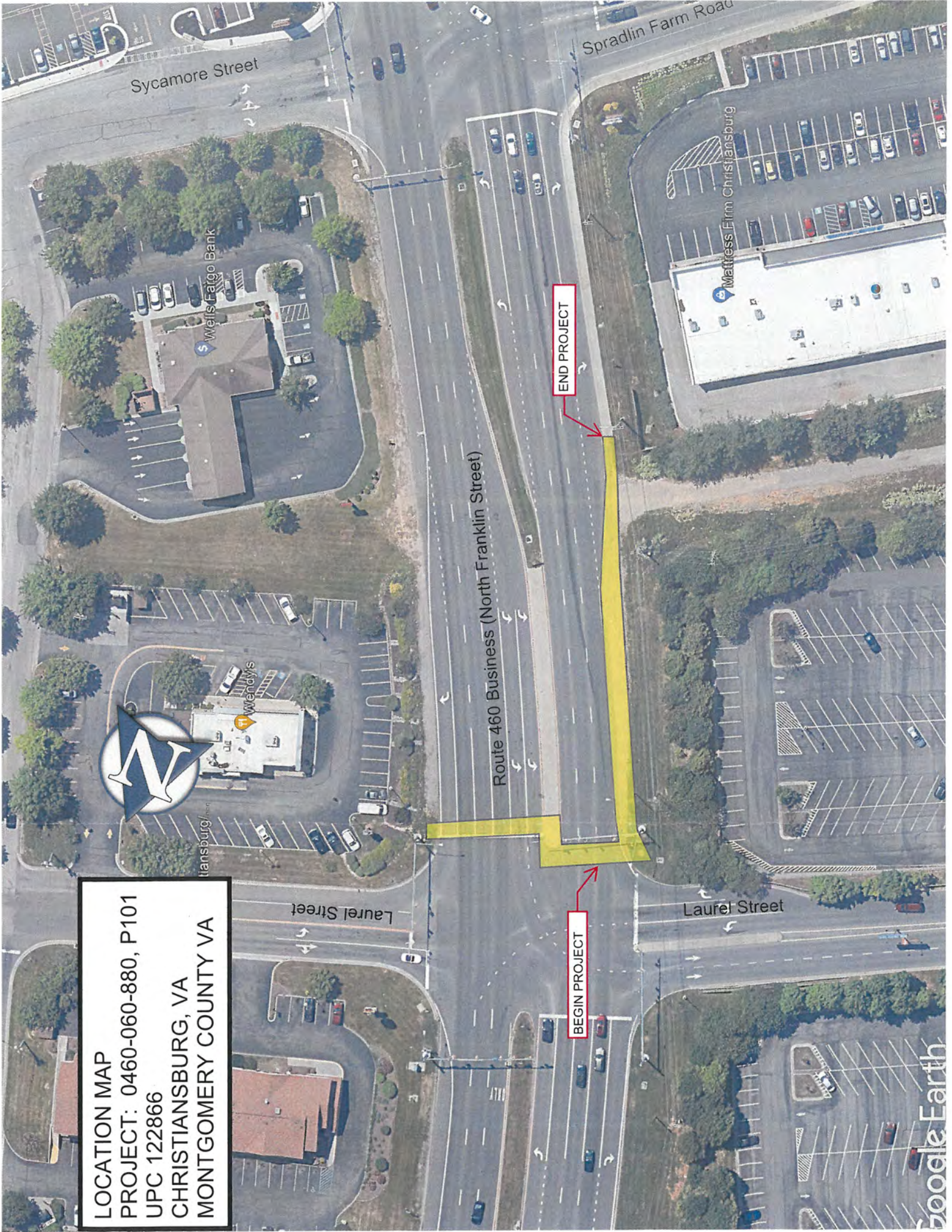
Federal Project: HSIP-5150(228)

From: Intersection of Route 460 North Franklin Street/Laurel Street

To: 0.11 mile southeast of the intersection Route 460 North Franklin Street/Laurel Street



LOCATION MAP  
PROJECT: 0460-060-880, P101  
UPC 122866  
CHRISTIANSBURG, VA  
MONTGOMERY COUNTY VA



END PROJECT

BEGIN PROJECT

Sycamore Street

Spradlin Farm Road

Mattress Firm Christiansburg

Wells Fargo Bank

Wendys

Route 460 Business (North Franklin Street)

Laurel Street

Laurel Street

Google Earth





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## COMMONWEALTH INTERGOVERNMENTAL REVIEW MEMORANDUM

**TO:** Regional Commission Board Members

**FROM:** Kevin R. Byrd, Executive Director

**AGENDA ITEM:** III. Intergovernmental Review Process, A. Projects signed off by the staff, Item #3

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CIRP Review

August 2, 2023

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**PROJECT:** Claytor Project No. 739 Water Management Plan: Proposed 2023 Drawdown

**SUBMITTED BY:** AEP

**PROJECT DESCRIPTION:** American Electric Power is requesting comments on the above referenced project.

**PROJECT SENT FOR REVIEW TO:** Commission Board Members

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Appalachian Power Company  
Claytor Project No. 739  
2023 Claytor Lake Drawdown Plan  
April 24, 2023

**Background**

On December 27, 2011, the Federal Energy Regulatory Commission (Commission) issued Order Issuing New License (License) authorizing Appalachian Power Company (Appalachian) to continue to maintain and operate the Claytor Hydroelectric Project, on the New River in Pulaski County, Virginia. License Article 405, Water Management Plan (Final - June 2009) allows for non-emergency drawdowns. Specifically, Article 405 of the license requires the licensee to file, for Commission approval, a reservoir drawdown plan at least three months prior to implementing a non-emergency reservoir drawdown. The purpose of the plan is to minimize the impact of any project maintenance activity requiring a reservoir drawdown on aquatic resources in the project reservoir and downstream of the project, and to allow shoreline property owners sufficient time to plan shoreline maintenance activities.

Further, Article 405 requires the licensee to prepare the plan after consulting with the U.S. Fish and Wildlife Service (FWS), the Virginia Department of Game and Inland Fisheries [subsequently renamed the Virginia Department of Wildlife Resources (VDWR)], the Virginia Department of Conservation and Recreation (VDCR), the Virginia Department of Environmental Quality (VDEQ), Pulaski County, the New River Valley Planning District Committee (New River Valley), and the Friends of Claytor Lake (FOCL). The licensee must include with the plan documentation of consultation, copies of comments, and recommendations on the completed plan after it has been prepared and provided to the agencies, and specific descriptions of how the plan accommodated the agencies' comments. The licensee must allow a minimum of 30 days for the agencies to comment, and make recommendations before filing the plan with the Commission. If the licensee does not adopt a recommendation, the filing must include the licensee's reasons based on project-specific information.

Prior to the drawdown, the licensee must notify the public and property owners along the shoreline by mail 45 days prior to implementing the drawdown to allow property owners sufficient time to plan shoreline maintenance activities. The notification must include rate (feet per day), limit in feet, term of the drawdown, and any provisions. The Commission reserves the right to require changes to the plan. Upon Commission approval of the plan, the licensee must implement it, including any changes required by the Commission.

Efforts began in 2011, through Pulaski County's Claytor Lake Technical Advisory Committee (CLTAC), to modify previous non-emergency drawdown plans in order to decrease impacts to mussels. (The CLTAC includes representatives from a majority of the above referenced agencies.) Modified drawdowns for shoreline maintenance were held in 2011 and 2012 according to plans developed in consultation with the CLTAC. A 2014 drawdown plan was

developed with the CLTAC and approved by the Commission. However, prior to implementation, the drawdown was cancelled at the request of Pulaski County due to siltation problems with the County's water intake in the lake. A 2015 drawdown plan was also developed and approved by the Commission. However, full implementation was impacted by rain and higher flows. Drawdown plans for 2017, 2019 and 2021, developed by CLTAC and approved by the Commission, were successfully implemented with 5-foot drawdowns.

### **2023 Drawdown Proposal**

1. Conduct drawdown from Saturday, November 4 through Sunday, November 12, 2023. (Drawdown scheduled during mid-November to avoid freezing temperatures, and to minimize the impact to recreation.)
2. Depth of drawdown to be 5 feet from full pond elevation of 1846 feet NGVD.
3. Lake level of 1845.5 NGVD to be drawn down 1.5 feet per day beginning at 1:30 PM on Wednesday, November 1, 2023 to reach 1841 feet NGVD by 9 AM Saturday, November 4, 2023.
4. Duration of the drawdown to be nine days, including two weekends.
5. Lake to be allowed to begin refilling at 10 p.m. Sunday, November 12, 2023, with targeted return to normal elevation by 10 p.m. Friday, November 17, 2023, depending upon inflow.
6. Should the drawdown duration of nine days be impacted by high inflows that prohibit Appalachian from achieving the full 5-foot drawdown, then the drawdown period may be extended as necessary to provide nine consecutive days at the lake level of 1841 feet.
7. Appalachian will inform the public of the drawdown at least 45 days prior to implementation (no later than September 20, 2023).
8. FOCL will encourage participation and publicize information about the drawdown and mussel salvage through media, mailings, phone calls and internet. Information will include distinction between Asian Clams, pistolgrip mussels and other mussels, and the importance of mussel salvage.
9. FOCL will gather information about drawdown usage and mussel salvage from landowners and volunteers. (Send drawdown questionnaire card just prior to drawdown.)
10. A volunteer mussel salvage event will be conducted on the first Saturday of the full drawdown to increase the number of dewatered mussels returned to the water. (Event will be similar to that conducted in 2021.) Team leaders, boat transportation, materials, meeting locations, volunteers and volunteer recruitment, refreshments and organization to be provided by FOCL, VDWR, Appalachian, Claytor Lake State Park, Pulaski County and others. Additional details include:





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## COMMONWEALTH INTERGOVERNMENTAL REVIEW MEMORANDUM

**TO:** Regional Commission Board Members

**FROM:** Kevin R. Byrd, Executive Director

**AGENDA ITEM:** III. Intergovernmental Review Process, A. Projects signed off by the staff, Item #4

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CIRP Review

August 16, 2023

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**PROJECT:** Virginia's Additive Manufacturing & Applied Materials Tech Hub

**SUBMITTED BY:** NRVRC

**PROJECT DESCRIPTION:** The Regional Commission is requesting comments on the above referenced project.

**PROJECT SENT FOR REVIEW TO:** Commission Board Members

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## **VIRGINIA'S ADDITIVE MANUFACTURING AND APPLIED MATERIALS TECH HUB: Accelerating U.S. manufacturing towards a globally competitive future**

Calls for reshoring manufacturing have exponentially increased as federal and state governments have released directives for “an all-of-government approach to assessing vulnerabilities in – and strengthening the resilience of – the United States’ critical supply chains.” These priorities include expansion financing and assistance to small and medium manufacturers, bolstering clean manufacturing, and growing American-made materials and products critical to national security.<sup>1</sup> Specific federal attention has been placed in additive manufacturing technologies, as their digital, layer-wise approach to fabrication provides a technological pathway towards secure, resilient, agile, and innovative supply chains.<sup>2</sup> Virginia’s New River Valley (comprised of Floyd, Giles, Montgomery, Pulaski counties and the City of Radford) in partnership with its neighbor, the City of Danville, have recognized strengths in additive manufacturing and applied, advanced materials technologies that can respond to these urgent calls for more resilient supply chains and advanced manufacturing in the U.S. (Technology Focus Areas #4 and #10).

Regional entities are making transformative advancements in additive manufacturing (AM) with revolutionary applications of new polymers and composites, metals, ceramics, and even concrete. Unlike other consortia focused on advancing general AM processes, our region is globally competitive in large AM systems (e.g., capable of fabricating parts larger than 6 ft<sup>3</sup>) that meets the needs of those in 'heavy industry'. Transportation is one example market that aligns with this unique technical expertise, and is also critical to Virginia's economy. Virginia is one of the only states with manufacturing in ground, rail, sea, air, and space transportation. Regional entities are applying AM and advanced materials to this sector to answer demands for vehicle lightweighting (as is imperative for vehicle electrification), replacing long lead-time large cast and forged metal components (to mitigate supply chain delays and onshore manufacturing), and providing on-site production of replacement components (to enhance agility and sustainability).<sup>3</sup> With support from the EDA Tech Hubs program, this region is poised to become a global leader of technology development and deployment around AM and materials for heavy industry— attracting, growing, and incubating businesses in this regional ecosystem.

### **Despite underserved populations and struggling economies, this region is well-positioned to expand this technology**

As the region of investment, the NRV and its city neighbor, Danville, are significantly smaller communities than their AM and materials science peer AM hubs (e.g. Pittsburgh and Denver). The region has a population of 237,971. Historically, this rural region has fallen behind the nation. In 2022, per capita income was at \$28,400 (\$37,638 nationally), and the poverty rate was 21.5% (12.6% nationally). The labor force participation rate is also significantly lower, 55.5% versus 64.6% nationally, indicating a need to engage eligible workers better. These statistics are evidence of larger equity challenges in this historically underserved region. As old natural resource

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<sup>1</sup> President Biden White House (February 2022). The Biden-Harris plan to revitalize American manufacturing and secure critical supply chains in 2022. Retrieved from: <https://www.whitehouse.gov/briefing-room/statements-releases/2022/02/24/the-biden-harris-plan-to-revitalize-american-manufacturing-and-secure-critical-supply-chains-in-2022/#:~:text=The%20Biden%2D%E2%81%A0Harris%20Plan.Critical%20Supply%20Chains%20in%202022&text=One%20year%20ago%2C%20President%20Biden.United%20States'%20critical%20supply%20chains.>

<sup>2</sup> President Biden White House (May 2022). Using additive manufacturing to improve supply chain resilience and bolster small and mid-size firms. Retrieved from: <https://www.whitehouse.gov/cea/written-materials/2022/05/09/using-additive-manufacturing-to-improve-supply-chain-resilience-and-bolster-small-and-mid-size-firms/>.

economies and traditional manufacturing faded, many in this region were left with few living-wage job prospects and lower education attainment levels. These trends compounded existing challenges for minority populations who make up 26.5% of the population. As many of these rural communities struggle economically, subsequent challenges threaten the region's future prosperity, particularly for at-risk youth, recovery populations, and the formerly incarcerated.

Yet, this region has always had a strong manufacturing base and unique assets that offer opportunities for future economic growth. Today, manufacturing remains the only industry sector in the region that shows higher than average employment, serves as a strong traded sector, and leads the region in contribution to GRP, \$2.98 billion or 27.1% of GRP. To advance manufacturing, the NRV and Danville have grown a synergistic expertise in AM and new materials, which could transform this region into a center of excellence for AM and materials technology for heavy industry. This region's unique assets address a growing global market need for customizable parts in large-scale metal and composite AM, next-generation material applications for more agile and lighter manufacturing, and innovative training programming that prepares a diverse workforce for the next generation of manufacturing materials and processes:

- **MELD**, an R&D 100 award winner, is a global leader in large-scale metal AM. This fast-growing, woman-owned firm is the only US firm holding patents for metal AM that is 6ft<sup>3</sup> or larger. Over 100 large companies have engaged with MELD's transformative technology. Industry representatives visit this region regularly for technology demonstrations, development, training, and shared R&D. In addition to the three major defense service branches, Boeing, Northrop Grumman, Lockheed Martin, and Blue Origin are MELD customers. Working with regional higher education institutions, MELD and its partners have become national leaders in replacing forging and castings with 3D printed parts. The US military has adopted MELD technology, and is currently building the world's largest metal 3D printer for direct fabrication of combat vehicle hulls.<sup>3</sup>
- **PrintWorks**, is a service bureau that produces large-scale 3D printed metal parts for industrial partners. Using MELD printing technology, the company offers large casting and forging replacements at short lead times from a variety of aluminum, titanium, and copper alloys.
- **Volvo Trucks'** 1.6 million square feet assembly plant in Dublin, VA—their largest in the world—has been a presence in the region for generations. The facility has long been a sandbox for company innovation, including AM to address intensive customer demands for customizations, and novel material applications to reduce the weight of electrified trucks.
- **2c Innovation Commons (2cIC)** provides customizable manufactured goods that are effective and economical. To do this work, they adopt material and digital technologies that allow them to be efficient and flexible during their manufacturing. Recently, the company made Blacksburg, VA a location of choice for technology development after vetting multiple sites for an R&D Center, which includes electric bus and tractor trailer manufacturers.
- **Hollingsworth & Vose (H&V)** is an advanced materials manufacturer in Floyd, VA. To date, H&V has applied its unique materials to motor vehicle filtration, batteries, and other heavy industry applications. At its R&D Center of Excellence in Floyd, H&V is continuing to generate new materials and processes to improve filtration while reducing energy needs, with

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<sup>3</sup> Aliotta, J. (2021). "GVSC awards contract to build largest metal 3D printer ever." U.S. Army. Retrieved from: [https://www.army.mil/article/247076/gvsc\\_awards\\_contract\\_to\\_build\\_largest\\_metal\\_3d\\_printer\\_ever](https://www.army.mil/article/247076/gvsc_awards_contract_to_build_largest_metal_3d_printer_ever)



over 20 new patents in the last year. As a leading materials manufacturer in the region, H&V merges advancement in new materials with cutting-edge AM opportunities.

- **FasTech LLC** is a service bureau that provides companies large 3D printed metal components through the US's first Gefertec large-scale wire arc AM system (3x3x2.5 ft). Located in Danville, VA, FasTech has a range of state-of-the-art machining centers to complete the production process on site, including reverse engineering services. FasTech's innovative manufacturing approach was highlighted in President Biden's AM Forward announcement.
- **Virginia Tech** is a leading R&D institution in AM and materials sciences. With 20 engaged faculty, VT ranks among the top five universities in AM among industry websites and top three in AM based on journal citations (h-index).<sup>4</sup> For decades, VT has also been globally recognized as a leader in macromolecular science and engineering. The university hosts three groups that focus the synergy of this expertise: **The Design, Research, and Education for Additive Manufacturing Systems (DREAMS) Lab**, **The VT Advanced Manufacturing Team**, and **The Macromolecules Innovation Institute (MII)**. VT also has commitments to supporting regional efforts and industry through the **VT Center of Economic and Community Engagement**, which has a long history of building regional alliances among industry and organizations to facilitate better pathways to economic prosperity, and **Link-License-Launch**, which offers a full continuum of services from strategic corporate partnerships to technology transfer that nurtures new ventures. VT regularly works with manufacturers to test and spin out technology through VT's Advanced Manufacturing Team, Center for High Performance Manufacturing, and a new Advanced Manufacturing Network Navigator that assists manufacturers in accessing VT and other regional resources. Through a \$3.8 million DoD grant, VT and consortium partners are now producing curriculum to design, build, and analyze advanced structures using composite materials and applications of additive manufacturing.
- **The Institute for Advanced Learning and Research (IALR)** is a state supported advanced manufacturing center in Danville, VA, with the goal of diversifying, transforming, and growing the economy of Southern Virginia. IALR has fostered equipment, resources, and curriculum to train workers in state-of-the-art manufacturing technology including AM. Its GO TEC program engages all populations to provide a progressive pipeline of talent using a collaborative, hub-and-spoke model and industry-led curriculum to create high wage jobs. Their most recent work has been training the navy's submarine workforce through the Accelerated Training in Defense Manufacturing Program. IALR is also a key partner on the \$3.8 million DoD grant with Virginia Tech, which focuses on AM and materials.
- This region has access to and has already benefited from in- and out-of-region capital and venture development partners, including **Bridging Virginia**, **VTC Innovation Fund**, **Virginia Innovation Partnership Corporation**, **Tech Opp Consulting**, and several **regional revolving loan funds** that subsidize technology adoption (up to \$45-\$100K).
- Other economic and workforce development assets that support this effort include: the **New River Valley Regional Commission**, a recognized regional leading for large-scale, sustainable, and collaborative economic development; **Onward NRV and Southern Virginia Regional Alliance**, two EDOs that have attracted more than \$350 million in corporate

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<sup>4</sup> All3DP.pro (2023) <https://all3dp.com/1/top-university-3d-printing-additive-manufacturing-programs/>; GrabCAD Blog (2021) <https://blog.grabcad.com/blog/2021/05/03/the-top-7-schools-with-additive-manufacturing-labs/>.

investment and ### jobs since 2001 by focusing on technology-focused industries; **VERGE**, the regional technology council and accelerator that supports 150+ technology companies annually and partners with other state accelerators to guarantee successful approaches to early stage venture development; **GENEDGE**, the region's manufacturing extension partner; **Virginia Tech Corporate Research Center**, supporting over 200 technology companies and is developing a manufacturing hub for testing and support services; **Virginia Manufacturers Association (VMA)**, the state's industry advocate serving 6,900 factories and providing workforce solution like the Manufacturing Skills Institute; **New River Community College (NRCC)** and **Danville Community College (DCC)**, key players supplying an appropriately trained workforce, with a special focus on emerging areas such as AM; and **New River Mount Rogers Workforce Development Board (NRMR WDB)**, the region's leader of workforce funding and activities, particularly those involving outreach to underserved populations.

**This Tech Hub Consortium is comprised of strong regional partnerships as well as extra-regional partnerships that will be leveraged to grow the region's tech hub economy.**

The region has a long history of highly effective collaborations not found in many other parts of the country, providing an ideal foundation for Tech Hub investment. When an issue arises, the natural response is, "how are we going to do this together?" This is evident in the numerous jointly owned infrastructure assets and regional programming. Our collaborative success is due to consistent relationships in local government, higher education, nonprofit and private sectors that collectively envision projects, participate in proposals, and then jointly execute with shared responsibility. Regional partners have pursued numerous federal funding opportunities, recently gaining semi-finalist bids for US EDA BBBRC and NSF Regional Engines. Over a 10-year period, we successfully garnered \$150M in state commitment to extend Amtrak service to the region, a 30-mile addition. During COVID, the region built its capacity to support struggling businesses by providing cost efficient technical assistance, helping over 3,600 businesses, representing 52,000+ jobs saved during the pandemic. Today, consortium members continue to advance regional economic development goals, like those in the regional CEDS. Specifically, we collaborate to support advanced manufacturing (e.g., freight transportation, materials and machinery, and electronics and components), workforce development, and small business development. In short, teamwork is the norm, not the exception, which bodes well in executing a regional Tech Hub.

The larger Tech Hub consortium comprises partners within and outside the region, as the NRV is part of a larger region specializing in AM and material sciences, ranging from Pittsburg PA to Atlanta GA and Charlotte NC to Oak Ridge TN. Consortium partners will work with existing partnerships in this larger region to draw additional material and AM expertise to the Tech Hub. Consortium members include: the **Regional Innovation Officer (Consortium Leader)**: New River Valley Regional Commission; **Founding consortium partners**: higher education (VT, Radford, NRCC), state and local government (Montgomery, Floyd, Pulaski, and Giles counties, Cities of Danville and Radford), businesses (MELD, Printworks, FasTech, H&V, VOLVO, 2cIC), economic development organizations (IALR, Onward NRV, VERGE, GENEDGE, VMA), Labor and Workforce Training Organizations (NRMR WDB); **Planning consortium partners**: ## stakeholders who agree to participate in the planning process through interviews, surveys, and larger consortium-wide meetings; and **Consortium Allies**: ## Tech Hub stakeholders who appreciate the importance of the Tech Hub, support its growth, and see themselves participating in planning or future activities. With EDA funding, the consortium will be able to attract additional

investment in the regional Tech Hub, for instance, state funding (e.g. GO Virginia), other federal funding (NSF, DOD), and private funding (Industry Consortium members).

**Consortium members continue to collectively advance regional economic development goals, such as those highlighted in the region’s CEDS and other regional documents.**

**Advanced manufacturing**—including transportation, materials and machinery—is a recognized traded sector needing investment to ensure regional **economic resilience**. Consortium members support these businesses through revolving loan programs and upgrades to industry parks. VT, IALR, GENEDGE, NRCC, and other partners work with regional manufacturers to streamline their processes, identify new markets, and upskill their workers.

**Workforce Development** partners are aligning their curriculums to facilitate a better pipeline of workers from technical education courses in high schools, to professional certificates and two-year degrees, and ultimately to regional employment. Through Tech Hubs, VMA could integrate its Manufacturing Skills Institute (MSI) training curriculum into this pipeline. Partners such as NRMR WDB and IALR have also created successful models to train and support underserved populations so that they may enter the labor force and benefit from Tech Hub growth.

The region has dedicated many resources to developing a robust ecosystem for **Small Business Development**. Numerous collaborative studies have resulted in: 1) organizations like VERGE, which has accelerated 38+ technology-focused companies and created 600+ new high-wage jobs; 2) networked mentorship programs that have helped businesses to learn and grow from one another; and 3) an overhaul of Virginia Tech IP practices, which has facilitated greater transfer of technology IP to businesses such as the award-winning additive manufacturer, MELD.

**Strategic Development Actions to Prepare the Region for a Tech Hub Regional Grant**

The goal of this Tech Hub is to establish this region as a global destination for heavy industry AM and advanced materials solutions, where manufacturers can benefit from the expertise and collaboration present in the region. This Tech Hub would enable local, state and global manufacturers of all sizes to adopt this technology by improving key market gaps: 1) lack of industry knowledge to integrate AM hardware and software into the larger manufacturing process; 2) limited knowledge of and access to affordable polymers, metals, and other composites that can be adapted to manufacturing and AM needs; and 3) lack of a trained workforce to support manufacturers’ adoption of these technologies.<sup>5</sup>

Consortium partners have identified and will refine the following region-wide strategies with EDA funding. First, we will **identify and commercialize** mature additive and materials technology for new and existing businesses, creating a consortium database of regional and national AM and materials IP to develop. For instance, through courses and independent research, students may take IP to develop and test for future uses. Key partners include VT DREAMS Lab and MII, VERGE, MELD, H&V, Montgomery County. Second, consortium partners will **scale up existing commercialized technology** through technical assistance to new and existing businesses. By focusing on low-cost technologies and relieving barriers to adoption, this strategy will assist small and minority-owned enterprises. Entrepreneurs and existing companies will work with consortium partners to test and develop technology for their uses. Companies such as MELD can inform this process from their own past experiences. Key partners include VTs Advanced

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<sup>5</sup> Bromberger, J, J. Ilg, & A.M. Miranda (March 2022). “The mainstreaming of additive manufacturing.” McKinsey & Company. Retrieved from: <https://www.mckinsey.com/capabilities/operations/our-insights/the-mainstreaming-of-additive-manufacturing>.



Manufacturing Team, GENEDGE, VERGE, Onward NRV, Volvo, FasTech, MELD, Floyd County and Danville. Third, partners will **develop talent to use and improve this technology** across multiple applications, with particular attention to reaching hard to reach workers in the region—those in recovery, formerly incarcerated, and at-risk youth. Our workforce and education partners already have regional engagement models that would be leveraged and grown. Additional partners would include NRMW WDB, NRCC, IALR, Radford University, VT College of Engineering, Giles and Pulaski Counties, and the city of Radford.

To take these efforts further, ensuring clear and effective governance of the Tech Hub Consortium, EDA strategic development funding will allow for the hiring of a full-time Regional Innovation Officer (RIO). The RIO will be the single point of contact for the consortium. They will lead the planning process, convene consortium members and other regional entities to advance consortium goals, and institutionalize activities that will ensure the Tech Hub becomes a successful global leader within ten years of EDA implementation funding.



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[NRVRC.ORG](http://NRVRC.ORG)

## COMMONWEALTH INTERGOVERNMENTAL REVIEW MEMORANDUM

**TO:** Regional Commission Board Members

**FROM:** Kevin R. Byrd, Executive Director

**AGENDA ITEM:** III. Intergovernmental Review Process, B. Regular Project Review, Item #1

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CIRP Review

August 9, 2023

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**PROJECT:** NEW PROJECT VA TECH Hahn Horticulture Garden Marquee, DEQ 23-112S

**SUBMITTED BY:** DEQ

**PROJECT DESCRIPTION:** The Department of Environmental Quality is requesting comments on an environmental impact review.

**PROJECT SENT FOR REVIEW TO:** Commission Board Members

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Strengthening the Region through Collaboration

---

### Counties

Floyd | Giles  
Montgomery | Pulaski  
**City**  
Radford

### Towns

Blacksburg | Christiansburg  
Floyd | Narrows | Pearisburg  
Pembroke | Pulaski  
Rich Creek

### Higher Education

Virginia Tech  
Radford University  
New River Community College

## **1.0 PROJECT IDENTIFICATION AND DESCRIPTION**

### **1.1 Introduction**

Virginia Tech is seeking to construct a new marquee at its Hahn Horticulture Garden (HHG), at their Blacksburg, Virginia campus. In accordance with the Code of Virginia §10.1-1188, Virginia Tech as a state-supported institution of higher learning, is required to submit an Environmental Impact Report (EIR) for all major state projects greater than \$500,000; this EIR is intended to address that requirement for this project as the total budget for this project exceeds \$500,000. Draper Aden Associates (DAA), a TRC Company, was contracted to provide the EIR.

To complete the EIR, standard environmental records; physical setting sources including topographic maps, geologic maps, soil maps, wetland and floodplain maps; and prior site reports were identified and reviewed. A site reconnaissance was conducted for a visual inspection of the site exterior on December 12, 2022. Information was retrieved from a number of sources identified in Section 8.0. Regulatory agencies were contacted, as needed, to conduct a project review for inclusion in this EIR. Additional regulatory agency input is pending and may be received during the Virginia Department of Environmental Quality's (VDEQ) review of the EIR.

This report was prepared and formatted following the guidance provided in VDEQ's *Procedure Manual for Environmental Impact Reviews of Major State Facilities* dated June 2021.

### **1.2 Background**

The garden was founded in 1984 by Horticulture faculty members Robert Lyons, Robert McDuffie and Richard Johnson. Many people over the years have contributed to the garden: students, faculty, staff, community volunteers, nursery and greenhouse growers, landscapers, and so many more. Many garden components and structures have been designed and built by Horticulture faculty and students. The current garden covers 5.8 acres.

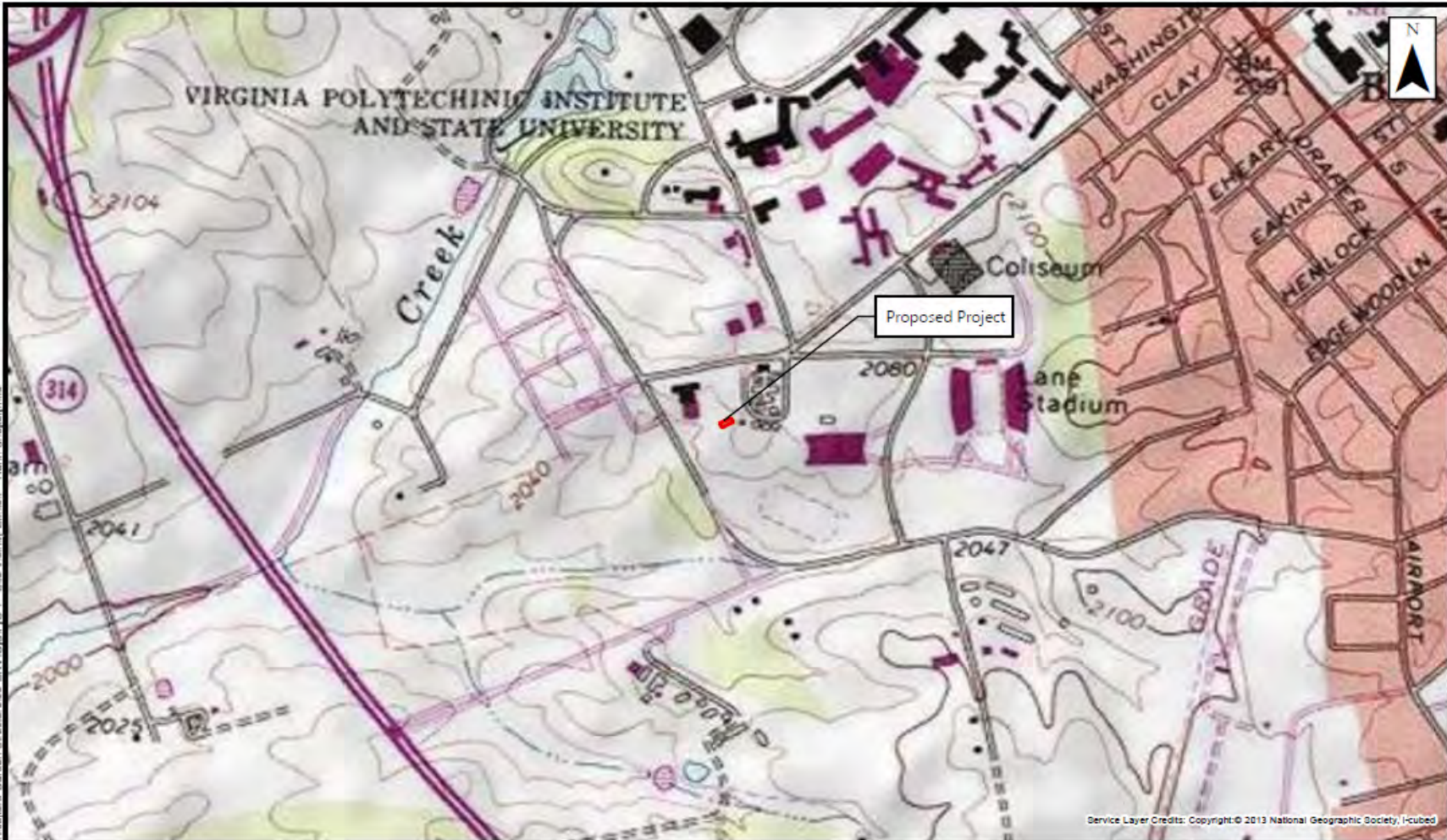


The garden was renamed the Hahn Horticulture Garden in November 2004 in honor of Peggy L. Hahn, in thanks for the generous gift and bequest for expansion from T. Marshall and Peggy Hahn. The Hahn's generosity over the years has had a significant impact on the garden - from the construction of the Peggy Lee Hahn Pavilion (2006) to the Hahn Meadow Garden (2008). The garden features hundreds of species of woody and herbaceous plants from around the world, showcased in various features.

The mission of the HHG is three-fold.

- As part of the inclusive Virginia Tech community, the HHG provides experiential and service-learning opportunities for students. It serves as a living laboratory for instructional faculty and staff to better serve the landscape, nursery, and public horticulture sectors.
- Strive to enrich and enlighten both youth and adults of our community and region with diverse educational programs.
- Apply sustainable horticultural and environmental principles in the acquisition and dynamic display of plants from the world over.

Figure 1, Proposed Project Location Map, identifies the topographic relief of the site and vicinity. Figure 2, Proposed Project Existing Conditions Map, illustrates the existing site conditions on an aerial photograph. Site photographs of exterior spaces are included in Appendix A.



**Proposed Project Location Map**

Virginia Tech Hahn Horticulture Pavilion  
 Garden Lane  
 Blackburg, Virginia



114 Edinburgh South Dr, Suite 200  
 Cary, NC 27511  
 919-827-0864 Fax: 919-830-8138  
 NC Firm License # F-1429  
 TRCCompanies.com

DESIGNED: RN  
 DRAWN: LAB  
 CHECKED: SN  
 DATE: 12/5/2022

SCALE: 1" = 1,000'  
 PROJECT: 498823

FIGURE  
 1





Service Layer/Credits: Virginia Geographic Information Network (VGIN)

**Proposed Project Existing Conditions Exhibit**

Virginia Tech Hahn Horticulture Pavilion  
Garden Lane  
Blackburg, Virginia



114 Edinburgh South Dr, Suite 200  
Cary, NC 27511  
919-827-0864 Fax: 919-839-8138  
NC Firm License # F-0591  
TRCCompanies.com

DESIGNED: RN  
DRAWN: LAB  
CHECKED: SN  
DATE: 2/8/2023

SCALE: 1" = 50'  
PROJECT: 498823

FIGURE  
2



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N R V R C . O R G

**August 18, 2023**

## **Executive Director's Report**

### **Economic Development:**

- The Opioid Abatement Authority (OAA) awarded full funding to the NRV Recovery Ecosystem project. Montgomery County is the grant recipient contracting with the Regional Commission for grant administration. The project is awaiting a contract. In the interim, the project leadership team has an extended meeting scheduled for 8/30. This will be an opportunity to revisit community-specific and regional projects, and define the position descriptions need to support execution of the program. On 8/18 WVTf Public Radio ran the following story about the project <https://www.wvtf.org/news/2023-08-18/two-communities-in-southwest-virginia-are-using-funding-from-opioid-settlements-to-expand-recovery-resources>
- Broadband: there will be a project kick-off event for the VATI 2021 award focusing on eastern Montgomery County on 9/6 at 11:00am. Construction is underway with fiber being pulled and connections to houses/businesses will take place soon. People can sign-up for service at <https://www.gigabeam.net> The VATI 2022 for Montgomery/Bland counties, a lot of the equipment has been delivered with rolls of fiber on-site. For Pulaski County, All Points Broadband is working through the pole attachment process and final engineering.
- The Regional Commission was pleased to submit a Tech Hubs proposal to the US EDA as lead applicant on behalf of a strong consortium of partners. All four counties, the city, all three higher education institutions, numerous corporate partners, and several non governmental organizations all came together from April until the August 15<sup>th</sup> deadline to conceptualize and prepare the proposal entitled Virginia's Additive Manufacturing and Advanced Materials Tech Hub. The Cardinal News covered the proposal earlier this week <https://cardinalnews.org/2023/08/14/nrv-danville-tech-hub-proposal-spotlights-additive-manufacturing/>

### **Transportation:**

- The NRV Passenger Rail Station Authority received great news with a recommendation from Governor Youngkin to fully fund the Appalachian Regional Commission grant request of \$354,000 for architecture/engineering services related to the station design/construction. The proposal is matched with \$240,000 in local funds from authority members and the NRV Metropolitan Planning Organization. The ARC grant would save considerable local resources for the project while helping to develop a significant economic asset for the region.

### **Natural Resources:**

- ReNew the New river clean-up is set for August 26<sup>th</sup>! Registration information is available [www.renewthenew.org](http://www.renewthenew.org)

### **Regional:**

- The Regional Housing Trust Fund (RHTF) began soliciting its first round of project proposals in June and received two proposals by the closing date of July 30. The goal of the RHTF is to provide a flexible source of funding for affordable housing development in the region. The program guidelines and application materials can be found here <https://nrvc.org/nrv-housing-trust-fund> The RHTF received proposals for projects in Pulaski and Blacksburg.



Combined, the two projects represent over 100 units of affordable housing. This initial round of projects will be funded 100% by the Virginia Housing grant of \$2.0M to the Regional Commission which carries a requirement to provide 10 units per \$1.0M in grant, so the initial round is over delivering significantly.

**Commission:**

- The Regional Commission Annual Dinner Event is scheduled for October 19<sup>th</sup> at the Volvo Customer Experience Center in Dublin! A mobile workshop/tour will take place 4:30-5:45 and the dinner event will be 6:00-8:00. A Save the Date was emailed to attendees last week. An invitation with registration information is scheduled to go out the week of August 28<sup>th</sup>.
- The Regional Commission has an open RFP for Banking Services to support two programs at the agency, Broadband Deployment and the NRV Passenger Rail Station Authority. Responses to the RFP are due back 8/23. More information can be found on the website <https://nrvc.org/news/request-for-proposals/banking-services> The RFP was posted in the Roanoke Times and distributed to numerous local/regional banks. Please feel free to share!
- We are currently looking to fill our economic development position. This role will focus on supporting our members developing projects in pursuit of multiple funders, facilitating the Regional Economic Strategy program with the US EDA, and administering the Regional Revolving Loan Fund. Someone with five-plus years experience will likely be most successful in this role.
- Positions supporting the NRV Recovery Ecosystem will be underway for recruitment in September. Fall will be a busy hiring season at the Regional Commission!



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**MEMORANDUM**

**To: Regional Commission Board Members**  
**From: Elijah Sharp, Deputy Executive Director**  
**Date: August 18, 2023**  
**Re: FY24 Annual Work Program**

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The FY24 Annual Work Program documents a comprehensive list of projects and program offerings that will be undertaken by Commission Staff July 1, 2023 – June 30, 2024. The broader intent of the work program is to provide the most benefit in the region at the least direct cost to local members. This year the program contains nearly 60 individual projects.

The Commission is excited to be working on multiple projects that reach all four corners of the New River Valley. Key focus areas include significant regional plans in the areas of affordable housing, transportation, public health, and economic development. In addition, the Commission continues to partner with local and regional organizations to attract passenger rail service, expand access to broadband, invest in downtown revitalization, and increase collaborative opportunities.



The FY24 Commission budget is approximately \$3.1M, and supports sixteen full-time and three part-time staff. Staff utilizes the Annual Work Program throughout the year to monitor progress and resources assigned to individual projects. Our multi-disciplinary team is ready to provide the highest level of quality, capacity, and accountability for local members again this year.

Staff will be available at the August Commission meeting to answer any questions you may have.

---

Strengthening the Region through Collaboration

**Counties**

Floyd | Giles  
Montgomery | Pulaski  
**City**  
Radford

**Towns**

Blacksburg | Christiansburg  
Floyd | Narrows | Pearisburg  
Pembroke | Pulaski  
Rich Creek

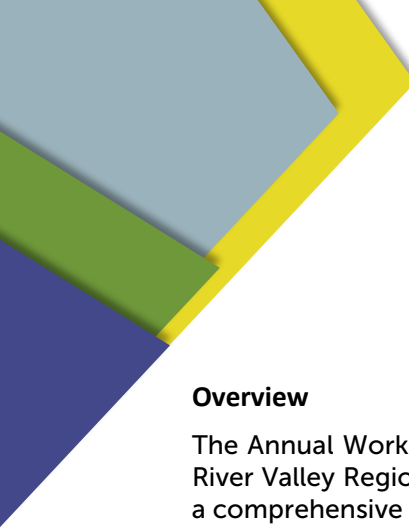
**Higher Education**

Virginia Tech  
Radford University  
New River Community College



**new river valley regional commission**  
**ANNUAL WORK PROGRAM**

fiscal year **2023-2024**



*New River Valley Regional Commission*  
**ANNUAL WORK PROGRAM**  
FISCAL YEAR JULY 2023 – JUNE 2024

## **Overview**

The Annual Work Program is the foundation for achieving the objectives and strategies of the New River Valley Regional Commission. The Commission strives to maximize its resources by developing a comprehensive work plan that is based on current needs and priorities of the region.

This FY24 program is a compilation of projects presented by Council members, including managers and administrators, local partners, regional organizations, and staff. The intent is to provide the most benefit from the least direct cost to our local government members. Program tasks are grouped as regional projects, local projects, or finance & administration.

## **New River Valley Regional Commission Staff**

### Executive Team

Kevin Byrd, AICP, Executive Director

Elijah Sharp, Deputy Executive Director/Director of Planning & Programs

Jessica Barrett, CPA, Director of Finance

### Administrative & Finance Staff

Emily Warren, Finance Technician

(vacant), Finance Technician

Janet McNew, Finance Technician

Julie Phillips, Office Manager

### Planning & Programs Staff

Jennifer Wilsie, AICP, Director of Housing & Community Engagement

Aphi Fancon, AICP, Director of Community Development

Christy Straight, AICP, Director of Infrastructure & Environmental Resources

Chris Owens, Project Manager

Kim Bonner, Regional Planner II/Communications Specialist

Kathleen Armstrong, Regional Planner II/Community Designer

Bethany Peters, Regional Planner I/Information Specialist

(vacant), Economic Development Planning Specialist

Hannah Palko, Regional Cartographer/GIS Analyst

Nicole Hersch, Regional Planner II/Community Designer

(vacant), Planning Intern

(vacant), GIS Intern

### Community Health

Holly Lesko, Director of Community Health

(vacant), Project Manager

#### Notes:

AICP (American Institute of Certified Planners)

CPA (Certified Public Accountant)



## FY 2023-24 New River Valley Regional Commission Members

<i>Chair:</i>	<i>Mr. Hil Johnson</i>	<i>Past-Chair:</i>	<i>Mr. Michael Maslaney</i>
<i>Vice-Chair:</i>	<i>Mr. Steve Fijalkowski</i>	<i>At-Large:</i>	<i>Mr. Michael Harvey</i>
<i>Treasurer:</i>	<i>Mr. Leon Law</i>		<i>Ms. Angie Covey</i>

<u>Floyd County:</u>	Ms. Linda DeVito Kuchenbuch* 539 Dobbins Hollow Road Riner, VA 24149	Mr. Michael Maslaney PO Box 908 Floyd, VA 24091
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<u>Giles County:</u>	Mr. Richard McCoy* 505 Tyler Avenue Pearisburg, VA 24134	Mr. Leon Law 1809 Cascades Drive Pembroke, VA 24136	<u>Town of Narrows:</u> Mr. Tom Spangler* Narrows, VA 24124
	<u>Town of Pearisburg:</u> Ms. Cathy Clark* 1405 Cabot Drive Pearisburg, VA 24134	<u>Town of Rich Creek:</u> Mr. Roger Jones* 610 Woodland Road Rich Creek, VA 24147	<u>Town of Pembroke:</u> Robert Lawson 519 Circle Drive Pembroke, VA 24136

<u>Montgomery County:</u>	Mr. Steve Fijalkowski* 2557 Mt. Pleasant Road Shawsville, VA 24162	Brian S. Wheeler 509 Stonegate Drive Blacksburg, Va 24060	<u>Town of Floyd:</u> Mr. Will Griffin* 310 E. Oxford Street Floyd, VA 24091
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<u>Pulaski County:</u>	Dr. Doug Warren 4540 Shelburne Road Radford, VA 24141	Mr. Jeffery Reeves* 5985 Alum Spring Road Dublin, VA 24084	<u>Town of Floyd:</u> Mr. Mike Patton* 123 Wilson Street Floyd, VA 24091
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<u>City of Radford:</u>	Mr. David Horton* 106 5th Street Radford, VA 24141	Mr. Jeff Martin 107 Bird St. Radford, VA 24141
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<u>Town of Blacksburg:</u>	Ms. Susan Anderson* 700 Preston Avenue Blacksburg VA 24060	Mr. Daniel Breslau 601 Turner Street Blacksburg, VA 24060
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<u>Town of Christiansburg:</u>	Mr. Hil Johnson 140 Brilliant Drive, N. W. Christiansburg, VA 24073	Mr. Tim Wilson* Christiansburg, VA 24073
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<u>Town of Pulaski</u>	Mr. Michael Reis* 1117 Prospect Avenue Pulaski, VA 24301	Mr. Larry Clevinger 1128 Well Street Pulaski, VA 24301
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<u>Radford University:</u>	Dr. Angela Joyner PO Box 6901 Radford, VA 24141
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<u>Virginia Tech:</u>	Ms. Liza Morris VA Tech Blacksburg, VA 24061	Ms. Mary Trigiani 902 Prices Fork Road Blacksburg, VA 24061
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<u>New River Community College:</u>	Ms. Angie Covey 5251 College Drive Dublin, VA 24084
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**\* = Elected Official**

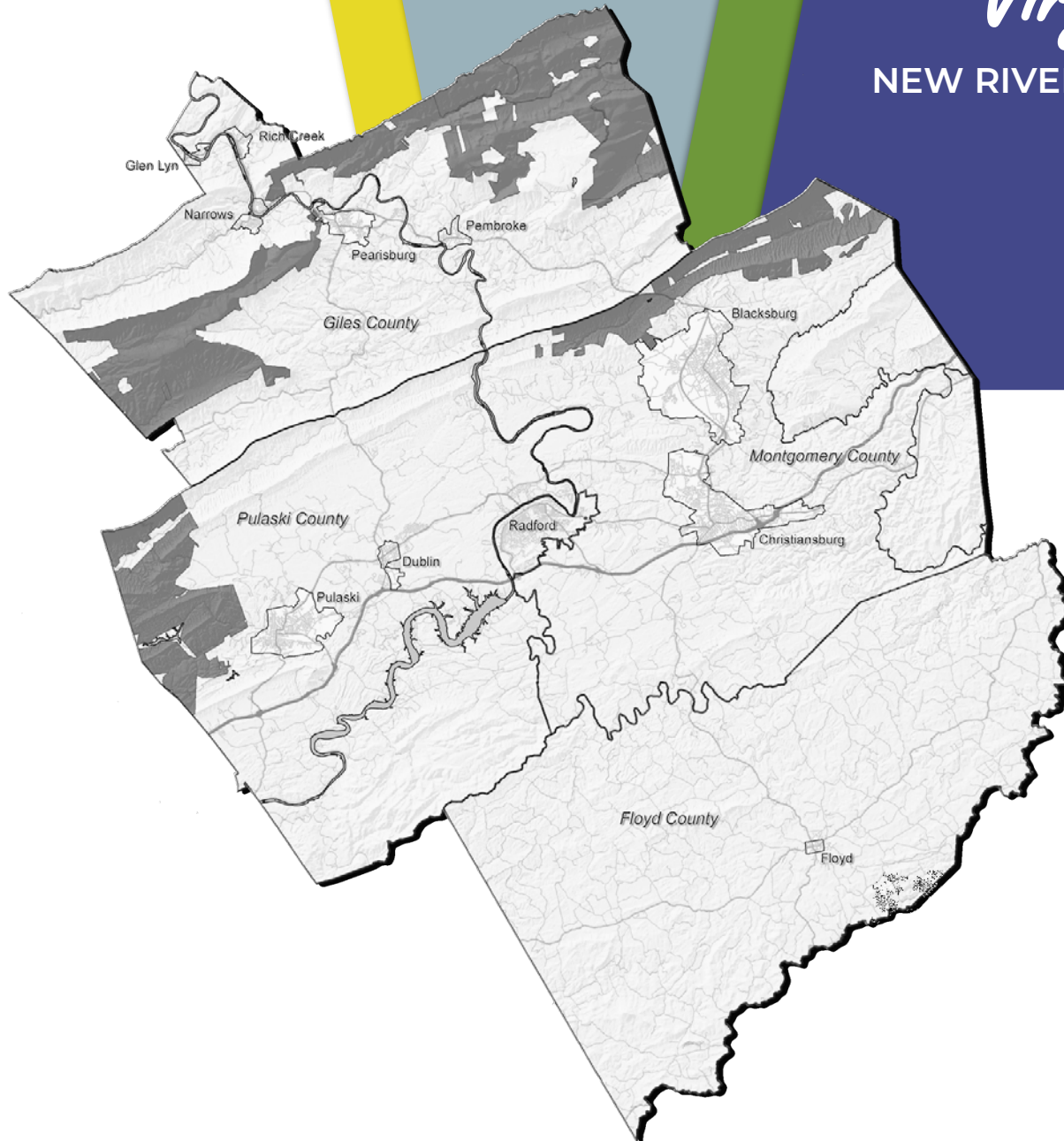


## ACRONYM DESCRIPTIONS

AFID	Agriculture and Forestry Industries Development Fund
ARC	Appalachian Regional Commission
BCT	Business Continuity Team
CAMS	Central Application Management System
CDBG	Community Development Block Grant
CEDS	Comprehensive Economic Development Strategy
DA	Development Area
DEQ	Department of Environmental Quality
DGIF	Department of Game and Inland Fisheries
DHCD	Department of Housing & Community Development
DRPT	Department of Rail and Public Transportation
EDA	Economic Development Administration
EDD	Economic Development District
FEMA	Federal Emergency Management Agency
FY	Fiscal Year
GIS	Geographic Information System
GOVA	Virginia Initiative for Growth and Opportunity
HOME	Housing Opportunities Made Equal
HUD	Department of Housing & Urban Development
LDD	Local Development Districts
L RTP	Long Range Transportation Plan
LWEG	Live Work Eat Gather
MPO	Metropolitan Planning Organization
NRCC	New River Community College
NRVDC	New River Development Corporation
NRHD	New River Health District
NRV	New River Valley
NRVRC	New River Valley Regional Commission
NRWT	New River Water Trail
OAA	Opioid Abatement Authority
PDC	Planning District Commission
RTCC	Regional Transit Coordinating Council
RU	Radford University
SERCAP	Southeast Rural Community Assistance Project
SWSWMA	Southwest Virginia Solid Waste Management Association
SWVA	Southwest Virginia
TAC	Technical Advisory Committee
VAPDC	Virginia Association of Planning District Commissions
VATI	Virginia Telecommunication Initiative
VCCS	Virginia Community College System
VDEM	Virginia Department of Emergency Management
VDOT	Virginia Department of Transportation
VDRPT	Virginia Department of Rail & Public Transportation
VHDA	Virginia Housing Development Authority
VFRIFA	Virginia's First Regional Industrial Authority
VT	Virginia Tech

# Virginia's

## NEW RIVER VALLEY



### BACKGROUND

In September 1969, the New River Valley Regional Commission was organized by its member jurisdictions - Floyd, Giles, Montgomery and Pulaski Counties, the City of Radford, and the Towns of Blacksburg, Christiansburg, and Pulaski. Together they accepted the charge of the general provisions of the Virginia Area Development Act which authorized the creation of the Commission.

The 1995 General Assembly amended and reenacted a Bill entitled the "*Regional Cooperation Act*." The Act added governmental cooperation to purposes of the Commission. The Commission's overall goals are based in the provisions of the Regional Cooperation Act. The 1997 General Assembly re-codified the Act as 15.2-4200 et al.

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### **Kathleen Armstrong**

Community Designer/  
Regional Planner II  
karmstrong@nrvc.org

### **Project Team**

Chris

## **ARC POWER**

# **New River Water Trail Implementation**

The New River Water Trail Expansion Project (NRWT) is a project funded through a grant from the Appalachian Regional Commission (ARC) POWER Program. The purpose of this project is to improve the economic well-being of the community through efforts that improve local quality of life, job creation, job retention, diversifying the economic base, and tax base enhancements. This project will activate the burgeoning outdoor recreation economy throughout the New River Valley and strengthen local environmental stewardship by increasing river accessibility. Project activities include the construction of four new and/or improved river access facilities, one in each of the participating localities: Sheffey Park in Pulaski County, Bisset Park in the City of Radford, Whitethorne Boat Launch in Montgomery County, and McCoy Falls River Access in Giles County.

Each public launch on the sixty-one (61) miles of NRWT will have a kiosk sign, hosting a map, recommended float sections, along with safety and stewardship information. This includes the installation of at least eight (8) new kiosk signs. Mile markers will be installed to increase the safety and accessibility of the New River, as well as overhead bridge signage and tourism wayfinding signage.

## **PROJECT SCHEDULE & DELIVERABLES**

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Pre-Contract activities including Environmental Review for all four boat launches
- Continue engaging Project Management Team monthly to ensure timely execution of NRWT project activities
- Submit monthly progress reports to DHCD

Second Quarter Deliverables (October – December):

- Complete Environmental Review Record
- Continue engagement with local stakeholders including tourism, economic development professionals, government staff, businesses and affinity groups
- Submit monthly progress reports to DHCD
- Submit reimbursement requests as needed
- Procure draft agreements for Architectural and Engineering services

Third Quarter Deliverables (January – March):

- Execute ARC contract
- Submit monthly progress reports to DHCD
- Submit reimbursement requests as needed

Fourth Quarter Deliverables (April – June):

- Issue RFP for professional services
- Facilitate Pre-construction conference
- Ensure project compliance (ongoing)
- Submit monthly progress reports to DHCD
- Submit reimbursement requests as needed

550hrs



## ARC LDD

# READY Appalachia

One of the largest challenges of local governments and local nonprofits in the NRV is the lack of staffing capacity to apply for and implement grants. Funds and resources are often available; however, without dedicated local staff to research, apply and manage the grant funds, it is hard for a locality or nonprofit to pursue these opportunities. The Regional Commission provides the highest level of service and quality at the lowest direct cost to its membership on every project. By providing these services to local partners, the Regional Commission can add to the capacity of the locality or non-profit whereas they may not be able to make that staffing investment internally.

Construction bids have recently become more and more expensive and often result in additional project phasing, A/E and value engineering, and rebidding - all which extend originally anticipated project timelines. The Commission is attempting to see multiple projects through, which no longer have funding available. Furthermore, the Commission is supporting several projects that need to get off the ground prior to being able to draw administrative funds.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Radford University Economic Impact Study
- Town of Pulaski, James Hardie Direct Injection
- Town of Pulaski Comprehensive Plan Update
- Town of Narrows, Business District Revitalization
- Floyd County: Industrial Access Road and Growth Center
- Giles County, Painter School Road Pemtel Broadband

Second Quarter Deliverables (October – December):

- Radford University Economic Impact Study
- Town of Pulaski, James Hardie Direct Injection
- Town of Narrows, Business District Revitalization
- Floyd County: Industrial Access Road and Growth Center
- Giles County, Painter School Road Pemtel Broadband

Third Quarter Deliverables (January – March):

- Town of Pulaski, James Hardie Direct Injection
- Floyd County: Industrial Access Road and Growth Center Building #1
- Giles County Broadband Application

Fourth Quarter Deliverables (April – June):

- Town of Pulaski, James Hardie Direct Injection
- Town of Christiansburg Community Gathering Space



**Elijah Sharp**

Deputy Executive Director  
esharp@nrvc.org

### Project Team

Christy  
Aphi  
Chris  
Bethany  
Hannah

700hrs



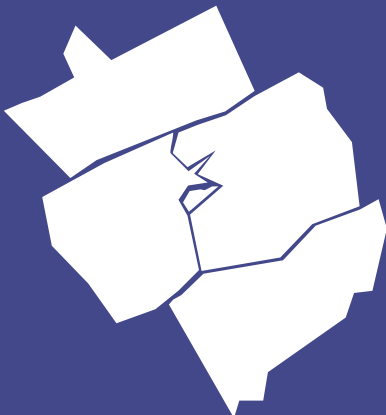


**Christy Straight, AICP**  
Director of Infrastructure and  
Environmental Resources  
cstraight@nrvc.org

#### **Project Team**

Kevin  
Economic Dev. Planner  
Bethany  
Hannah

1,800hrs



## **EDA**

# **Economic Development Program**

The EDA Economic Development District project includes a variety of tasks related to the functions of the NRVRC as an Economic Development District (EDD) as designated by the US Economic Development Administration (EDA). As the regional EDD, the NRVRC receives support to perform the annual update to the Regional Economic Strategy (RES) planning document that aligns with EDA-supported grant funding programs. In addition, the EDA planning partnership grant project provides support for NRVRC staff to undertake a variety of regional economic development planning and implementation projects, including administration of the New River Valley Revolving Loan Fund, entrepreneurship support, data collection and analysis, and regional activities in support of economic development, workforce development, and related fields.

## **PROJECT SCHEDULE & DELIVERABLES**

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Provide economic development technical assistance on request of local government partners
- Collect data for RES outcomes tracking metrics
- Identify opportunities for implementation of “Top 10 + 4”
- Keep apprised of local, state and federal funding opportunities
- Administration of NRV Revolving Loan Fund

Second Quarter Deliverables (October – December):

- Meet with local economic development staff and stakeholders to update project lists and identify local economic development needs
- Convene RES committee to identify sections to be updated
- Administration of NRV Revolving Loan Fund

Third Quarter Deliverables (January – March):

- Evaluate and rank projects
- Update content of RES, including economic data sections
- Convene RES committee to identify emerging trends, opportunities and areas of regional collaboration
- Keep apprised of local, state and federal funding opportunities

Fourth Quarter Deliverables (April – June):

- Finalize RES update and consumer document
- Submit final RES and EDD report to EDA
- Keep apprised of local, state and federal funding opportunities
- Administration of NRV Revolving Loan Fund
- Provide economic development technical assistance on request of local government partners

## BLACKSBURG

# HOME Program

The HOME Program, established in 1990 by the Department of Housing and Urban Development (HUD), is the largest Federal block grant to State and local governments designed exclusively to create affordable housing for low to moderate-income households.

Funds are eligible for activities such as homeowner rehabilitation, new construction of single family or multi-family homes, acquisition of property, demolition of substandard housing, architectural fees, feasibility studies, homebuyer's counseling, and other finance-related costs.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2022 – June 2023

First Quarter Deliverables (July – September):

- Maintain project files in compliance with HUD regulations
- Attend bi-weekly staff meetings
- Participate in quarterly HOME Board meetings
- Assist in project development as needed
- Conduct Environmental Review Records as needed

Second Quarter Deliverables (October – December):

- Maintain project files in compliance with HUD regulations
- Attend bi-weekly staff meetings
- Participate in quarterly HOME Board meetings
- Assist in project development as needed
- Conduct any on-site monitoring visits
- Complete annual rental monitoring
- Conduct Environmental Review Records as needed
- Assist with creation of HOME Annual Report

Third Quarter Deliverables (January – March):

- Maintain project files in compliance with HUD regulations
- Attend bi-weekly staff meetings
- Participate in quarterly HOME Board meetings
- Assist in project development as needed
- Conduct Environmental Review Records as needed

Fourth Quarter Deliverables (April – June):

- Maintain project files in compliance with HUD regulations
- Attend bi-weekly staff meetings
- Participate in quarterly HOME Board meetings
- Assist in project development as needed
- Conduct Environmental Review Records as needed



**Jennifer Wilsie, AICP**  
Director of Housing and  
Community Engagement  
jwilsie@nrvc.org

200hrs





**Jennifer Wilsie, AICP**  
Director of Housing and  
Community Engagement  
jwilsie@nrvc.org

300hrs



## VHDA

# Housing Development Program

The Regional Commission has received S2M in funding from Virginia Housing to foster a regional approach to housing development for low- to moderate-income renters and homeowners.

The Commission is using this funding to pilot the creation of a regional Housing Trust Fund (HTF). Partners to include NRV local government staff, anchor health institutions, universities, and other major employers.

Once established, the funding will be used to leverage and incentivize local commitments to the HTF and fund housing development. A minimum of 20 housing units will be developed as part of this grant program.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2022 – June 2023

First Quarter Deliverables (July – September):

- Deadline for first round of funding proposals
- Meet with Application Review Committee to evaluate applications and make recommendation for funding
- Meet monthly with project technical team
- Meet with Housing Oversight Board to approve funding recommendation
- Begin underwriting for funded applications
- Begin financial contribution discussions with local government and non-government partners
- Submit quarterly report and remittance claim
- Continue work towards creation of 501(c)(3) arm of the Commission

Second Quarter Deliverables (October – December):

- Meet monthly with project technical team
- Meet monthly with Housing Oversight Board
- Continue project underwriting
- Review HTF Program Guidelines for any needed updates
- Submit quarterly report and remittance claim
- Execute Funding Agreements

Third Quarter Deliverables (January – March):

- Meet monthly with project technical team
- Meet monthly with Housing Oversight Board
- Submit quarterly report and remittance claim
- Continue discussions on financial investment to the Fund

Fourth Quarter Deliverables (April – June):

- Monthly Technical Team meetings
- Monthly Oversight Board meetings
- Discuss timing for potential next round of funding
- Submit quarterly report and remittance claim



VHDA

## Housing Education Program

In conjunction with the PDC Housing Development Grant, the Commission plans to address a broader and more public-facing housing education and outreach campaign through the creation of short video-based content to be shared with regional partners.

### PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2022 – June 2023

First Quarter Deliverables (July – September):

- Finalize draft script content
- Gather a diverse regional stakeholder group to review script content
- Create Bang the Table site
- Coordinate with Virginia Housing
- Prepare quarterly reports and remittance requests
- Meet with stakeholder group to review and finalize scripts.
- Schedule production days for video content creation

Second Quarter Deliverables (October – December):

- Edit videos
- Meet with stakeholder group to review footage
- Schedule additional production days for video content creation as needed
- Work with stakeholders to distribute videos
- Prepare quarterly reports and remittance requests
- Grant closeout

Third Quarter Deliverables (January – March):

- None

Fourth Quarter Deliverables (April – June):

- None



**Jennifer Wilsie, AICP**  
Director of Housing and  
Community Engagement  
jwilsie@nrvc.org

**Project Team**  
Bethany

300hrs





**Christy Straight, AICP**  
Director of Infrastructure and  
Environmental Resources  
cstraight@nrvc.org

**Project Team**

Kim  
Bethany

1,350hrs



**DRPT**

**RIDE Solutions Program**

RIDE Solutions is a multi-regional program to provide ridesharing matching and information on alternative transportation modes to the commuters in the New River Valley. The Commission partners in execution of the program at the multi-region level with the Roanoke Valley-Alleghany Regional Commission, Central Virginia PDC, and the West Piedmont PDC. The goal of the program is to reduce the number of single-occupant-vehicle commuter trips by shifting SOV trips to carpool, vanpool, transit, and bicycle commuting. The NRV program focuses more on reaching commuters, particularly through their employers, and on employers to provide information and technical assistance to invest in more sustainable and affordable transportation decision-making.

**PROJECT SCHEDULE & DELIVERABLES**

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Community and Employer Outreach events such as VT Sustainable Transportation Fair and Chamber expos
- Supporting DRPT-sponsored events
- Monthly reporting to DRPT
- Commuter surveys

Second Quarter Deliverables (October – December):

- Community and Employer Outreach events such as Chamber events
- Local business commuter challenge
- Initiate DRPT grant application process
- Supporting DRPT-sponsored events such as Rideshare Month
- Monthly reporting to DRPT
- Commuter surveys

Third Quarter Deliverables (January – March):

- Prepare and submit DRPT application
- Supporting DRPT-sponsored events
- Community and employer outreach events
- Monthly reporting to DRPT
- Commuter surveys

Fourth Quarter Deliverables (April – June):

- Budget spend down strategy and execution of, if needed
- Supporting DRPT-sponsored events such as Bike Month and Try Transit
- Monthly reporting to DRPT
- Community and employer outreach events
- Commuter surveys

DRPT

## RIDE Solutions Strategic Plan

The Commuter Assistance Program (CAP) Strategic Plan will be designed to guide the operations and future planning of Ride Solutions NRV in providing support to the commuters traveling within, into and out of the New River Valley region. Goals and objectives for the next 5 years will be set with performance measures established to determine the success of the program and well as to evaluate how the program will be modified to adapt to changing conditions and needs. Funding for this project is provided by a grant from DRPT with additional funds from NRVMPPO. This work began in FY23 and will be completed in FY24.

### PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Share goals and objectives with stakeholders for feedback
- Initial Draft Strategic Plan

Second Quarter Deliverables (October – December):

- Stakeholder review and public comment
- Incorporate edits based on feedback
- Submit final plan to DRPT for review

Third Quarter Deliverables (January – March):

- Incorporate DRPT feedback
- Present final plan to Commission for adoption
- Post final plan online and share with regional stakeholders

Fourth Quarter Deliverables (April – June):

- None



**Kim Bonner**

Communications Specialist/  
Regional Planner II  
kbonner@nrvc.org

#### Project Team

Christy  
Hannah

450hrs





**Elijah Sharp**

Deputy Executive Director  
esharp@nrvc.org

**Project Team**

Aphi  
Kim  
Hannah

850hrs



**VDOT**

**Rural Transportation Work Program**

The purpose of this work element is to provide transportation technical planning assistance, grant writing, and staff time to fulfill statewide planning and policy efforts. In addition, the Commission facilitates regional participation and consensus building on transportation-related issues through a continuing, comprehensive, and coordinated planning process. FY24 work program areas will include updating the NRV Cycling Guide and collaborating with VDOT to maintain the park and ride database.

**PROJECT SCHEDULE & DELIVERABLES**

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Assist with SMART Scale applications
- Multi-Region’s Alternative Transportation Social
- Bike, Ped, Paddle Plan update meetings
- Quarterly progress report and invoice

Second Quarter Deliverables (October – December):

- Launch local technical assistance projects
- Rural TAC/RTCC Meeting
- Coordinate Commonwealth Transportation Board Local Meetings
- Participation in local, regional, and statewide transportation meetings
- Quarterly progress report and invoice

Third Quarter Deliverables (January – March):

- Rural TAC/RTCC Meeting
- Local engagement for technical assistance project(s)
- Participation in local, regional, and statewide transportation meetings
- Quarterly progress report and invoice

Fourth Quarter Deliverables (April – June):

- Final report for local technical assistance project(s)
- Participate in statewide transportation planning initiatives
- Prepare upcoming fiscal year work program
- Rural TAC/RTCC meetings
- Quarterly progress report and invoice

VDOT

## NRV Cycling Guide Update

The Regional Commissions continues to pursue an updated, reworked NRV Cycling Guide. The guide will include routes provided by the New River Valley Bicycle Association (NRVBA), parking areas, bike routes, NRV Roam stations, and sites of interest. Photos will be included along the routes where relevant. The final deliverables include interactive maps and Strava links/routes.

### PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Create framework for ArcGIS Online Storymap and dashboard
- Develop project branding
- Collect and prepare route data to be utilized in map application

Second Quarter Deliverables (October – December):

- Create initial draft web map experience and printed guide
- Perform site visits as needed to collect photos and/or videos to enhance final products

Third Quarter Deliverables (January – March):

- Share initial draft materials with Regional Bike, Ped, Paddle Committee
- Incorporate feedback

Fourth Quarter Deliverables (April – June):

- Release final consumer version of updated guide in two versions: interactive web-based and printed



**Hannah Schelthoff, PhD**  
Regional Cartographer/  
Geospatial Analyst  
hschelthoff@nrvc.org

200hrs







**Kevin Byrd, AICP**  
Executive Director  
kbyrd@nrvc.org

**Project Team**  
Chris  
Kim

650hrs



## NRV

# Passenger Rail Station Authority

The New River Valley Passenger Rail Station Authority was certified by the Commonwealth of Virginia in September 2022. Since that time the board of the authority has adopted bylaws, elected board leadership, appointed the Regional Commission to serve as staff to the authority, appointed Sands Anderson to serve as legal counsel, and conducted a Request for Proposals process for Architectural/Engineering services.

The Regional Commission provides staff support to the board by issuing meeting notifications, preparing meeting materials, taking minutes, facilitating board processes such as procurement of services, and grant management duties. In FY24 the Regional Commission will support the routine operations of the authority, establish a banking relationship, and managing a grant award from the Appalachian Regional Commission (ARC) dedicated to architecture/engineering (A/E) services pertaining to the site and station development.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Prepare content for monthly meetings of the NRV Passenger Rail Station Authority
- Establish a banking relationship following issuance of RFP in August.
- Invoice all members for annual administrative operating expenses

Second Quarter Deliverables (October – December):

- Prepare content for monthly meetings of the NRV Passenger Rail Station Authority
- Meet with Virginia Passenger Rail Authority (VPRA) to learn about environmental analysis findings
- Attend NRV Passenger Rail advocacy meeting prior to General Assembly session commencing in January
- Prepare draft contract for A/E firm
- Prepare FY25 Joint Budget Request to Authority members

Third Quarter Deliverables (January – March):

- Prepare content for monthly meetings of the NRV Passenger Rail Station Authority
- Get under contract with ARC planning grant for A/E services
- Execute A/E contract
- Present the FY25 Joint Budget Request to Authority members

Fourth Quarter Deliverables (April – June):

- Prepare content for monthly meetings of the NRV Passenger Rail Station Authority
- Support board engagement for visioning process for the new station facility.
- Submit ARC grant report and reimbursement request for A/E services

## NRVMPO

# Passenger Rail Ownership & Maintenance Strategy Update

This project will develop and assist in updating the New River Valley Passenger Rail Station implementation project in coordination with the Virginia Passenger Rail Authority (VPRA). In January 2018, the New River Valley Metropolitan Planning Organization (MPO) contracted with the New River Valley Regional Commission (NRVRC) to prepare a Station Ownership and Operations Report to determine the most beneficial operating structure to jointly own and operate the forthcoming passenger Rail station along with preliminary engineering to prepare cost estimates for constructing a station at a determined location in Christiansburg. Since the completion of the previous report, VPRA has advanced the project and ascertained the previously identified site would not be feasible due to track access. Therefore, additional preliminary engineering is necessary at a new station location which will be confirmed in the coming months. Further, the New River Valley Passenger Rail Station Authority (NRVPRSA) was officially certified as of September 2022. In order to hold contract with consultants, the NRVPRSA must develop organizational documents such as bylaws and voting procedures that will clearly delineate agency responsibilities.

The Regional Commission will prepare organizational documents in collaboration with the NRVPRSA that will guide operations of the authority. Following the development and adoption of such policies, the NRVPRSA will be able to conduct the procurement process to solicit bids for professional services to develop preliminary architecture and engineering services. The Regional Commission will oversee the engagement of the selected firm and coordinate with the NRVPRSA throughout the process.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Submit invoice for work performed to develop the bylaws and organizational documents.
- Prepare draft architecture/engineering services agreement with the selected team Wendel + Foresight Design
- Provide quarterly update to the NRVMPO Technical Advisory Committee and Policy Board

Second Quarter Deliverables (October – December):

- Execute architecture/engineering services agreement.
- Coordinate meeting between A/E firm and VPRA to discuss engineering details and data sharing
- Provide quarterly update to the NRVMPO

Third Quarter Deliverables (January – March):

- Facilitate meeting between A/E firm and NRVPRSA to develop vision for station facility
- Provide quarterly update to the NRVMPO

Fourth Quarter Deliverables (April – June):

- Continued coordination of A/E services with NRVPRSA
- Provide quarterly update to the NRVMPO



**Kevin Byrd, AICP**  
Executive Director  
kbyrd@nrvc.org

**Project Team**  
Chris  
Kim

100hrs





**Kevin Byrd, AICP**  
Executive Director  
kbyrd@nrvc.org

**Project Team**  
Chris

375hrs



## ARC

# Passenger Rail

This project will develop and assist in updating the New River Valley Passenger Rail Station implementation project in coordination with the Virginia Passenger Rail Authority (VPRA). VPRA has identified a new station location which will be confirmed in the coming months. Further, the New River Valley Passenger Rail Station Authority (NRVPRSA) was officially certified as of September 2022. In order to hold contract with consultants, the NRVPRSA must develop organizational documents such as bylaws and voting procedures that will clearly delineate agency responsibilities.

The Regional Commission will prepare organizational documents in collaboration with the NRVPRSA that will guide operations of the authority. Following the development and adoption of such policies, the NRVPRSA will be able to conduct the procurement process to solicit bids for professional services to final design plans for the new station – positioning the NRVPRSA to advertise for construction. The Regional Commission will oversee the engagement of the selected firm and coordinate with the NRVPRSA throughout the process.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Submit invoice for work performed to develop the bylaws and organizational documents.
- Prepare draft architecture/engineering services agreement with the selected team Wendel + Foresight Design
- Provide quarterly update to regional stakeholders

Second Quarter Deliverables (October – December):

- Execute architecture/engineering services agreement.
- Coordinate meeting between A/E firm and VPRA to discuss engineering details and data sharing
- Provide quarterly update to the regional stakeholders

Third Quarter Deliverables (January – March):

- Facilitate meeting between A/E firm and NRVPRSA to develop vision for station facility
- Provide quarterly update to the regional stakeholders

Fourth Quarter Deliverables (April – June):

- Continued coordination of A/E services with NRVPRSA
- 30% design plans provided by A/E firm
- Provide quarterly update to the regional stakeholders

NRVMPO

## 2050 Long-Range Transportation Plan Update

The purpose of this multi-year project is to update the New River Valley Metropolitan Organization's Long-Range Transportation Plan (LRTP). The plan update will provide consideration of all modes of transportation and shall be continuing, cooperative, and comprehensive to the degree appropriate, based on the complexity of transportation problems to be addressed. In general, the planning process shall provide for the establishment and use of a performance-based approach to transportation decision making to support national and statewide goals. The planning horizon will be updated to 2050.

### PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- None

Second Quarter Deliverables (October – December):

- Compile and review existing/current plans, studies, and data
- Develop a public outreach strategy and project branding
- Develop an online presence for community engagement and involvement

Third Quarter Deliverables (January – March):

- Prepare outreach materials to promote the LRT purpose and process
- Launch on-going public input methodology (i.e. bang-the-table site, email, social media, etc.)
- Identify performance measures and goals

Fourth Quarter Deliverables (April – June):

- Prepare outreach materials that outline the progress since last LRTP update (i.e. projects accomplished or in pipeline)
- Initial identification of network deficiencies for passenger vehicles, bicyclists, pedestrians, and public transit
- Initial hotspot geospatial analysis



**Elijah Sharp**

Deputy Executive Director  
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### Project Team

Kim  
Bethany  
Hannah

675hrs



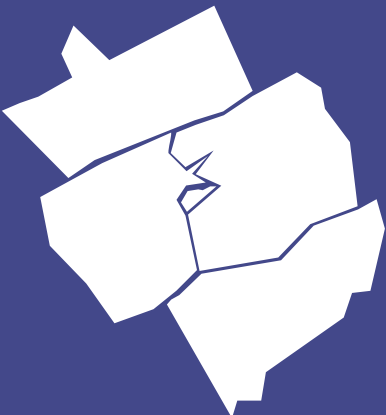


**Christy Straight, AICP**  
Director of Infrastructure and  
Environmental Resources  
cstraight@nrvc.org

**Project Team**

Kim  
Bethany

375hrs



**NRVMPO**

## **Valley to Valley Community Engagement**

Valley to Valley is a long-distance trail initiative that aims to connect the New River Trail State Park to the Roanoke River Greenway. December 2019, the Virginia Department of Transportation assisted partners in both the New River and Roanoke Valleys to develop a trail study. The intent of the study was to identify a new transportation corridor that would potentially connect multiple cities and towns, parks, recreation facilities, universities, and other institutions and amenities. The final study identifies potential corridors and funding opportunities for the Valley to Valley Trail. The proposed scope of work will continue to build on that work and intends to gain community perspectives regarding the most preferred option(s).

### **PROJECT SCHEDULE & DELIVERABLES**

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- None

Second Quarter Deliverables (October – December):

- Execute agreement between NRVMPO and NRVRC

Third Quarter Deliverables (January – March):

- Develop project branding and community engagement strategy
- Develop draft materials and content for community engagement activities
- Develop tools for collecting community and local stakeholder input

Fourth Quarter Deliverables (April – June):

- Launch online community engagement tools
- Analyze initial community input and update NRVMPO TAC
- Develop online community engagement summary report
- Develop Public Open House materials



## NRHD

# Community Public Health Initiative

The New River Health District (NRHD) Community Public Health Initiative is a 24-month ARPA program that launched in February 2023 to support expanded outreach and community partnership development for the NRHD. The program aims to strengthen the understanding of and integrate utilization of services at the NRHD for the most at risk populations in the region. Additionally, the NRVRC staff is supporting the launching of the Healthy Roots Network to build and promote communication and cross-collaboration across regional and community-based organizations and programs promoting wellness and addressing health risks for citizens of the New River Valley.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July - September):

- Hire Community Health Program Director
- Engage with Healthy Roots Leadership Team for program launch
- Survey NRHD staff and community partners regarding understanding of services and programs available and needed
- Develop structure and graphic enhancements for redesigned website
- Host community meetings to engagement partners and citizens in wellness discussions
- Regular reporting to NRHD and VDH on program goals and accomplishments
- Pilot mobile clinic activities for vaccines, testing and opioid related services in areas across the region

Second Quarter Deliverables (October - December):

- Launch updated website and assist in promotion and evaluation and update of community use
- Launch Healthy Roots Network communication plan and invite targeted organizations to the Advisory Council
- Engage partners to support mobile clinic activities

Third Quarter Deliverables (January - March):

- Continue evaluation and support of the website redesign and enhancement
- Create mapping elements for the website to track and inform community members about the mobile clinic and services
- Host community and regional event(s) to promote the partnerships and continue trust building in community

Fourth Quarter Deliverables (April – June):

- Engage Healthy Roots Network Advisory Council to build bylaws and engagement tactics across the subnetwork structures
- Promote NRHD services and programs in targeted communities and areas as survey results and mobile clinic piloting indicated is needed



**Holly Lesko**

Director of Community Health  
hlesko@nrvc.org

### Project Team

Kim  
New Health Manager  
New Community Health

2,100hrs





### **Holly Lesko**

Director of Community Health  
hlesko@nrvc.org

### **Project Team**

Kim  
Bethany  
Hannah  
New Health Manager  
New Community Health

4,100hrs



## **MONTGOMERY COUNTY**

# **NRV Opioid Abatement Recovery Ecosystem**

The NRV Recovery Ecosystem project is a five-year regional program supported by Virginia's Opioid Abatement Authority Cooperative Program. The project is launching this fiscal year with a variety of elements and supports to address the opioid crisis with specific enhancement and development of services to promote prevention as well as treatment, harm reduction and recovery for citizens and communities. By integrating services across the spectrum of need and geography, this project leverages the cooperative muscle of the region and commitment of the governmental and service provider leadership to be creative and strategic in addressing this crisis while enhancement underlying protective factors ensure long term recovery and resiliency.

## **PROJECT SCHEDULE & DELIVERABLES**

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Draft and execute contracts and memorandums of understanding for all participating jurisdictions and partners
- Create tracking and evaluation metrics and processes
- Formalize Leadership Team and begin building Technical Teams
- Hire project manager and community accountability coordinator

Second Quarter Deliverables (October – December):

- Launch campaign to support the project and provide information to citizens and communities about project elements
- Hold regular meetings of Leadership and Technical Teams to advance and communicate about the work
- Troubleshoot necessary management and implementation of the program
- Ensure project elements are aligned and functioning through fiscal and benchmark tracking

Third Quarter Deliverables (January – March):

- Highlight pilot program successes and lessons learned
- Ensure project elements are aligned and functioning through fiscal and benchmark tracking

Fourth Quarter Deliverables (April – June):

- Review program tracking processes with Leadership Team for adjustments and realignments if necessary
- Assess programmatic expansion and funding level needs for the upcoming fiscal year
- Prepare reauthorization materials for project continuation
- Ensure project elements are aligned and functioning through fiscal and benchmark tracking

## VDH OFFICE OF DRINKING WATER

# Construction Activity Oversight

The New River Valley Regional Commission is partnering with the Virginia Department of Health Office of Drinking Water (VDH-ODW) to provide project management and verification of construction activities for four (4) ARPA construction projects to improve drinking water infrastructure for residents in rural Montgomery County.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July- September):

- Conduct site visits to make project evaluations
- Attend needed progress meetings and coordinate with project Engineers, Field Office, and Montgomery County PSA
- Prepare needed reports and photographic documentation
- Ensure ARPA compliance for VDH-ODW projects

Second Quarter Deliverables (October- December):

- Conduct site visits to make project evaluations
- Attend needed progress meetings and coordinate with project Engineers, Field Office, and Montgomery County PSA
- Prepare needed reports and photographic documentation
- Ensure ARPA compliance for VDH-ODW projects

Third Quarter Deliverables (January -March)

- Conduct site visits to make project evaluations
- Attend needed progress meetings and coordinate with project Engineers, Field Office, and Montgomery County PSA
- Prepare needed reports and photographic documentation
- Ensure ARPA compliance for VDH-ODW projects

Fourth Quarter Deliverables (April-June)

- Conduct site visits to make project evaluations
- Attend needed progress meetings and coordinate with project Engineers, Field Office, and Montgomery County PSA
- Prepare needed reports and photographic documentation
- Ensure ARPA compliance for VDH-ODW projects



**Jennifer Wilsie, AICP**  
Director of Housing and  
Community Engagement  
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**Project Team**  
Hannah

1,350hrs





**Holly Lesko**

Director of Community Health  
hlesko@nrvc.org

**Project Team**

Bethany  
Hannah

450hrs



**NRHD**

**GIS and Technology Assistance**

The Regional Commission continues to uphold and advance its GIS and general technology support partnership with the New River Health District. The Commission and Health District recognize the capabilities of using GIS to catalog historical data, analyze trends, and effectively convey technical information visually. Geospatial and data visualization techniques have proven themselves useful in the public health and environmental health sectors – both for internal organizational operations and external education efforts. This year the Commission will be assisting NRHD with creating a new public website to promote its community health programs.

**PROJECT SCHEDULE & DELIVERABLES**

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Meet with NRHD staff to develop a Plan of Work
- Explore new GIS and web deliverables and services
- NRHD website maintenance
- Monthly dashboard updates as guided by NRHD staff
- Submit Quarterly Progress Report and Reimbursement Request

Second Quarter Deliverables (October – December):

- NRHD website maintenance
- Monthly dashboard updates
- Submit Quarterly Progress Report and Reimbursement Request

Third Quarter Deliverables (January – March):

- NRHD website maintenance
- Monthly dashboard updates
- Submit Quarterly Progress Report and Reimbursement Request

Fourth Quarter Deliverables (April – June):

- NRHD website maintenance
- Facilitate meetings with regional partners to explore new GIS and web deliverables
- Monthly dashboard updates
- Submit Quarterly Progress Report and Reimbursement Request

## VDEM

# Hazard Mitigation Plan Update

This plan ensures areas of vulnerability are identified and evaluated with respect to threats presented and proposed opportunities for mitigation. The New River Valley Hazard Mitigation Plan update provides a comprehensive reassessment of natural and man-made hazards and establishes mitigation strategies that better prepare local communities. The plan update will include the identification of additional hazards that could impact the region, performing a risk assessment and capability assessment, and updating mitigation objectives and strategies.

The NRVRC formed a steering committee to guide the planning process. The committee includes discipline representation from all participating governments of the NRVRC, including respective discipline departments, citizens, and private businesses. One objective is to collect and retain updated data sets that support planning activities. Commission staff is coordinating among stakeholders and completing data assessment and modeling and mapping of hazards and risk assessment, plan preparation, and public outreach.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July- September):

- Prepare and submit reimbursement requests
- Prepare quarterly project status reports
- Meeting facilitation & coordination for working groups and stakeholders
- Coordination with localities for data needs and plan input
- Develop local and regional mitigation strategy to include goals and mitigation actions for the implementation plan
- Assess capabilities available and identify funding sources
- Public information and involvement
- Prepare the final draft narrative and mapping

Second Quarter Deliverables (October- December):

- Public information and involvement
- Prepare the final draft narrative and mapping
- Regulatory agency review of final document
- Revision of plan in response to review comments
- Prepare and submit reimbursement requests
- Prepare quarterly project status reports
- Presentation of plan to locality councils/board for adoption
- Project closeout – final grant reporting and reimbursement

Third Quarter Deliverables (January -March)

- None

Fourth Quarter Deliverables (April-June)

- None



**Christy Straight, AICP**  
Director of Infrastructure  
and Environmental  
Resources  
cstraight@nrvc.org

**Project Team**  
Kim  
Hannah

275hrs







**Kathleen Armstrong**  
Community Designer/  
Regional Planner II  
karmstrong@nrvc.org

## DEQ

# New River Watershed Roundtable

The Regional Commission continues to act as the coordinating entity for the New River Watershed Roundtable. The outcomes for this project are to provide administrative support to the New River Watershed Roundtable through quarterly meetings, to provide opportunities for further watershed collaboration, support stewardship opportunities for the local community, update the website, including content, branding and site maintenance, to assist in the creation of a dynamic and interactive map for the New River Water Trail, and to provide support to citizen water quality monitoring projects and regional river clean-up projects.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Continue maintenance of the New River Watershed Roundtable website
- Assist in the administration and planning of the ReNew the New Event
- Coordinate, host and facilitate Quarterly Meeting
- Follow-up with tasks assigned at Quarterly Meeting
- Work closely with DEQ to submit Quarterly progress reports

Second Quarter Deliverables (October – December):

- Coordinate, host and facilitate Quarterly Meeting
- Follow-up with tasks assigned at Quarterly Meeting
- Work closely with DEQ to submit Quarterly progress reports

Third Quarter Deliverables (January – March):

- Coordinate, host and facilitate Quarterly Meeting
- Follow-up with tasks assigned at Quarterly Meeting
- Work closely with DEQ to submit Quarterly progress reports

Fourth Quarter Deliverables (April – June):

- Coordinate, host and facilitate Quarterly Meeting
- Follow-up with tasks assigned at Quarterly Meeting
- Work closely with DEQ to submit Quarterly progress reports
- Assist with planning of the ReNew the New stewardship event

225hrs



VOF

## Plant Natives SwVA Program

This NRVRC was awarded a Virginia Outdoors Foundation grant to support the Plant Southwest Virginia Natives Campaign. The project will involve a partnership with the nonprofit Live, Work, Eat, Grow, Inc to establish a plant propagation pilot project at the Hale Community Garden (Hale) and create a Plant SWVA Natives Guide to be distributed to partners across Southwest Virginia.

Other partners include but are not limited to New River Chapter of the Virginia Native Plant Society, Blue Ridge Wildflower Society, NRV Master Naturalists, Friends of Peak Creek, Sustain Floyd, Radford University and Sustainable Blacksburg.

### PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Proof and finalize native plant guide
- Utilize propagation center implementation
- Coordinate, host, and conduct monthly meeting
- Follow-up with tasks assigned at monthly meeting

Second Quarter Deliverables (October – December):

- Utilize propagation center implementation
- Coordinate, host, and conduct monthly meeting
- Follow-up with tasks assigned at monthly meeting
- Distribution of Native Plant Guide

Third Quarter Deliverables (January -March)

- None

Fourth Quarter Deliverables (April-June)

- None



**Nicole Hersch**

Community Designer/  
Regional Planner II  
nicole@nrvc.org

### Project Team

Janet

650hrs





**Aphi Fancon, AICP**

Director of Community Development  
afancon@nrvc.org

**Project Team**

Hannah

450hrs



**DEPARTMENT OF WIND ENERGY**

**Regulations Case Study**

The US Department of Energy’s Wind Energy Technologies Office released a \$28 million funding opportunity to lower costs and address barriers to deployment of wind energy in all its applications. The opportunity will support research to improve offshore wind transmission technologies, reduce barriers for distributed wind deployment by communities, better understand the impacts of offshore wind development on affected communities, and reduce the impacts to wildlife.

The Commission is collaborating on a multi-state application to participate in a case study to help characterize economic and other impacts of offshore wind development on local communities. Work outcomes aim to build capacity for communities to better participate in, and benefit from, offshore wind energy development.

**PROJECT SCHEDULE & DELIVERABLES**

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Expected DOE selection of award notifications

Second Quarter Deliverables (October – December):

- Participate in project management team meetings
- Follow-up with tasks and commitments from meeting
- Work closely with partners to submit progress reports

Third Quarter Deliverables (January – March):

- Participate in project management team meetings
- Follow-up with tasks and commitments from meeting
- Work closely with partners to submit progress reports

Fourth Quarter Deliverables (April – June):

- Participate in project management team meetings
- Follow-up with tasks and commitments from meeting
- Work closely with partners to submit progress reports



# Strengthening the Region through Collaboration



**NRVRC**  
new river valley regional commission

## Counties

Floyd | Giles | Montgomery | Pulaski

## City

Radford

## Towns

Blacksburg | Christiansburg | Floyd | Narrows  
Pearisburg | Pulaski | Rich Creek

## Higher Education

Virginia Tech | Radford University |  
New River Community College

NRVRC.ORG



**Janaka Casper**  
2023 Citizen of the Valley



**Bethany Peters**  
Information Specialist/  
Regional Planner I  
bethany@nrvc.org

**Project Team**  
Aphi  
Hannah

**375hrs**



## TOWN OF RICH CREEK

# Comprehensive Plan Update

The Town of Rich Creek is updating their Comprehensive Plan. The plan will capture the Town's vision for the future, and guide decision-making about the Town's growth, development, investments, and services. The process will include community engagement, data collection and analysis, and review of the Town's goals, objectives, policies, and strategies.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Develop community engagement strategies
- Design and launch community survey
- Publish promotional materials for survey participation
- Facilitate work sessions with Planning Commission

Second Quarter Deliverables (October – December):

- Data analysis of public input and survey results
- Develop data visualizations and mapping for each element of the Comprehensive Plan
- Facilitate work sessions with Planning Commission

Third Quarter Deliverables (January – March):

- Update goals, objectives, policies, and strategies for each Comprehensive Plan element area.
- Develop data visualizations and mapping for each section of the Plan
- Facilitate work sessions with Planning Commission
- Facilitate up to three focus groups about Comprehensive Plan element areas

Fourth Quarter Deliverables (April – June):

- Prepare publication-quality draft of Comprehensive Plan
- Present Comprehensive Plan draft to Planning Commission
- Present final Comprehensive Plan to Town Council for adoption



## TOWN OF CHRISTIANSBURG

# Comprehensive Plan Update

The Town of Christiansburg started their Comprehensive Plan update effort. The plan will capture the community's vision for the Town, and guide the Town's growth, development, investments, and services to enhance quality of life. The Town will evaluate current issues and opportunities, discuss solutions, and select options to address the issues. Changes to the comprehensive plan will also be made to comply with new State regulations.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July - September):

- Facilitated Focus Group Meetings (3)
- Design and launch Community Survey
- Supporting In-Person Engagement Activities
- Facilitate work sessions with subcommittee

Second Quarter Deliverables (October - December):

- Virtual Engagement Space Maintenance
- Community Engagement Analysis & Summary Reports
- Facilitate work sessions with subcommittee

Third Quarter Deliverables (January - March):

- Data Analysis for each section of the plan
- Develop publication quality mapping and data visualizations for each section of the plan
- Facilitate work sessions with subcommittee

Fourth Quarter Deliverables (April – June):

- Updating Goals, Objectives, and Strategies
- Development of Consumer Documents
- Facilitate work sessions with subcommittee
- Develop FY25 scope of work



### Aphi Fancon, AICP

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Development  
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### Project Team

Jennifer  
Kim  
Bethany  
Hannah

950hrs





**Christy Straight, AICP**  
Director of Infrastructure and  
Environmental Resources  
cstraight@nrvc.org

**Project Team**  
Hannah

250hrs



## TOWN OF PEMBROKE

# Comprehensive Plan Update

The Commission is completing an update to the Town of Pembroke's Comprehensive Plan. The town will update its concerns and future needs for the next decade. The Commission will work with the Town to engage the public to guide planning outcomes and will develop a final product that allows local partners to measure their progress.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July-September):

- Coordinate with Town Staff to gather input regarding requirements, programs, initiatives, implementation, and administration procedures.
- Coordinate weekly meetings with Town project manager
- Develop online community engagement tools
- Develop community engagement strategies
- Collect hi-resolution photos and/ or video
- Design community survey and activities for community engagement

Second Quarter Deliverables (October-December):

- Launch community engagement (one Town-wide survey and one short questionnaire)
- Create content for press releases and other communications related to comprehensive plan.
- Design signs to promote survey and public participation
- Coordination with Giles County to obtain GIS related shapefiles

Third Quarter Deliverables (January-March):

- Data analysis of public input
- Coordinate and facilitate working group meetings focusing on up to three comprehensive plan element areas.
- Begin data analysis of individual sections of the Comprehensive Plan.

Fourth Quarter Deliverables (April-June):

- Prepare the Draft publication quality Comprehensive plan components in electronic format.
- Prepare display boards and meeting participation materials for open house public meetings. Conduct two (2) open houses.
- Present Final Comprehensive Plan updates to Planning Commission.
- Present Final Comprehensive Plan updates to Town Council for adoption

## TOWN OF NARROWS

# Comprehensive Plan Update

The Town of Narrows is in the process of updating its comprehensive plan. The Town will identify areas of concerns and future needs of the town. As part of the effort, community feedback will be gathered, and existing conditions will be analyzed in the effort to develop goals and strategies to improve the Town over the next 10 year, and making it an attractive place to live, work and visit.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July - September):

- Conduct Two open houses to share the draft goals, objectives and policies
- Compile and analyze feedback from the public
- Prepare the final draft publication quality Comprehensive plan components in electronic format

Second Quarter Deliverables (October - December):

- Present Final Comprehensive Plan updates to Planning Commission
- Incorporate Planning Commission feedback
- Present Final Comprehensive Plan updates to Town Council for adoption

Third Quarter Deliverables (January - March):

- None

Fourth Quarter Deliverables (April – June):

- None



### Aphi Fancon, AICP

Director of Community  
Development  
afancon@nrvc.org

### Project Team

Kathleen

75hrs





**Aphi Fancon, AICP**

Director of Community Development  
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**Project Team**

Hannah

250hrs



**CITY OF RADFORD**

**Zoning Ordinance Update**

The City of Radford will be starting comprehensive rewrite of the zoning ordinance that was developed in 1993. While there have been some periodic revisions, the zoning rewrite will allow the City to expand allowable uses in various zoning districts to keep in pace with new types of uses and establish performance standards for some uses for development and redevelopment considerations. Illustrations will also be provided for better understanding of the requirements to make the ordinance easy to understand.

**PROJECT SCHEDULE & DELIVERABLES**

Project duration: July 2023 – June 2024

First Quarter Deliverables (July-September):

- Community Engagement activities
- Rewrite Sign Chapter to revise all content-based provisions of the City’s sign regulations and make it content neutral to comply with the Supreme Court ruling in Reed v. Town of Gilbert
- Illustrations of different types of signs

Second Quarter Deliverables (October-December):

- Analysis of special districts: Conservation District (CD), University Residential/Business District (UD) and Manufactured Home Residential District (R-MH), Planned Unit Development (PUD) and Cluster Housing Overlay (CHO)
- Review and revise Communication Towers and Antennae section
- Review and revise Off- Street Parking section
- Develop visuals for the Parking Chapter

Third Quarter Deliverables (January-March):

- Review and revise section on Landscaping, Screening and Buffer Areas
- Illustrations of some of the landscaping, screening and buffer requirements
- Develop regulations for Accessory Dwelling Units
- Develop regulations for Backyard chickens
- Review and revised Non-conforming uses and structures requirements
- Develop a chapter on violations and penalties

Fourth Quarter Deliverables (April-June):

- Prepare draft publication quality of the Zoning Ordinance in electronic format
- Coordinate with City staff to solicit community input and participation
- Summarize public feedback and share with Planning Commission
- Modify the draft documents per community input
- Present Final Updated Zoning Ordinance to Planning Commission for their recommendation to approve
- Prepare and present Final Updated Zoning Ordinance to City Council for their adoption

## PULASKI COUNTY

# Park Master Planning

The purpose of this project is to continue updating master planning documents for Pulaski County parks. Park planning is anticipated to include Smith Farm Park, Fairview Homes, Sheffey Park, and Loving Field. Park Planning includes technical assistance that can provide Parks and Rec staff with strategies for successful park design/development, lessened maintenance burden, community engagement, and increased programming capacity.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Continue the development of Loving Field master plan
- Coordinate, host and facilitate Monthly meetings with Parks and Recreation staff
- Follow-up with tasks assigned at monthly meeting
- Work closely with Parks and Recreation staff provide technical assistance and build capacity

Second Quarter Deliverables (October – December):

- Inventory existing assets and document locations of planned improvements and continue the development of Smith Farm Park master plan
- Coordinate, host and facilitate Monthly meetings with Parks and Recreation staff
- Follow-up with tasks assigned at monthly meeting
- Work closely with Parks and Recreation staff provide technical assistance and build capacity
- Frame Pulaski County Parks Master Plan Document

Third Quarter Deliverables (January – March):

- Continue the development of Smith Farm Park master plan
- Coordinate, host and facilitate Monthly meetings with Parks and Recreation staff
- Follow-up with tasks assigned at monthly meeting
- Work closely with Parks and Recreation staff provide technical assistance and build capacity
- Draft Pulaski County Parks Master Plan Document

Fourth Quarter Deliverables (April – June):

- Coordinate, host and facilitate Monthly meetings with Parks and Recreation staff
- Follow-up with tasks assigned at monthly meeting
- Work closely with Parks and Recreation staff provide technical assistance and build capacity
- Review and solicit feedback for Pulaski County Parks Master Plan Document



**Kathleen Armstrong**

Community Designer/  
Regional Planner II  
karmstrong@nrvc.org

### Project Team

Kathleen

75hrs







**Aphi Fancon, AICP**

Director of Community Development  
afancon@nrvc.org

**Project Team**

Hannah

**TOWN OF FLOYD**

**General Technical Assistance**

The Town of Floyd is amending sections of their zoning ordinance and code of ordinance and Regional Commission staff will provide support to prepare content, illustrations, prepare permits and provide other general technical assistance as needed. The scope also includes on-call technical assistance across a variety of implementation supporting activities.

**PROJECT SCHEDULE & DELIVERABLES**

Project duration: July 2023 – June 2024

General Project Deliverables:

- Coordinate regular meetings between Commission and Town staff
- Prepare at least one (1) zoning amendment
- Prepare summary of changes report for the Planning Commission
- Present to the Planning Commission updated sections of the Zoning Ordinance
- Develop illustration diagram
- Prepare draft public notices as needed
- Prepare adoption ordinance for the amended section of the Zoning Ordinance
- Assist Town staff with general zoning ordinance assistance
- The Commission will provide up to an estimated 100 hours of technical assistance

**75hrs**



## TOWN OF PULASKI – ARC LDD

# James Hardie Direct Injection Grant Admin

The James Hardie production facility is the Town of Pulaski's largest employer, and water and wastewater customer. Current Town infrastructure is currently operating over recommended capacity, which are currently a limiting factor for production and long-term viability of the current facility. The proposed improvements will mutually benefit both the Town and James Hardie Industries, by ensuring reliability of the municipal sewer system and also creating capacity for increased production. As a result, James Hardie will be able to retain at least 70 local jobs. The plant is currently operating at maximum capacity and if improvements are not made the plant may be forced to relocate.

The Regional Commission is providing grant admin support across three federal sources of revenue, environmental review record prep, and ensuring wage compliance.



**Elijah Sharp**

Deputy Executive Director  
esharp@nrvc.org

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Provide general advice and technical assistance to Town personnel on implementation of the project
- Furnish completed and/or required grant reports for EDA, DHCD, and ARC
- EDA release of funds
- Construction start

Second Quarter Deliverables (October – December):

- Provide general advice and technical assistance to Town personnel on implementation of the project
- Furnish completed and/or required grant reports for EDA, DHCD, and ARC
- Wage compliance
- Coordinate monthly project management team meetings

Third Quarter Deliverables (January – March):

- Provide general advice and technical assistance to Town personnel on implementation of the project
- Furnish completed and/or required grant reports for EDA, DHCD, and ARC
- Wage compliance
- Coordinate monthly project management team meetings

Fourth Quarter Deliverables (April – June):

- Employee retention interviews
- Coordinate monthly project management team meetings
- Final project audit and closeout

**75hrs**





**Christy Straight, AICP**  
Director of Infrastructure and  
Environmental Resources  
cstraight@nrvc.org

## FLOYD COUNTY – ARC LDD

# Industrial Access Grant Admin

The Commission is providing grant administration and environmental review support with funding received to expand an industrial access roadway and public utilities. Under this agreement, the Commission is managing both ARC Industrial Access and Tobacco Commission awards. In addition, the commission will ensure Davis-Bacon prevailing wage requirements and other equal opportunity requirements are met.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July-September):

- Prepare and manage reimbursement reports
- Develop quarterly progress reports for grantors
- Confirm environmental certification of project
- Participate in project management meetings

Second Quarter Deliverables (October-December):

- Prepare and manage reimbursement reports
- Develop quarterly progress reports for grantors
- Participate in project management meetings

Third Quarter Deliverables (January-March):

- Prepare and manage reimbursement reports
- Develop quarterly progress reports for grantors
- Participate in project management meetings
- Coordinate with funders during the project bidding and contract approval process
- Weekly payroll and wage verification

Fourth Quarter Deliverables (April-June):

- Prepare and manage reimbursement reports
- Develop quarterly progress reports for grantors
- Participate in project management meetings
- Weekly payroll and wage verification

100hrs



## FLOYD COUNTY – ARC LDD

# EDA Growth Center Building #1 Grant Admin

The Commission continues to provide grant administration services to assist Floyd County and the Floyd County EDA with funding received for construction of a 13,500 square foot resilient multi-tenant, expandable, light industrial building. Services will support compliance for both the US Economic Development Administration #01-79-14949 and Tobacco Commission grants.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Submit quarterly performance report
- Coordination and communications with grantors
- Preparation and management of reimbursement requests
- Management of budget documentation
- Coordinate and attend project team meetings

Second Quarter Deliverables (October – December):

- Submit quarterly performance and semi-annual financial reports
- Coordination and communications with grantors
- Preparation and management of reimbursement requests
- Management of budget documentation
- Coordinate and attend project team meetings
- Conduct project closeout activities

Third Quarter Deliverables (January - March):

- None

Fourth Quarter Deliverables (April – June):

- None



**Christy Straight, AICP**  
Director of Infrastructure  
and Environmental  
Resources  
[cstraight@nrvc.org](mailto:cstraight@nrvc.org)

100hrs





**Jennifer Wilsie, AICP**  
Director of Housing and  
Community Engagement  
jwilsie@nrvc.org

**Project Team**  
Hannah

50hrs



## FLOYD COUNTY

# CDBG Scatter-Site Housing Rehab Grant Admin

The purpose of this work element is to provide grant administration for Floyd County under the Community Development Block Grant program towards the rehabilitation of 15 scatter-site homes in Floyd County. Recipients of housing rehab will be verified as low-to-moderate income and have documented housing need.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Facilitate monthly management team meetings
- Submit monthly progress reports through CAMS
- Maintain grant budget and coordinate leverage
- Submit remittance requests as necessary
- Communicate updates and other important information to all rehab clients
- Work with SERCAP to coordinate the rehab process
- Maintain compliance with DHCD grant regulations

Second Quarter Deliverables (October – December)

- Facilitate monthly management team meetings
- Submit monthly progress reports through CAMS
- Maintain grant budget and coordinate leverage
- Submit remittance requests as necessary
- Communicate updates and other important information to all rehab clients
- Work with SERCAP to coordinate the rehab process
- Maintain compliance with DHCD grant regulations

Third Quarter Deliverables (January – March):

- Facilitate monthly management team meetings
- Submit monthly progress reports through CAMS
- Maintain grant budget and coordinate leverage
- Submit remittance requests as necessary
- Communicate updates and other important information to all rehab clients
- Work with SERCAP to coordinate the rehab process
- Maintain compliance with DHCD grant regulations

Fourth Quarter Deliverables (April – June):

- Facilitate monthly management team meetings
- Submit monthly progress reports through CAMS
- Maintain grant budget and coordinate leverage
- Submit remittance requests as necessary
- Communicate updates and other important information to all rehab clients
- Work with SERCAP to coordinate the rehab process
- Maintain compliance with DHCD grant regulations



## FRIENDS OF SwVA – ARC LDD

# Giles County New River/Trail Center Wage Compliance

The Regional Commission is partnering with Friends of Southwest Virginia and Giles County on the development of a New River/Trail Center. The project is anticipated to break ground in the Fall of 2021 on the grounds of historic Mountain Lake property. The Center is anticipated to serve as a nucleus for information on the myriad of outdoor recreation opportunities and services in Giles County. Shuttle services will connect visitors to hiking trails, mountain biking systems, and paddling launch locations throughout the County.

A second phase of the project will create a new trail that connects the Center to Mountain Lake Lodge and the peak of Bald Knob. The Commission is assisting with environmental coordination and other regulatory compliance.



**Elijah Sharp**

Deputy Executive Director  
esharp@nrvc.org

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Provide general advice and technical assistance on implementation of the project
- Participate in monthly project management team meetings
- Perform Wage Compliance

Second Quarter Deliverables (October – December):

- Provide general advice and technical assistance on implementation of the project
- Participate in monthly project management team meetings
- Perform Wage Compliance

Third Quarter Deliverables (January – March):

- Provide general advice and technical assistance on implementation of the project
- Participate in monthly project management team meetings
- Perform Wage Compliance

Fourth Quarter Deliverables (April – June):

- Provide general advice and technical assistance on implementation of the project
- Participate in monthly project management team meetings
- Perform Wage Compliance
- Final project audit and closeout

**75hrs**





**Elijah Sharp**  
Deputy Executive Director  
esharp@nrvc.org

## **RADFORD UNIVERSITY – ARC LDD Economic Impact Study**

The Regional Commission is assisting Radford University with the update of an Economic Impact Study that will demonstrate the University's total economic impact on the greater New River Valley region and the Commonwealth.

### **PROJECT SCHEDULE & DELIVERABLES**

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Provide analysis of direct, indirect effect, and induced effect for a variety of metrics utilizing data collected
- Submit initial draft economic impact study to University for review and input
- Incorporate University staff feedback

Second Quarter Deliverables (October – December):

- Prepare a summary presentation of economic impacts in-region and statewide
- Prepare and submit final report

Third Quarter Deliverables (January – March):

- None

Fourth Quarter Deliverables (April – June):

- None

**75hrs**



## CITY OF RADFORD

# Downtown East Main Street General Technical Assistance

The Regional Commission is providing general technical assistance to the City of Radford as they implement the East Main Downtown project. The project encompasses streetscape, lighting, parking improvements, pedestrian amenities, public art, public gathering spaces and connection, via a multi-use trail, from downtown to the New River. The Commission is assisting with identifying and applying for funding, administering grant funding, preparing conceptual plans, engagement activities, assistance with procurement, and any other technical assistance requested. The City was awarded \$700,000 from the Appalachian Regional Commission for the initial phases of the River and Rail Downtown Connector Trail. The project includes adaptive reuse of a surface parking lot into a downtown gathering space, activating the sidewalk for pedestrians and cyclists and general East Main placemaking.



**Kathleen Armstrong**  
Community Designer/  
Regional Planner II  
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### Project Team

Eli  
Chris

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Coordinate regular project management team meetings
- Provide input for final design of Phase 1 of project implementation
- Assist with conceptual design of public gathering space
- Finalize pre-contract activities for ARC funding

Second Quarter Deliverables (October – December):

- Coordinate regular project management team meetings
- Construction bidding
- Implementation of Phase 1 design
- Provide public engagement opportunities for project
- Implement mural project (placemaking)

Third Quarter Deliverables (January – March):

- Coordinate regular project management team meetings
- Conceptual design of River connector trail
- Contract monitoring and grant compliance

Fourth Quarter Deliverables (April – June):

- Coordinate regular project management team meetings
- Contract monitoring and grant compliance
- Identify and apply for additional funding resources for continued implementation/ maintenance

450hrs





**Bethany Peters**  
Information Specialist/  
Regional Planner I  
cstraight@nrvc.org

**Project Team**  
Jennifer

**75hrs**



## TOWN OF CHRISTIANSBURG – ARC LDD **ARC Downtown Community Gathering Space Grant Admin**

The Regional Commission will be administering a \$275,000 construction grant on behalf of the Town of Christiansburg, funded by the Appalachian Regional Commission.

The Christiansburg Community Gathering Space project will create a welcoming farmers market and multi-purpose cultural anchor space in downtown that will act as a catalyst for future economic growth and vibrancy and serve the need for both programmed and spontaneous outdoor public space use.

### **PROJECT SCHEDULE & DELIVERABLES**

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Execute contract with DHCD
- Assist with agenda creation and facilitation of monthly leadership team meetings
- Coordinate with Town and VDOT on final scope of work of Revenue Sharing project that will affect scope of ARC project
- Coordinate with project A/E to finalize scope of work

Second Quarter Deliverables (October – December):

- Assist with agenda creation and facilitation of monthly leadership team meetings
- Submit monthly progress reports through CAMS
- Submit remittance requests as necessary
- Coordinate with project A/E
- Plan for public outreach activities for increased awareness

Third Quarter Deliverables (January – March):

- Assist with agenda creation and facilitation of monthly leadership team meetings
- Submit monthly progress reports through CAMS
- Submit remittance requests as necessary
- Coordinate with project A/E
- Conduct public outreach activities for increased awareness
- Put project out for competitive contractor bids

Fourth Quarter Deliverables (April – June):

- Assist with agenda creation and facilitation of monthly leadership team meetings
- Submit monthly progress reports through CAMS
- Submit remittance requests as necessary
- Execute written agreement with contractor

## ARC – TOWN OF PEMBROKE

# PemTel Painter School Road Broadband Grant Admin

The New River Valley Regional Commission receives an Appalachian Regional Commission (ARC) grant. The project will expand fiber-to-the-home to most of the 45 homes served and the remaining fiber-to-the-node high-speed internet to rural residents near Pembroke, VA, located around Painter School Rd. and Rocky Hollow Rd. Area of Giles County.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July-September):

- Complete fiber build
- Maintain Federal Wage Compliance with project
- Submit Reporting to DHCD
- Submit remittance requests

Second Quarter Deliverables (October-December):

- Complete Final Compliance Review
- Complete Final Report

Third Quarter Deliverables (January-March):

- None

Fourth Quarter Deliverables (April-June):

- None



**Chris Owens**

Project Manager - Infrastructure  
cowens@nrvc.org

75hrs







**Chris Owens**

Project Manager - Infrastructure  
cowens@nrvrc.org

## MONTGOMERY COUNTY

# VATI 2021 Broadband Expansion Grant Admin

This project is intended to bring fiber to the home (FTTH) of the underserved citizens of Eastern Montgomery County for a total of 1,292 new connections. Montgomery County has partnered with GigaBeam to complete this change. DHCD has awarded Montgomery County \$919,569 for this effort; the Regional Commission will provide grant administration for the project.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Coordinate monthly project management team meetings
- Submit monthly report to DHCD
- Submit reimbursement requests as needed

Second Quarter Deliverables (October – December):

- Coordinate monthly project management team meetings
- Submit monthly report to DHCD
- Submit reimbursement requests as needed

Third Quarter Deliverables (January – March):

- Coordinate monthly project management team meetings
- Submit monthly report to DHCD
- Submit reimbursement requests as needed

Fourth Quarter Deliverables (April – June):

- Final Compliance Review
- Final Reports

125hrs



## DHCD – BLAND & MONTGOMERY COUNTY VATI 2022 Universal Broadband Coverage Grant Admin

This project is intended to bring fiber to the home (FTTH) of the underserved citizens of Montgomery and Bland Counties – a total of 14,154 new connections through internet services providers GigaBeam. DHCD has awarded the New River Valley Planning Commission \$39,233,355; and the counties and ISPs have committed an additional matching funds of \$38,247,340. The project is anticipated to be completed in 2026.

### PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Coordinate monthly project management team meetings
- Submit monthly report to DHCD
- Submit quarterly report to DHCD
- Submit reimbursement requests as needed

Second Quarter Deliverables (October – December):

- Coordinate monthly project management team meetings
- Submit monthly report to DHCD
- Submit quarterly report to DHCD
- Submit reimbursement requests as needed

Third Quarter Deliverables (January – March):

- Coordinate monthly project management team meetings
- Submit monthly report to DHCD
- Submit quarterly report to DHCD
- Submit reimbursement requests as needed

Fourth Quarter Deliverables (April – June):

- Coordinate monthly project management team meetings
- Submit monthly report to DHCD
- Submit quarterly report to DHCD
- Submit reimbursement requests as needed



**Chris Owens**

Project Manager - Infrastructure  
cowens@nrvc.org

900hrs





**Chris Owens**

Project Manager - Infrastructure  
cowens@nrvrc.org

## DHCD – PULASKI COUNTY

# VATI 2022 Universal Broadband Coverage Grant Admin

This project is intended to bring fiber to the home (FTTH) of the underserved citizens of Pulaski County – a total of 8,822 new connections through internet services providers All Points Broadband. DHCD has awarded the New River Valley Planning Commission \$29,122,000; and the counties and ISPs have committed an additional matching funds of \$26,103,057.19. The project is anticipated to be completed in 2025.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Coordinate monthly project management team meetings
- Submit monthly report to DHCD
- Submit quarterly report to DHCD
- Submit reimbursement requests as needed

Second Quarter Deliverables (October – December):

- Coordinate monthly project management team meetings
- Submit monthly report to DHCD
- Submit quarterly report to DHCD
- Submit reimbursement requests as needed

Third Quarter Deliverables (January – March):

- Coordinate monthly project management team meetings
- Submit monthly report to DHCD
- Submit quarterly report to DHCD
- Submit reimbursement requests as needed

Fourth Quarter Deliverables (April – June):

- Coordinate monthly project management team meetings
- Submit monthly report to DHCD
- Submit quarterly report to DHCD
- Submit reimbursement requests as needed

400hrs



## DEQ – TOWN OF CHRISTIANSBURG

# Crab Creek Stormwater Beautification

The Crab Creek Beautification Project is an effort to connect the Christiansburg community with their Crab Creek Watershed through watershed friendly landscaping practices on private property. The purpose of this program is to provide both cost-share and technical assistance to private property owners to assist in the improvement of water quality in the Crab Creek Watershed. Property owners and residents can apply for rebate funds to improve the landscape health of their property. Project partners include: Balzer and Associates, Landscape Architecture Department at Virginia Tech, Downtown Christiansburg, Inc, and the Town of Christiansburg.



**Nicole Hersch**  
Community Designer/  
Regional Planner II  
[nicole@nrvc.org](mailto:nicole@nrvc.org)

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Coordinate, host, and conduct quarterly meeting
- Follow-up with tasks assigned at quarterly meeting
- Develop project website content and maps
- Maintain project website

Second Quarter Deliverables (October – December):

- Coordinate, host, and conduct quarterly meeting
- Follow-up with tasks assigned at quarterly meeting
- Host public meeting
- Begin accepting project applications

Third Quarter Deliverables (January – March):

- Continue accepting project applications
- Perform site visits
- Approve applications
- Coordinate, host, and conduct quarterly meeting
- Follow-up with tasks assigned at quarterly meeting

Fourth Quarter Deliverables (April – June):

- Continue accepting project applications
- Perform site visits
- Project closeout

900hrs





**Jennifer Wilsie, AICP**  
Director of Housing and  
Community Engagement  
jwilsie@nrvc.org

## ARC - FLOYD COUNTY

# Scatter-Site #2 Planning Grant Application

The Commission will assist Floyd County with an additional Planning Grant application for scatter-site housing rehab work in order to explore more efficient timelines and partnerships to provide housing rehab assistance on an ongoing basis.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Submit Planning Grant application
- Facilitate monthly management team meetings
- Host community meeting to share program with Floyd residents

Second Quarter Deliverables (October – December):

- Execute Planning Grant contract
- Facilitate monthly management team meetings
- Submit monthly progress reports through CAMS
- Maintain grant budget and submit remittance requests as necessary
- Work with partners such as SERCAP, Floyd Initiative for Safe Housing, and others to create an efficient intake, client interface, housing assessment, and rehab execution system for Floyd County rehabs

Third Quarter Deliverables (January – March):

- Facilitate monthly management team meetings
- Submit monthly progress reports through CAMS
- Maintain grant budget and submit remittance requests as necessary
- Work with partners such as SERCAP, Floyd Initiative for Safe Housing, and others to create an efficient intake, client interface, housing assessment, and rehab execution system for Floyd County rehabs

Fourth Quarter Deliverables (April – June):

- Facilitate monthly management team meetings
- Submit monthly progress reports through CAMS
- Maintain grant budget and submit remittance requests as necessary
- Work with partners such as SERCAP, Floyd Initiative for Safe Housing, and others to create an efficient intake, client interface, housing assessment, and rehab execution system for Floyd County rehabs
- Prepare full housing rehab funding application

225hrs





## TOWN OF PEMBROKE

# ARPA Technical Assistance

The Regional Commission is assisting the Town of Pembroke with grant administration and general technical assistance for the State and Local Fiscal Recovery Funds (SLFRF) provided by the American Rescue Plan Act (ARPA). The Commission will assist with project management, fiscal monitoring, federal reporting, and other support services in connection with the funding.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

General Project Deliverables:

- Provide general advice and technical assistance to the Town and its agents/partners on implementation of eligible ARPA SLFRF project(s) and regulatory matters pertaining thereto.
- Assist the Town in meeting all special award condition requirements that may be stipulated by funder.
- Facilitate monthly meetings with project management team and additional project stakeholders and consultants, as needed.
- Assist the Town in interpreting and complying with established procedures for the project and reporting to the grant funders.
- Provide financial monitoring for the duration of the project to include tracking project expenditures.
- Prepare and submit annual report to Department of Treasury through the online portal.
- Support the Comprehensive Plan Update.



**Christy Straight, AICP**  
Director of Infrastructure  
and Environmental  
Resources  
[cstraight@nrvc.org](mailto:cstraight@nrvc.org)

75hrs





**Chris Owens**

Project Manager - Infrastructure  
cowens@nrvrc.org

## CITY OF RADFORD

# ARPA Technical Assistance

The Regional Commission is assisting the City of Radford with grant administration and general technical assistance for the State and Local Fiscal Recovery Funds (SLFRF) provided by the American Rescue Plan Act (ARPA). The Commission will assist with project management, fiscal monitoring, federal reporting, and other support services in connection with the funding.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

General Project Deliverables:

- Provide general advice and technical assistance to the Town and its agents/partners on implementation of eligible ARPA SLFRF project(s) and regulatory matters pertaining thereto.
- Assist the Town in meeting all special award condition requirements that may be stipulated by funder.
- Facilitate monthly meetings with project management team and additional project stakeholders and consultants, as needed.
- Assist the Town in interpreting and complying with established procedures for the project and reporting to the grant funders.
- Provide financial monitoring for the duration of the project to include tracking project expenditures.
- Prepare and submit annual report to Department of Treasury through the online portal.
- Support Downtown East Main Street implementation activities.

225hrs



## TOWN OF RICH CREEK

# ARPA Technical Assistance

The Regional Commission is assisting the Town of Rich Creek with grant administration and general technical assistance for the State and Local Fiscal Recovery Funds (SLFRF) provided by the American Rescue Plan Act (ARPA). The Commission will assist with project management, fiscal monitoring, federal reporting, and other support services in connection with the funding.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

General Project Deliverables:

- Provide general advice and technical assistance to the Town and its agents/partners on implementation of eligible ARPA SLFRF project(s) and regulatory matters pertaining thereto.
- Assist the Town in meeting all special award condition requirements that may be stipulated by funder.
- Facilitate monthly meetings with project management team and additional project stakeholders and consultants, as needed.
- Assist the Town in interpreting and complying with established procedures for the project and reporting to the grant funders.
- Provide financial monitoring for the duration of the project to include tracking project expenditures.
- Prepare and submit annual report to Department of Treasury through the online portal.
- Support the Comprehensive Plan Update.



**Bethany Peters**

Information Specialist/  
Regional Planner I  
cstraight@nrvc.org

125hrs





**Jennifer Wilsie, AICP**  
Director of Housing and  
Community Engagement  
jwilsie@nrvc.org

## TOWN OF BLACKSBURG

# Habitat State HOME Application

The Commission will assist local housing developer, Habitat for Humanity, with the drafting and submittal of a Fall 2023 State HOME application for a housing development in the Town of Blacksburg.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Work with Habitat to collect information + data needed for application narrative + attachments.
- Begin grant draft narrative

Second Quarter Deliverables (October – December):

- Final draft of application submitted to Habitat for review and revision
- Revisions to narrative
- Final review of grant attachment requirements
- Submit grant by 10/31

Third Quarter Deliverables (January – March):

- None

Fourth Quarter Deliverables (April – June):

- None

75hrs





Strengthening  
the **Region**  
through  
Collaboration



**NRVRC**

Regional Commission

Counties

Montgomery | Pulaski

City

Ford

Towns

Boysburg | Floyd | Harrowsville

Rich Creek

Education

Ford University |

Community College

ORG



 Penny Franklin  
Champion of the Valley 2023

**Penny Franklin**  
2023 Champion of the Valley





**Jessica Barrett, CPA**  
Director of Finance  
jbarrett@nrvc.org

**Project Team**  
Janet

**900hrs**



## WORKFORCE

### Development Area Fiscal Agent

Provide financial support to the Workforce Development Board by maintaining an accounting of revenue and expenditures for all Workforce Innovation and Opportunity Act (WIOA) and other funds allocated to the local workforce area. Responsible for fund receipt, disbursement, reconciliation and reporting. Provide payroll and benefit administration services to Workforce Development Board staff.

### PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request to Virginia Community College System

Second Quarter Deliverables (October – December):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request to Virginia Community College System

Third Quarter Deliverables (January – March):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request to Virginia Community College System

Fourth Quarter Deliverables (April – June):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request to Virginia Community College System

## VIRGINIA'S FIRST - VFRIFA

# Financial Administrative Support

Virginia's First is the regional industrial facility authority formed to cooperatively develop economic projects with regional impact. The Commission provides administrative and finance support to the authority at the direction of a part-time executive director. The project's activity includes quarterly financial reporting, accounts payable and receivable, annual meeting support, document management, coordinating and/or responding to information requests from the public and authority member representatives, and other tasks as directed by the executive director and board members. These additional tasks may include grant preparation, prospect site visit support, and coordination of miscellaneous site activities.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Monthly accounts payable processing
- Quarterly Treasurer's report
- Annual audit coordination and support

Second Quarter Deliverables (October – December):

- Monthly accounts payable processing
- Quarterly Treasurer's report

Third Quarter Deliverables (January – March):

- Monthly accounts payable processing
- Quarterly Treasurer's report

Fourth Quarter Deliverables (April – June):

- Monthly accounts payable processing
- Quarterly Treasurer's report
- Annual member dues invoicing



**Julie Phillips**

Office Manager

[jphillips@nrvc.org](mailto:jphillips@nrvc.org)

300hrs





**Julie Phillips**  
Office Manager  
jphillips@nrvc.org

## SVSWMA

# Financial Administrative Support

Provide financial support to the Association by maintaining QuickBooks accounts for the Association, preparing financial statements for the Association Treasurer monthly, collect membership dues annually, depositing all funds received into Association bank account, and reconciling and transferring all funds received by the PayPal account into the Association checking account.

Provide Administrative support to the Association by maintaining membership database in excel, collecting membership renewals and quarterly meeting/conference registration, attending monthly board meetings and planning and attending quarterly meetings and annual conferences, issuing certificates to members for Continuing Education credits, routine WordPress site updates, and sending communications to members.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Annual conference planning and coordination
- WordPress and EventBrite updates and coordination
- Monthly accounts payable processing
- Monthly Treasurer's report

Second Quarter Deliverables (October – December):

- Quarterly meeting coordination
- WordPress and EventBrite updates and coordination
- Monthly accounts payable processing
- Monthly Treasurer's report

Third Quarter Deliverables (January – March):

- Quarterly meeting coordination
- WordPress and EventBrite updates and coordination
- Monthly accounts payable processing
- Monthly Treasurer's report

Fourth Quarter Deliverables (April – June):

- Quarterly meeting coordination
- WordPress and EventBrite updates and coordination
- Monthly accounts payable processing
- Monthly Treasurer's report

175hrs



## WORKFORCE

# YouthBuild Fiscal Agent

Provide financial support to the Workforce Development Board by maintaining an accounting of revenue and expenditures for grant funds from the U.S. Department of Labor. Responsible for fund receipt, disbursement, reconciliation and reporting. Provide payroll and benefit administration services to Workforce Development Board staff funded by the Workforce Innovation and Opportunity Act YouthBuild funds.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Second Quarter Deliverables (October – December):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Third Quarter Deliverables (January – March):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Fourth Quarter Deliverables (April – June):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request



**Jessica Barrett, CPA**

Director of Finance  
jbarrett@nrvc.org

### Project Team

New Finance Tech

625hrs





**Jessica Barrett, CPA**  
Director of Finance  
jbarrett@nrvc.org

**Project Team**  
New Finance Tech

**625hrs**



## WORKFORCE

# Opportunity for Rural Communities Fiscal Agent

Provide financial support to the Workforce Development Board by maintaining an accounting of revenue and expenditures for grant funds from the U.S. Department of Labor. Responsible for fund receipt, disbursement, reconciliation and reporting. Provide payroll and benefit administration services to Workforce Development Board staff funded by the Workforce Innovation and Opportunity Act WORC funds.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Second Quarter Deliverables (October – December):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Third Quarter Deliverables (January – March):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Fourth Quarter Deliverables (April – June):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request



## WORKFORCE

# POWER Fiscal Agent

Provide financial support to the Workforce Development Board by maintaining an accounting of revenue and expenditures for Partnerships for Opportunity and Workforce and Economic Revitalization grant funds from ARC. Responsible for fund receipt, disbursement, reconciliation and reporting. Provide payroll and benefit administration services to Workforce Development Board staff.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Second Quarter Deliverables (October – December):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Third Quarter Deliverables (January – March):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Fourth Quarter Deliverables (April – June):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request



**Jessica Barrett, CPA**

Director of Finance  
jbarrett@nrvc.org

### Project Team

Emily

300hrs





**Jessica Barrett, CPA**  
Director of Finance  
jbarrett@nrvc.org

**Project Team**  
Emily

**525hrs**



## WORKFORCE

### Ready SwVA Fiscal Agent

Provide financial support to the Workforce Development Board by maintaining an accounting of revenue and expenditures for Ready Southwest Virginia Childcare Initiative grant funds from Ready. Responsible for fund receipt, disbursement, reconciliation and reporting. Provide payroll and benefit administration services to Workforce Development Board staff.

### PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Second Quarter Deliverables (October – December):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Third Quarter Deliverables (January – March):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Fourth Quarter Deliverables (April – June):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

## WORKFORCE

# Innovation Fiscal Agent

Provide financial support to the Workforce Development Board by maintaining an accounting of revenue and expenditures for grant funds from the Innovations grant. Responsible for fund receipt, disbursement, reconciliation and reporting. Provide payroll and benefit administration services to Workforce Development Board staff.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Second Quarter Deliverables (October – December):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Third Quarter Deliverables (January – March):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Fourth Quarter Deliverables (April – June):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request



**Jessica Barrett, CPA**

Director of Finance  
jbarrett@nrvc.org

### Project Team

Janet

200hrs





**Jessica Barrett, CPA**  
Director of Finance  
jbarrett@nrvc.org

**Project Team**  
New Finance Tech

100hrs

## WORKFORCE

### Soft Skills Fiscal Agent

Provide financial support to the Workforce Development Board by maintaining an accounting of revenue and expenditures for grant funds from Soft Skills Training. Responsible for fund receipt, disbursement, reconciliation and reporting. Provide payroll and benefit administration services to Workforce Development Board staff.

### PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Second Quarter Deliverables (October – December):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Third Quarter Deliverables (January – March):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Fourth Quarter Deliverables (April – June):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

## WORKFORCE

# Supplemental Fiscal Agent

Provide financial support to the Workforce Development Board by maintaining an accounting of revenue and expenditures for grant funds from the Supplemental Workforce Development Training Opportunity funds. Responsible for fund receipt, disbursement, reconciliation and reporting. Provide payroll and benefit administration services to Workforce Development Board staff.

## PROJECT SCHEDULE & DELIVERABLES

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Second Quarter Deliverables (October – December):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Third Quarter Deliverables (January – March):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Fourth Quarter Deliverables (April – June):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request



**Jessica Barrett, CPA**

Director of Finance  
jbarrett@nrvc.org

### Project Team

New Finance Tech

100hrs







**Jessica Barrett, CPA**  
Director of Finance  
jbarrett@nrvc.org

**Project Team**

Emily  
Janet

**WORKFORCE**

**Technical Skills Fiscal Agent**

Provide financial support to the Workforce Development Board by maintaining an accounting of revenue and expenditures for grant funds from Technical Skills Development. Responsible for fund receipt, disbursement, reconciliation and reporting. Provide payroll and benefit administration services to Workforce Development Board staff.

**PROJECT SCHEDULE & DELIVERABLES**

Project duration: July 2023 – June 2024

First Quarter Deliverables (July – September):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Second Quarter Deliverables (October – December):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Third Quarter Deliverables (January – March):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

Fourth Quarter Deliverables (April – June):

- Monthly accounts payable/accounts receivable processing and account reconciliation
- Payroll processing and benefits administration
- Monthly expense report and preparation of cash request

**275hrs**





Strengthening  
the **Region**  
through  
Collaboration



**NRVRC**  
New River Valley Regional Commission

Counties

Putnam | Giles | Montgomery | Putaski

City

Radford

Towns

Indianburg | Floyd | Narrows  
Creston | Putaski | Rich Creek

Higher Education

Radford University |  
New River Community College

NRVRC.ORG



New River Conservancy  
NRVRC  
Founded the Valley - 1982

**New River Conservancy**  
**2023 Friend of the Valley**





6580 Valley Center Drive | Suite 124 | Radford, VA 24141 | 540-639-9313

[NRVRC.ORG](http://NRVRC.ORG)

## MEMORANDUM

**To: Regional Commission Board Members**  
**From: Kathleen Armstrong, Regional Planner II/ Community Designer**  
**Date: 8/16/2023**  
**Re: New River Water Trail Appropriation Resolution**

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The New River Water Trail Expansion Project (NRWT) is a project funded through a grant from the Appalachian Regional Commission POWER Program and Virginia Department of Housing and Community Development. The purpose of this project is to improve the economic well-being of the community through efforts that improve local quality of life, job creation, job retention, diversifying the economic base and tax base enhancements. This project will activate the burgeoning outdoor recreation economy throughout the New River Valley and strengthen local environmental stewardship by increasing river accessibility.

Project activities include the construction of four new and/or improved river access facilities, one in each of the participating localities: Sheffey Park in Pulaski County, Bisset Park in the City of Radford, Whitethorne Boat Launch in Montgomery County, and McCoy Falls River Access in Giles County.

Additionally, this project will expand the existing New River Water Trail website found at [www.newriverwatertrail.com](http://www.newriverwatertrail.com). The expanded site will host information pertaining to river outfitters/businesses, accommodations, river safety and stewardship and will include updated paddle maps.

Each public launch on the sixty-one (61) miles of NRWT will have a kiosk sign, hosting a map, recommended float sections, along with safety and stewardship information. This includes the installation of at least eight (8) new kiosk signs. Mile markers will be installed to increase the safety and accessibility of the New River, as well as overhead bridge signage and tourism wayfinding signage.



This project will also engage with the National Park Service through their Recreation, Trails and Conservation Assistance Program. The NPS is slated to support the project by helping to facilitate the development of an organizational structure to the NRWT, complete a detailed gap analysis which will help define future access improvement strategy, as well assist in the establishment of a public-private partnership program.

### Strengthening the Region through Collaboration

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#### Counties

Floyd | Giles  
Montgomery | Pulaski  
**City**  
Radford

#### Towns

Blacksburg | Christiansburg  
Floyd | Narrows | Pearisburg  
Pembroke | Pulaski  
Rich Creek

#### Higher Education

Virginia Tech  
Radford University  
New River Community College

Currently, the Commission has formed a Project Management Team which includes local government officials/ staff, state representatives and community stakeholders. The Project Management Team meets monthly to ensure timely and effective implementation of the NRWT Expansion project. The team at the Commission is responsible for administration of the ARC grant and facilitation of project activities. The project is currently in the pre-contract phase with DHCD as we work toward completing the Environmental Review Record for the four new/improved boat launch sites.

RESOLUTION

WHEREAS, New River Valley Regional Commission has been obligated, contingent on certain conditions, \$1,500,000 from the Appalachian Regional Commission (ARC) Program for the New River Water Trail Expansion Project.

NOW THEREFORE, BE IT RESOLVED, that the New River Valley Regional Commission hereby appropriates the sum of \$1,500,000 to this project contingent on receiving the funds from the Appalachian Regional Commission.

This 24 day of August, 2023

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H. Johnson, Chair  
New River Valley Regional Commission





6580 Valley Center Drive | Suite 124 | Radford, VA 24141 | 540-639-9313

N R V R C . O R G

## MEMORANDUM

**To: Regional Commission Board Members**

**From: Kevin R. Byrd, Executive Director**

**Date: August 18, 2023**

**Re: 2023 Regional Commission Awards**

In June, the Commission began soliciting nominations for the awards program. The awards solicitation was sent to all Commissioners, local government managers and numerous community partner organizations via constant contact email. The program was also promoted on Commission social media sites (Facebook, Twitter, Instagram). The nominations closed on August 15<sup>th</sup> with numerous highly qualified nominations received.

The names of the nominees, and the statements submitted on their behalf, will be sent directly to Regional Commission Board Members. *This information is for board member review only and not to be shared or distributed.* Commissioners will vote for award recipients at the August meeting.

The three award categories are as follows:

**Champion of the Valley** – An elected or appointed official (past or present) from within or representing the New River Valley that has made significant contributions for the betterment of the region. Focus will be on candidates that improve communities through their dedication, collaborative approach and impact.

**Citizen of the Valley** – A citizen or organization in the New River Valley that has made significant contributions to the betterment of the region. Focus will be on candidates that improve communities through their dedication, collaborative approach and impact.

**Friend of the Valley** – An individual or organization **outside** the New River Valley that has made significant contributions to the betterment of the region.

Past Award Winners:

### Champion of the Valley

2014 – Mr. Joseph Sheffey

2015 – Mr. Rick Boucher

2016 – Del. Joseph Yost

2016 – Mr. Bill Brown

2017 – Mr. Chris McKlarney

2018 – Ms. Susan Kidd

2019 – Del. Nick Rush

2020 – Mr. Chris Tuck

2021 – Mr. Craig Meadows

Ms. Lydeana Martin

2022 – Ms. Penny Franklin

### Citizen of the Valley

2014 – Dr. Charles Steger

2015 – Mr. Ken Anderson

2016 – Ms. Penelope Kyle

2017 – Mr. Woody Crenshaw

2018 – Mr. David Hagan

2018 – Ms. P. Buckley Moss

2019 – Mr. Raymond Smoot

2020 – Mr. Bill Ellenbogen

2021 – Ms. Shelley Fortier

Mr. John Dooley

2022 – Mr. Janaka Casper

### Friend of the Valley

2016 – Mary Moody Northen Foundation

2017 – Mr. Bill Shelton

2019 – Mr. John Smolak, III

2022 – New River Conservancy