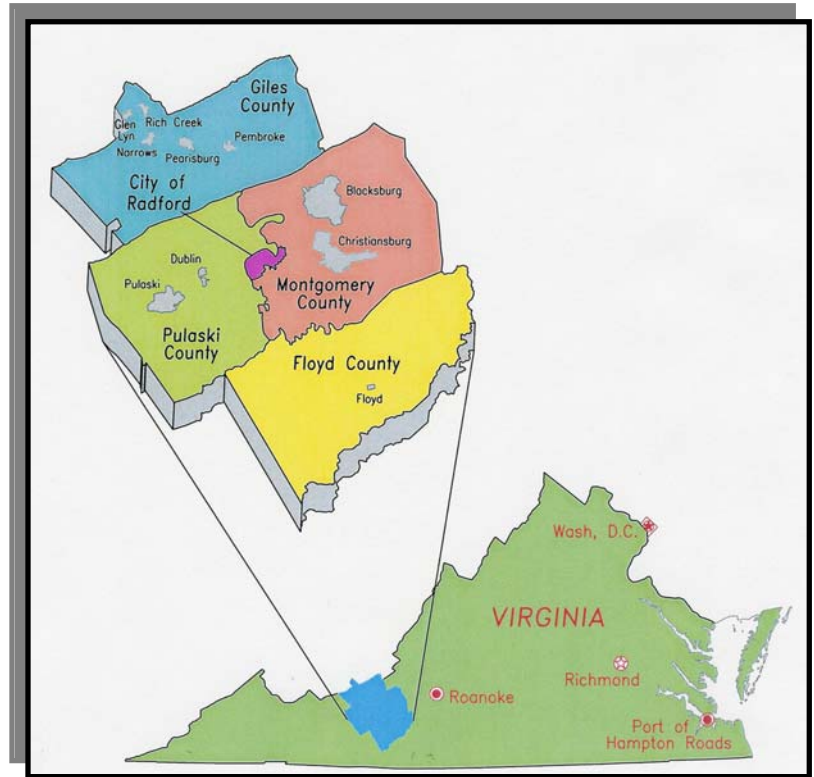


Virginia's New River Valley Strategic Plan



Comprehensive Economic Development Strategy

Five Year Update and Annual Report

New River Valley Planning District Commission



June 2003

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INTRODUCTION

The purpose of the New River Valley Comprehensive Economic Development Strategy (CEDS) is to continue federal and local partnerships to address the economic development of the region. The CEDS process includes analysis, vision, action plan, and evaluation. This process helps create jobs, foster more stable and diversified economies, and improve living conditions. As a regional development strategy, Virginia's New River Valley Strategic Plan (*Vision 2020: Community First*) addresses the planning needs of the CEDS for the Economic Development Administration, the Area-wide Action Plan for the Appalachian Regional Commission, and the Regional Competitiveness Action Plan. Figure 1 attempts a graphic depiction of the myriad of community and organization involvement necessary for the development of the regional strategic plan. Though no organization has this planning process as their central activity – strategic planning is a collaborative effort with all of these organizations and groups represented and actively engaged.

CEDS emerges from a continuous planning process. This Annual Report/Five Year Update of the New River Valley CEDS seeks to document and evaluate the process, effectively updating the CEDS, while responding to the reporting requirements and previous review and critique of the CEDS by the Economic Development Administration. Rather than a single stand-alone section, evaluation is integrated as a continuous feedback loop in each part of the process and report.

The CEDS Committee includes the Principles of the Seven Investment Policy Guidelines in its project evaluation process. The Guidelines continue to be utilized in the development of CEDS projects.

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ORGANIZATION AND MANAGEMENT

The New River Valley Planning District Commission (PDC) was created in September 1969 by the City of Radford, the Counties of Floyd, Giles, Montgomery, and Pulaski, and the Towns of Blacksburg, Christiansburg, and Pulaski. As key players in the regional economy, Virginia Tech and Radford University joined the Commission in July 2000 along with the Towns of Floyd, Narrows, Pearisburg, and Rich Creek.

The PDC, as an Economic Development District continues to serve as the CEDS committee for planning and economic development efforts in the New River Valley region. However, it works closely with several other regional groups that take leading roles in pursuing economic development projects and funding to advance the quality of life in the New River Valley (see Figure 1, page 4). These include the New River Valley Economic Development Alliance, the New River Valley Regional Competitiveness Partnership, the New River/Mount Rogers Workforce Investment Board, the Partners for Self Sufficiency (an organization formed by the local departments of social services in the region), Virginia's First, the New River Valley Land Trust, and the Community Foundation of the New River Valley.

This spring, memoranda were sent to all the localities that participate in the New River Valley Planning District (PDC), and to collaborative partners. Each was asked to submit a list of projects that they were working on or considering. Then each group reviewed the status of current projects, and planning for the future. Staff at the PDC compiled the information for this report. The minutes of the CEDS Committee (PDC) meetings that were related to the CEDS are attached in Appendix I.

In addition to considering submitted projects, the PDC also completely updated the regional strategic plan this year. Jurisdictional and regional brainstorming sessions were held from November 2002 through March 2003 to gather input from citizens and organizations from around the New River Valley. New projects and programs emerged and were refined. These are included in this document. In addition to projects, the Goals and Objectives for the Vision 2020 process were updated. The updated Goals and Objectives are on the following pages, and the revised evaluation criteria are included in the Annual Project Package Report Section.

The staff for the CEDS Committee includes David Rundgren, Executive Director of the Planning District Commission, as well as Jan Reynolds, Shelia Smith and Holly Lesko.

A list and description of the current CEDS Committee membership, and current letters/resolutions from each of the localities that have participated in and supported the planning process are also attached in Appendices II and III, respectively.

Figure 1

CEDS Strategy Participants 2003



GOALS AND OBJECTIVES

Virginia's New River Valley **VISION 2020** ***“Community First”*** **Updated April 2003**

The New River Valley Planning District Commission (Economic Development District) leads the continuous planning process for economic development in *Virginia's* New River Valley region (known as “*Community First*”).

2003 was the year of a major update to the Vision 2020 process. The process started with a Celebration of the accomplishments in the Region since the 1995 version of the regional strategic planning document was prepared. Following the Celebration, meetings were held in each of the five jurisdictions. Additional public meetings were held around the specific goal areas. The partners involved in developing the update of the regional strategy included the New River Valley Competitiveness Partnership, the New River Valley Land Trust, the New River Community Foundation, the Virginia Department of Conservation and Recreation along with the Economic Development District. Staff from these agencies served as a steering committee for the update process.

During the updating process, the tag line “A Globally Competitive Community” was replaced by “*Community First*”. The issue of competitiveness remains a very strong component of the development of the region. The new heading is driven by emphasis for putting ***Community First***, ahead of reliance on outside markets and ahead of individual or organizational pursuits. We are in this together in the New River Valley and we need to find ways to build bridges across jurisdictional and programmatic lines.

The Economic Development District works closely with localities and several regional groups that take key roles in pursuing economic development projects and funding to advance the quality of life in the New River Valley. The revised Goals and Objectives are presented here in six interrelated categories: *Leadership, Education and Training, Human Resources, Natural and Cultural Environment, Economic Development, and Physical Infrastructure.*

LEADERSHIP

The New River Valley is an environment that promotes and sustains current and emerging leaders within our community.

Goal: To train, inspire, support and deploy qualified leadership for all sectors and programs in the region.

- Objective:** Support the education and development of grassroots leaders.
- Objective:** Create a formal leadership organization.
- Objective:** Establish a certified leadership development program.
- Objective:** EAGLES programming across sectors.
- Objective:** Develop regional leadership organization and certification programs.

Goal: **To establish youth involvement in the regional community.**

Objective: Establish youth leadership training.

Objective: Seek youth participation in programs and provide recognition.

Objective: Create youth-specific seats on local councils, boards, and committees.

Objective: Create Youth Entrepreneurial Center for business and civic development and practice.

Objective: Establish youth leadership recognition program.

Goal: **To enhance and support entrepreneurial activity in the region.**

Objective: Establish FirstWorks model for entrepreneurial development through teams engaged in supported start-up businesses.

Objective: Create and administer VT KnowledgeWorks program for effective technology transfer with VT.

Objective: Support business incubator system in the region.

Goal: **To enhance public understanding of organizations and their functions.**

Objective: Community awareness workshops for corporate leaders and elected officials.

Objective: Establish a mechanism to foster regional coordination among government agencies and organizations.

Objective: Research and publicize non-profit and public contributions to community development efforts.

Objective: Quarterly human service community meetings to discuss service delivery and system constraints and promote community input and collaborative problem solving.

Goal: **To promote and support organizational development and engagement in regional cooperation and collaboration.**

Objective: Strengthen Non-profit corporate governance.

Objective: Promote local philanthropy to enhance community investment and commitment to local development.

Objective: Support regional coordination within and between government agencies.

Objective: Support and promote Christiansburg Institute.

EDUCATION AND TRAINING

The New River Valley provides a cooperative educational system with quality personal, professional, and technical education for all citizens of the region.

Goal: To create educational programs that transcend school district lines to maximize available resources and eliminate inequity.

Objective: Use multi-media technologies in the classroom to share instructional delivery and access to information throughout the region.

Objective: Allocate resources equitably to ensure that students from all economic and basic skill groups in school are prepared, encouraged, and ready to learn.

Objective: Encourage State recognition of the need for a funding formula fostering regional cooperation among public schools in technology training and education.

Goal: To improve the Industry / Education interface at all levels.

Objective: Provide students with more "real world" learning opportunities in order to prepare them to compete in a global economy.

Objective: Provide nurturing environment to all children that stresses "employability skills" including work ethic.

Objective: Expand mentoring and "shadow" programs.

Objective: Establish partnerships between industry/business and schools to promote the importance of skill development and inform educators of the skills needed (e.g., Work Keys).

Goal: To increase literacy rates among the region's children and adults (90% with High School Diploma or equivalent).

Objective: Expand programs to teach basic literacy skills.

Objective: Offer more on-site literacy training opportunities to local businesses and industries.

Goal: To create life-long learning opportunities for New River Valley residents.

Objective: Expand educational curriculum, operating hours, use of technology, and location of programming to offer non-traditional students educational opportunities to meet the needs of all of the region's residents.

Objective: Provide affordable, diverse, and accessible continuing education opportunities.

Goal: To train and re-train workers for higher skills and productivity in the 21st Century economy.

Objective: Train managers and workers to meet the current and future challenges of a competitive marketplace.

Objective: Expand existing corporate training and professional development programs.

Objective: Encourage the "one stop career shop" to program services based on economic opportunities of the region and geared to providing skills and assistance necessary to compete in the global marketplace.

Objective: Implement a program to prepare secondary school students for technical careers that will support the recruitment of high technology industries to the New River Valley.

Goal: To enhance and link the region's labor skills and technology advantages to improve wage levels.

Objective: Link local industries with technology and research capabilities of Virginia Tech, Radford University, and New River Community College.

Objective: Expand the Virginia Tech Corporate Research Center's programs to include a strong technology transfer component.

Objective: Encourage alternative education in vocational programs, marketable skills, including business skills.

Objective: Market the region's specialty skill base to prospective industries.

HUMAN RESOURCES

The New River Valley provides opportunities for families and individuals to achieve their potential.

Goal: To foster inter-agency cooperation in the delivery of human services.

Objective: Devise an easily available system for the delivery of human services.

Objective: Strengthen client awareness of available services through better use of media, technology, and volunteer care networks, and the grouping of social service agency representatives and informational material within the one stop center.

Goal: To provide affordable and accessible human services to all New River Valley citizens.

Objective: Make high quality services available in the New River Valley.

Objective: Target the needs of "high risk" persons of the region in order to allow greater participation of these persons in the workforce and community.

Objective: Encourage and improve volunteer involvement in the delivery of human services.

Goal: To create an affordable, accessible public transportation system for all citizens.

Objective: Coordinate and maximize the use of existing public and private transportation resources.

Objective: Target and coordinate the expansion of currently available "on demand" transportation services to fill the needs of elderly, disabled, and disadvantaged citizens.

Objective: Plan and coordinate the expansion of the existing public transportation network to incorporate the entire New River Valley.

Objective: Support volunteer-based transportation alternatives (e.g., Access to Rides).

Goal: To expand the region's child and adult day care network.

Objective: Develop an integrated network of private and public child and adult day care providers to assist families twenty-four hours a day.

Goal: To ensure the safety of the region's citizens.

Objective: Improve the region's preparedness and ability to respond to natural crisis and man-made emergencies.

Objective: Reduce police, fire, and Emergency Medical Service response times throughout the New River Valley.

Goal: To provide youth programs and support:

Objective: Provide access to family basics training.

Objective: Create a system of after school programs (e.g., boys and girls clubs).

Objective: Support the provision of youth shelter(s).

NATURAL AND CULTURAL ENVIRONMENT

The New River Valley is an attractive and desirable place to live, work, and visit.

Goal: To develop eco-tourism opportunities in the New River Valley.

Objective: Design and market a series of travel packages for different recreational consumers.

Objective: Institute measures to protect critical areas from inappropriate development.

Objective: Inventory cultural sites and artisan shops throughout the region, and establish loop trails off the Blue Ridge Parkway.

Objective: Develop nature-based recreational opportunities, including a network of trails for hiking and biking.

Goal: To manage the impacts of future development in order to preserve the character and quality of the regional environment.

Objective: Improve land use planning and practices to preserve the region's rural character ensure that critical or high risk areas are protected from inappropriate development.

Objective: Educate the public on the issues of land use planning and controls.

Objective: Encourage the development of recreational amenities in conjunction with all development throughout the region.

Objective: Collaborate with the New River Valley Land Trust and other groups to educate landowners regarding voluntary conservation easements.

Objective: Investigate program funding to assist in the cost of providing conservation easements.

Objective: Support existing agriculture operations and assist in developing alternative agriculture opportunities.

Goal: To encourage regional recycling as a way to reduce demand for new or expanded solid waste facilities.

Objective: Continue public awareness of benefits and needs for recycling.

Objective: Develop convenient means to recycle throughout the New River Valley.

Goal: To increase the awareness of educational and cultural programs in the region.

Objective: Promote the enhancement of educational and cultural amenities, to include cultural libraries.

Objective: Coordinate and cooperatively market local events regionally.

Goal: To develop activities and attractions that would better utilize the tourism potential of the New River Valley.

Objective: Identify, develop, and package the region's inventory of historical, cultural, natural features, and events and market to outside markets.

Objective: Examine opportunities to attract travelers from the Blue Ridge Parkway.

Objective: Create and support a regional tourism agency/organization to promote the New River Valley as a whole in partnership with each locality and other regional promotion organizations.

Objective: Develop a blueway along the New River, regionally.

Objective: Seek inter-regional partnerships with other Virginia communities, West Virginia, North Carolina, Tennessee, and Kentucky to enhance the region's chances of becoming a tourism destination.

ECONOMIC DEVELOPMENT

The New River Valley has a diverse, stable business and industry community that provides high quality jobs, utilizes local ideas and technologies, and leverages private investment.

Goal: To increase the number of jobs created through entrepreneurial start-ups and expansions in the New River Valley.

Objective: Organize creative financing programs and improve entrepreneurs' access to capital.

Objective: Strengthen the New River Valley's capacity to assist in the creation and expansion of businesses that are competitive locally, nationally, and globally.

Objective: Support the business incubators, and their services to new businesses including the development of corporate structures.

Goal: To encourage "would be" entrepreneurs through education and enhanced opportunities.

Objective: Provide alternate educational opportunities and support to encourage self-employment.

Objective: Encourage and acknowledge entrepreneurial efforts in established local industries and businesses.

Objective: Encourage home-based, community-based business zoning.

Objective: Explore the establishment of a youth entrepreneurial center.

Goal: Expand the use of technology as a basis for entrepreneurial ventures.

Objective: Encourage the use of locally developed technology in manufacturing and other industry.

Objective: Support the development of E-commerce and business-to-business ventures.

Objective: Encourage the formation of programs to develop technology based businesses.

Goal: To expand the region's economic base without compromising the high quality of life.

Objective: Recruit environmentally responsible companies.

Objective: Utilize appropriate land use controls and utility availability to direct business to appropriate locations.

Objective: Develop and promote micro-business opportunities for recycled products to enhance local utilization of recycled materials.

Goal: To improve the region's ability to market itself and respond to the needs of new industrial, research, and technological prospects.

Objective: Market the region's existing industrial, technology, and research space.

Objective: Pursue a multi-regional marketing campaign involving the New River Valley Economic Development Alliance, and similar organizations throughout Western Virginia.

Goal: To strengthen the economic position of downtown commercial districts.

Objective: Enhance the diversity of the region's shopping opportunities.

Objective: Improve the competitiveness of downtown business districts.

Objective: Seek diversification and mixed use redevelopment of commercial districts.

Goal: To improve the customer service quality of local businesses.

Objective: Provide service instruction to employees.

Objective: Improve the region's ability to provide basic travel information to visitors.

- Goal:** **To improve the region's tourism development potential and ability to market itself as a tourism destination.**
- Objective:** Promote a regional identity to serve the marketing of the regions attractions.
 - Objective:** Increase the region's tourism readiness and marketing capacity.
 - Objective:** Attract support services.
 - Objective:** Develop a unified signage program for the region.
- Goal:** **To attract new industries that will complement the region's economy, strengthen inter-industry linkages, and utilize the region's labor force.**
- Objective:** Pursue a targeted industry approach to industry recruitment.
 - Objective:** Recruit outside firms seeking a trained and skilled labor force, low utility costs, high quality industrial space, and convenient highway access.
 - Objective:** Recruit outside firms that currently have significant vendor relationships with New River Valley companies.
 - Objective:** Utilize Virginia's First to provide creative public incentives to encourage private investment.
 - Objective:** Foster partnerships among localities with common needs (including non-adjacent counties).
- Goal:** **To enhance the financial resources of local governments through tax restructuring.**
- Objective:** Encourage the State to share income taxes and revenue growth with localities.
 - Objective:** Encourage the state to allow more flexible local revenue strategies.
- Goal:** **To bring a voice to the policy table on behalf of the region.**
- Objective:** Seek representation on State Commissions and Committees.
 - Objective:** Provide input to State from regional economic development organizations and planning districts.
- Goal:** **To improve the ability of local firms to strengthen industry relationships, access product and/or consumer markets, and become globally competitive.**
- Objective:** Promote and coordinate existing quality initiatives (e.g., ISO 9000 industry certification programs).
 - Objective:** Develop a "Corporate Team" program to encourage local businesses to work together to pursue joint markets and/or federal contracts.
 - Objective:** E-business support and development.
 - Objective:** Market New River Valley products to other state, national, and international markets.
- Goal:** **To develop and strengthen the role of international trade and commerce in the economy of the New River Valley.**
- Objective:** Coordinate with existing international trade promotion, training and networking efforts/initiatives.
 - Objective:** Market the advantages and promote the use of the Foreign Trade Zone and Customs Office at the New River Valley International Airport.
 - Objective:** Use Foreign Trade Zone status as a tool in recruiting new industries and diversifying the New River Valley's economy.
- Goal:** **To improve the region's ability to support and respond to the needs of local industries.**
- Objective:** Create a more supportive and open relationship between industry, government, and educational institutions.
 - Objective:** Utilize the Community College or the "one stop" centers to assist businesses seeking trained employees or training of employees requiring enhanced skills.
 - Objective:** Provide intermediary between industry and social services.

Goal: **To improve the corporate profitability of existing firms in order to encourage capital investment and job creation.**

Objective: Create new financing opportunities for business/industry expansion.

Objective: Assist the commercialization of innovative technology and non-technology-based enterprises.

Objective: Develop more value-added processes for products developed locally.

Objective: Encourage recruitment of local college graduates.

Goal: **To develop opportunities with international firms.**

Objective: Identify potential international partners for local firms.

Objective: Evaluate the opportunities to locate a multi-modal transportation facility in the region.

Goal: **To capitalize on the region's unique human resources.**

Objective: To utilize specialty training (e.g. engineers, telecommunication, and technology).

Objective: To utilize specialty skills (e.g. artists and artisans).

Objective: To utilize basic skills in newer industries (e.g. hand dexterity).

PHYSICAL INFRASTRUCTURE

The New River Valley has complete and quality infrastructure to support the goals, needs, and aspirations of the regional community.

Goal: To improve the capacity, condition, and efficiency of inter- and intra-regional transportation systems.

Objective: Seek the commitment of government and private interests to improve the capacity, efficiency, and condition of the regional transportation network.

Objective: Increase the capacity and utilization of existing air service facilities in the New River Valley.

Objective: Support passenger rail service for the New River Valley.

Objective: Increase interstate connections.

Objective: Seek opportunities to implement multi-modal services.

Objective: Seek to expand public transportation services and private transportation providers.

Goal: To ensure adequate, reliable, and safe delivery of all utilities in the New River Valley.

Objective: Interconnect water and sewer systems regionally where possible to improve reliability and safety.

Objective: Examine the potential of the New River as an alternative source of water for communities using springs and wells.

Objective: Encourage AEP to build redundancy in electrical service to eliminate blackout/brownouts.

Objective: Deploy a network of fiber optics throughout the region.

Goal: To plan for the systematic construction, replacement, and repair of public infrastructure to meet future needs and ensure fiscal responsibility.

Objective: Encourage the development and updating of Capital Improvement Plans (CIP).

Objective: Seek creative and alternative funding sources for eligible capital improvement projects.

Objective: Seek creative and cooperative regional financing strategies for major infrastructure needs.

Goal: To improve the region's telecommunication network to attract new firms, assist existing firms, and educate citizens.

Objective: Establish a regional telecommunication committee to evaluate needs and recommend strategies.

Objective: Pursue plans to expand the "Electronic Village" concept, including public access to computers.

Objective: Promote the expansion and use of the "Electronic Classroom" at Virginia Tech, Radford University, New River Community College and primary and secondary schools.

Objective: Pursue direct electronic links to marketing information and market sources for advancing the region.

Objective: Establish a regional communications program for marketing and other outreach programs.

Goal: To enhance regional solutions to solid waste disposal and recycling.

Objective: Reduce the amount of waste added to the waste stream.

Objective: Seek inter- and intra-regional cooperation regarding the disposal of solid waste.

Objective: Pursue markets for recycled and reused products and materials.

Goal: To assure that the region has an ample supply of affordable housing to meet the needs of people in all income ranges.

Objective: Adopt creative development approaches to encourage the creation of affordable housing.

Objective: Determine appropriate and cost-effective means for providing shelter for all residents.

Objective: Seek to establish phased retirement centers.

Goal: **To increase the region's supply of ready and available industrial and other economic development properties.**

Objective: Identify, evaluate, and negotiate the acquisition and/or reserved use of industrial and business property within the region.

Objective: Develop regional properties tailored to the needs of targeted industries.

Objective: Utilize Virginia's First Regional Industrial Facilities Authority to cooperatively develop properties.

Objective: Develop public/private partnerships to meet space needs of targeted economic projects.

Goal: **To increase the commercialization of intellectual properties.**

Objective: Support the implementation of programs and facilities which support companies in their development and utilization of intellectual properties.(e.g., VT KnowledgeWorks and Radford University Business Tecknowledgy Park).

EVALUATION OF PREVIOUS YEAR'S ACTIVITIES

The 2003 Project Package represented the priorities of the region as of May 2002. It is, therefore, imperative to look again critically at that list. First, it is ascertained whether or not the project is still desired by the named agency. If not, it will be dropped from the new list. If the project is still desired (indicated by an "X" in the table), it is evaluated in terms of status (see **New River Valley 2003 Annual Project Package Evaluation**, page 17). The status categories of "planning, funding, and completed" are explained below. If a project has been completed or is fully funded, it will not be included in the 2004 Project Package.

Planning

Planning, in this instance, is a general term used to indicate ongoing development of a project. This may include any of the following activities:

- ❑ holding project meetings
- ❑ studies including feasibility studies, engineering or architectural reports
- ❑ completion of required forms, permits, processes
- ❑ or any other activity indicating active pursuit of the project.

Funding

Funding is the critical yet often elusive component for bringing a project to fruition. The formal request for funding from Federal agencies is often a two-step process which begins with a pre-application. If the project is viewed favorably, the sponsoring agency is invited to submit an application. A project is considered "Funded" following award notification when grant agreements are completed.

Completed

A construction project is considered "completed" when the construction is entirely finished. A program (non-construction) is considered "completed" when it is implemented.

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New River Valley 2003 Annual Project Package Evaluation

			PROJECT STATUS*						
Area	Description	Total Funding	Desired	Planning	Pre-Appl.	Application	Funded	Completed	Notes
Economic Development									
NRV	New River Valley Development Revolving Loan Fund Fund to provide assistance for business and non-profit development.	\$500,000	X	X					
Pulaski LMA	First Works To accelerate the establishment of a high-tech workforce cluster in the NRV.	\$1,000,000	X	X					
NRV	Jacksonville Center Rural Cultural Business Incubator A rural culture and marketing center to provide artisan work space and retailing space, as well as office areas and training and performance areas.	\$500,000	X	X	X	X	X		
Radford LMA	Floyd Commerce Center - Incubator Building Develop building in new Floyd Regional Commerce Center.	\$700,000	X	X			X		Private Developer - Project on Schedule
NRV	VT KnowledgeWorks Phase I (formerly Montgomery County Business Accelerator) A facility providing intensive business training and space for people starting new businesses.	\$5,900,000	X	X	X	X	X		
NRV	VT KnowledgeWorks Phase II Phase II facility providing intensive business training and space for people starting new businesses.	\$4,200,000	X						
NRV	NRV Commerce Park Phase II (VA's First) Acquire an additional 265 acres and begin development of Phase II as a regional industrial park owned by Virginia's First Regional Industrial Facility Authority.	\$5,000,000	X						
Radford LMA	Industrial Park Development - Radford Corporate East Acquisition and development of new Industrial Park within City limits. Includes construction of roadway, sanitary sewer, waterline, landscaping, grading, surveying, etc.	\$1,200,000	X						
NRV	New River Valley Business Center Phase I Development of a multi-use facility including childcare, banking, food court, business support services, multi-tenant occupancy, for incubator graduates.	\$4,000,000	X						
Radford LMA	Floyd County Economic Development Center Provide multi-tenant and community space.	\$1,000,000	X	X					
NRV	21st Century Secondary Education - Alternative School A facility providing regional instruction for alternative study.	\$10,000,000	X						
NRV	Communications Center Purchase telecommunications equipment to make the New River Valley Competitiveness Center a world-class telecommunications center.	\$60,000	X						
Radford LMA	Regional Conference Center Determine feasibility and appropriate site for regional conference center.	\$15,000,000	X						

New River Valley 2003 Annual Project Package Evaluation

			PROJECT STATUS*						
Area	Description	Total Funding	Desired	Planning	Pre-Appl.	Application	Funded	Completed	Notes
Education and Training									
Pulaski LMA	Technology Magnet School: Workforce Development Designed to develop a specialized workforce in the NRV by providing advanced technology education to secondary schools. Federal funds will be used to purchase training equipment and construction of a facility.	\$8,000,000	X	X					
NRV	Grassroots Leadership Development Develop and sustain a network of grassroots leaders, providing training and support as opportunities for participation in civic activities.	\$30,000	X	X			X		Expanded activity desired
Natural and Cultural Environment									
Radford LMA	New River Watershed Map Create a user-friendly map of the Watershed that includes multiple information "layers" e.g., historic sites, camping, roads, river crossings, Civil War sites, etc.	\$50,000	X	X					
Radford LMA	Radford River Front Development Visitors Center, sign, boat ramp, parking lot, landscaping, lighting, canoe and bike rental structure, planning and engineering.	\$150,000	X	X					
NRV	New River Access Project Provide for recreation and eco-tourism network by providing access, camping, etc. along the New River.	\$875,000	X	X	X	X			EDA removed project from funding consideration.
NRV	New River Craft Heritage Trail Creating single and multi-day trips to natural and cultural sites in the region and publication of study results.	\$55,000	X						
NRV	Whitt-Riverbend Park Development Phase II Development of public park on 27.7 acres of land with 1.75 miles frontage on Walker Creek and the New River. Site will include primitive camping, picnic areas, hiking, fishing, and improved road access.	\$700,000	X	X					
Pulaski LMA	Maple Shade Art/History Museum Complex Develop an art/history museum complex in downtown Pulaski.	\$4,000,000	X	X					
Radford LMA	Radford Amphitheater Construction of a 250 seat amphitheater along the New River.	\$800,000	X	X					
Pulaski LMA	New River Trail State Park Extension Phase 1 Extend trail into Pulaski.	\$250,000	X	X	X	X	X		
Physical Infrastructure									
	TransDominion Express - Capital Costs A statewide project to provide passenger rail transportation from Bristol through the New River Valley, and on to Richmond and Washington, D.C.	\$9,300,000	X	X					
NRV	Intermodal Transportation Center Further explore the possibility of developing an intermodal transportation site on under-utilized US Army property near Dublin, Virginia.	\$8,000,000	X						
NRV	NRV Airport Runway Overlay Strengthening of runway to enable use by heavier aircraft	\$2,000,000	X	X					
NRV	Taxiway to Industrial Park To provide taxiway to Industrial Park (NRV Commerce Park).	\$250,000	X						

New River Valley 2003 Annual Project Package Evaluation

			PROJECT STATUS*						
Area	Description	Total Funding	Desired	Planning	Pre-Appl.	Application	Funded	Completed	Notes
NRV	New River International Airport Improvements Improve the NRV Airport.	\$7,000,000	X	X					
Pulaski LMA	Pulaski Business Park Extend water and sewer lines and roads into parcel creating 12 industrial lots.	\$700,000	X						
NRV	Link Road: Pulaski County and Blacksburg New road to connect industrial area to Blacksburg.	\$24,000,000	X						
NRV	Radford Army Ammunition Plant Infrastructure Improvements Water, sewer, road, and rail upgrades at the New River site.	\$3,000,000	X	X					
NRV	Glen Lyn Industrial Park Infrastructure Water and sewer infrastructure.	\$125,000	X						
Pulaski LMA	Eagleview Mobile Home Park Water Project To provide water.	\$500,000	X						
Pulaski LMA	Develop Maple Shade Redevelop strip mall.	\$4,500,000	X						
Pulaski LMA	Pulaski Stormwater Mitigation To assist in alleviating flood hazards and mapping of future floods.	\$1,000,000	X						
NRV	Christiansburg Sewer Plant Expansion To expand sewer facilities.	\$350,000					X		
Pulaski LMA	Bagging Plant Road Site Development Industrial access enhancement including connector to I-81.	\$1,500,000	X	X					
Pulaski LMA	Dora Highway Flood Project Phase II To relocate people out of flood plain in Town of Pulaski.	\$500,000					X		
NRV	New River Valley Park and Ride Lot Development Development of new park and ride facilities.	\$1,500,000	X						
Radford LMA	Christiansburg Institute The Black Educational Experience, Cultural Learning Curriculum, Oral History, and Site preservation.	\$3,000,000	X	X					
Pulaski LMA	Pulaski County Central Water and Sewer Project To provide water and sewer.	\$2,300,000	X	X	X	X	X		
Pulaski LMA	Dublin Area Sewer Project To provide sewer.	\$1,500,000	X	X	X	X	X		
Pulaski LMA	New River Center Water and Sewer Project To provide water and sewer.	\$1,000,000	X	X	X	X	X		
Pulaski LMA	Case Knife Road Water Extension To provide water services to individuals on Case Knife Road.	\$200,000	X						
NRV	Pearisburg Wastewater Plant Expansion Increase capacity of existing sewer plant to accommodate present and future growth.	\$2,500,000	X						
Radford LMA	Floyd Commerce Center - Industrial Road (Exterior) Develop roads to the entrance of the Floyd Commerce Center	\$400,000	X	X					
Pulaski LMA	Town of Pulaski Water System Improvements Multiple replacements and improvements.	\$2,100,000	X						
Pulaski LMA	Brownfields Redevelopment - Pulaski Redevelopment of existing industry and housing.	\$1,000,000	X						
Radford LMA	Ingram Village Sewer Put in water/sewer lines.	\$1,500,000	X						

New River Valley 2003 Annual Project Package Evaluation

			PROJECT STATUS*						
Area	Description	Total Funding	Desired	Planning	Pre-Appl.	Application	Funded	Completed	Notes
Radford LMA	Blacksburg Major Street Improvements Improvements to arterial system in Town.	\$1,226,000	X						
NRV	Christiansburg Sewer Extension To provide water and sewer.	\$250,000	X						
NRV	New River Bridge at Industrial Park New bridge to link Radford and Interstate to New River Industrial Park.	\$11,000,000	X						
Radford LMA	Route 100 South To provide water service to subdivision.	\$700,000	X						
Radford LMA	Wilburn Valley To provide water service to subdivision.	\$700,000	X						
NRV	Yellow Sulphur Springs Water & Sewer Improvements To provide water and sewer.	\$700,000	X						
Radford LMA	Route 8 Improvements (South) Road Improvements on Route 8 southbound from Floyd, South.	\$1,500,000	X						
Radford LMA	Radford Main Street Public Improvement Parking lot improvements, and Grove Avenue paving, grading, storm system and landscaping.	\$382,418	X						
NRV	Christiansburg Aquatic Center Indoor swimming pool, etc.	\$4,000,000	X	X					
NRV	Christiansburg Sports Complex Multi-sport/activity center.	\$2,500,000	X						
Pulaski LMA	Pulaski Health Department Facility New building for Pulaski Health Dept.	\$900,000	X						
Health and Human Services									
Radford LMA	Addition to Radford Public Library Additional space to include a youth room, genealogy center, and technology center.	\$400,000	X						

* Project Status shows the progression of development from "desired" to "Planning" to funding ("Pre-Application", "Application", and "Funded") and finally "Completed".

Project Evaluation Criteria - Revised April 2003

As stated in the Organization and Management section of this report, the PDC Board members reviewed and updated the project evaluation criteria.

PROJECT TYPE*

Priority Level 1

- Water and/or Sewer Improvements
- Microenterprise Assistance
- Local School & Educational Facilities
- Comprehensive Community Development
- Employment Creation/Retention – Technology and Industrial
- Primary/Arterial Roads
- Interstate Connections
- Rail and Airport service
- Technology Career Facilities

Priority Level 2

- Drought Management/Water Supply
- Drainage/Flood Control
- Housing Production
- Facilities for Protected Populations
- Tourism
- Secondary Roads
- Other Economic Development
- Central Business District Revitalization
- Mixed Use Development

Priority Level 3

- Sheltered Workshop
- Care Facilities
- Community Centers/Recreation
- Other Community Services Facilities
- Homeownership Program
- Protection of Cultural and Natural Resources

Priority Level 4

- Employment Creation/Retention - Commercial
- Other Housing
- Other Community Facilities

*Administrative facilities to support project types have the same priority as the project type.

OTHER CRITERIA

While “project type” links the project criteria to the CEDS’ Goals and Strategies, there are other important factors in ranking individual projects. These factors are represented in the criteria listed below:

- Investment Relationship
- Regional Participation
- Relationship
- Per Capita Income
- Unemployment Rate
- Relative Jurisdictional Stress
- Relationship to Private Investments
- Relationship to Previous Investments
- Readiness to Initiate Project

1. Investment Relationship: The project is a significant investment in relation to the economy of the Planning District.

Points

- 4 A. Proposed investment directly supports high skill/high wage jobs.
- 3 B. Proposed investment results in an environment to support high skill/high wage jobs.
- 2 C. Proposed investment results in jobs having a regional average wage.
- 1 D. Proposed investment is to support high skill/high wage jobs.
- 0 E. Does not support above average job creation.

2. Regional Significance: The significance of a project is in relation to the number of jurisdictions participating or impacted in reference to services and money invested.

Points

- 4 A. Four or More Jurisdictions Participating or Impacted
- 3 B. Three Jurisdictions Participating or Impacted
- 2 C. Two Jurisdictions Participating or Impacted
- 1 D. One Jurisdiction Participating or Impacted

3. Proposed Investment is Proactive: The proposed investment looks beyond the immediate economic horizon and is aimed at strengthening the relationships among business clusters.

Points

- 5 A. Project Relates Directly to Two or More existing or immerging Regional Economic Clusters
- 2 B. Project Relates Directly to One existing or immerging Regional Economic Cluster.
- 0 C. Project Does not Relate to a Regional Economic Cluster

4. Per Capita Income: Utilizing the latest available data, per capita income will be used in evaluating project significance. City-County/Town rank will be utilized, while in cases of multiple jurisdictions, the average rank will be determined.

Points

- 3 A. If less than or equal to 60% of State per capita income
 - 2 B. If 61 - 74% of State per capita income
 - 1 C. If 75 - 99% of State per capita income
 - 0 D. If greater than or equal to the State per capita income
5. Unemployment Rate: Utilizing the latest annual average figures available, unemployment rates will be used in evaluating project significance. City-County/Town will be utilized, while in cases of multiple jurisdictions, the average rank will be determined.

Points

- 3 A. If 50% or more above State average
 - 2 B. If 25 - 49% above State average
 - 1 C. If 1 - 24% above State average
 - 0 D. If equal to or below State average
6. Relative Jurisdictional Stress: A composite index prepared by the Commission on Local Government to compare the relative strengths of the jurisdictions in the State.

Points

- 2 A. High stress
 - 1 B. Above average stress
 - 0 C. Below average stress
7. Relationship to Private Investments: Capital investments from private sources relate to the significance of the project.

Points

- 5 A. Direct Private Capital Investment
 - 3 B. Direct Relationship to Private Capital Investment
 - 2 C. Indirect Relationship to Private Capital Investment
 - 1 D. Minimal Indirect Relationship to Private Capital Investment
8. Relationship to Previous Investment

Points

- 2 A. New Service or Facility; Expansion of Service from an Existing Service
- 1 B. Replacement of Existing Service or Facility

9. Readiness to Initiate Project

Points

- 5 A. Jurisdictional Commitment and Final Plans and Specifications
- 4 B. Jurisdictional Commitment - Preliminary Plans and Specifications
- 2 C. Jurisdictional Commitment, but no Plans and Specifications
- 1 D. No Jurisdictional Commitment, but Preliminary Plans and Specifications
- 0 E. No Jurisdictional Commitment and no Plans and Specifications

In addition to the above criteria, all of the projects are reviewed for relationships to regional markets in order to maximize the return on taxpayer investment. Proposed projects are proactive trying to anticipate the economic changes in the region and continue to diversify the economy.

The environmental impact of each project will also be evaluated on a project-by-project basis.

Evaluating Projects

Projects remaining from the 2003 Project package as well as new project ideas are evaluated and ranked using the above criteria. While all the criteria are important, several are based directly on the most current economic data. For a summary of that data, see Tables 1, 2 and 3 below. For the scores and ranked projects, see the **New River Valley 2004 Annual Project Package**, page 27. (To see the short-range vs. long range breakdown, see **New River Valley 2004 Annual Project Package in Time Order**, page 33).

Table 1
Per Capita Income

Jurisdiction	2000	% of VA
Floyd County	\$16,345	68.2%
Giles County	\$18,396	76.7%
Montgomery County	\$17,077	71.2%
Pulaski County	\$18,973	79.1%
City of Radford	\$14,289	59.6%
Virginia	\$23,975	100.0%

Source: US Census Bureau.

Table 2
2001 Annual Unemployment Rates

Jurisdiction	Percent
Floyd County	4.5%
Giles County	6.9%
Montgomery County	3.1%
Pulaski County	10.1%
City of Radford	4.6%
Virginia	3.5%

Source: Virginia Employment Commission.

Note: 50% above the Virginia level would be 5.25% or more; 25-49% above would be 4.38 to 5.22%.

Table 3
Relative Jurisdictional Fiscal Stress, 1999/00

Floyd County	Below Average
Giles County	Above Average
Montgomery County	Below Average
Pulaski County	Above Average
City of Radford	Above Average

Source: Virginia Commission on Local Governments, May 2002.

New River Valley 2004 Annual Project Package

Score	Area	Description	Fed. \$	State \$	Local \$	Total Funding	Const. Date	Responsible Agency
39	Radford LMA	VT KnowledgeWorks Phase I (formerly Montgomery County Business Accelerator) A facility providing intensive business training and space for people starting new businesses.	\$2,000,000		\$3,900,000	\$5,900,000	2003	Virginia Tech Foundation
38	Pulaski LMA	New River Valley Development Revolving Loan Fund Fund to provide assistance for business and non-profit development	\$250,000		\$250,000	\$500,000	2004	New River Valley Development Corporation
38	Radford LMA	VT KnowledgeWorks Phase II Phase II facility providing intensive business training and space for people starting new businesses.	\$1,200,000		\$3,300,000	\$4,500,000	2005	Virginia Tech Foundation
37	Pulaski LMA	NRV Commerce Park Phase II (VA's First) Acquire an additional 265 acres and begin development of Phase II as a regional industrial park owned by Virginia's First Regional Industrial Facility Authority.	\$1,000,000		\$1,000,000	\$2,000,000	2005	Virginia's First
36	Pulaski LMA	First Works Acquire building to provide technology services to global and national companies. Includes communication infrastructure, equipment, software, and alterations.	\$500,000	\$250,000	\$250,000	\$1,000,000	2004	New River Valley Development Corporation
36	Pulaski LMA	New River Valley Business Center Phase I Development of a multi-use facility including childcare, banking, food court, business support services, multi-tenant occupancy for incubator graduates.	\$2,000,000		\$2,000,000	\$4,000,000	2006	NRVDC
36	Pulaski LMA	Technology Magnet School: Workforce Development Designed to develop a specialized workforce in the NRV by providing advanced technology education to secondary schools. Federal funds will be used to purchase training equipment and construction of a facility	\$4,000,000	\$2,000,000	\$2,000,000	\$8,000,000	2006	New River Community College & School Div's
35	Pulaski LMA	NRV Airport Runway Overlay Strengthening of runway to enable use by heavier aircraft	\$1,960,000		\$40,000	\$2,000,000	2005	Airport Commission
35	Pulaski LMA	Parallel Taxiway To provide taxiway parallel to runway and offer an opportunity to provide air access to the Industrial Park (NRV Commerce Park).	\$5,880,000		\$120,000	\$6,000,000	2005	Airport Commission
34	Radford/Pulaski LMA	TransDominion Express - Capital Costs A statewide project to provide passenger rail transportation from Bristol through the New River Valley, and on to Richmond and Washington, D.C.		\$9,300,000		\$9,300,000	2006	VA Department of Rail and Public Transportation
34	Pulaski LMA	Bagging Plant Road Site Development Industrial access enhancement including connector to I-81	\$2,000,000	\$1,000,000		\$3,000,000	2005	Virginia's First/ATK
34	Puaski LMA	Pulaski Business Park Extend water and sewer lines.			\$150,000	\$150,000	2005	Pulaski Town
34	Radford/Pulaski LMA	Route 114 Bridge To replace the route 114 bridge that has structural damage.				\$20,000,000	2006	VDOT
33	Radford LMA	Regional Conference/Civic Center Determine feasibility and appropriate site for regional conference center.	\$7,000,000		\$8,000,000	\$15,000,000	2005	Virginia's First and Partners
33	Radford/Pulaski LMA	Radford Army Ammunition Plant Infrastructure Improvements Water, sewer, road, and rail upgrades at the New River site.	\$2,000,000		\$4,000,000	\$6,000,000	2007	ATK/Virginia's First
33	Pulaski LMA	Pulaski County School Construction Renovate or replace facilities.				\$80,000,000	2005-10	Pulaski County
31	Radford/Pulaski LMA	Intermodal Transportation Center Further explore the possibility of developing an intermodal transportation site on under-utilized US Army property near Dublin, Virginia.				\$8,000,000	2005	VA's First/ATK

New River Valley 2004 Annual Project Package

Score	Area	Description	Fed. \$	State \$	Local \$	Total Funding	Const. Date	Responsible Agency
31	Radford/Pulaski LMA	Link Road: Pulaski County and Blacksburg New road to connect industrial area to Blacksburg.	\$12,000,000	\$12,000,000		\$24,000,000	2015	VDOT Public/Private
31	Radford LMA	Busines Technology Park To renovate/develop the old St. Albans property.		\$5,000,000	\$5,000,000	\$10,000,000	2010	Radford University
31	Radford LMA	Shell Building Completion Finish Shell building to allow utilization and employment of area residents.				\$1,000,000	2005	Pulaski County
30	Radford/Pulaski LMA	Promote Public Computer Stations at All Public Buildings To promote computer stations at all public buildings					2004	Libraries, Local Government, universities
30	Puaski LMA	Downtown Pulaski Revitalization Project To revitalize physically and economically the central business district through a storefront improvement program, a housing program, and a telecommunications program.		\$1,940,000	\$1,625,500	\$3,600,000	2005	Pulaski Town
30	Pulaski LMA	Bob White Business Incubator Develop existing building into a business incubation facility				\$1,000,000	2006	Pulaski County
29	Radford LMA	Route 100 South To provide water service to subdivision.				\$700,000	2003	Giles County
29	Radford LMA	Amphitheater for Radford City Construction of an amphitheater to seat 250 people--along the New River		\$250,000		\$250,000	2004	Radford City
29	Radford LMA	Downtown Pearisburg Revitalization Project To revitalize downtown Pearisburg.				\$5,800,000	2004	Pearisburg Town
28	Pulaski LMA	Communications Center Purchase telecommunications equipment to make the New River Valley Competitiveness Center a world-class telecommunications center.		\$30,000	\$30,000	\$60,000	2005	NRVDC
28	Radford LMA	New River Access Project Provide for recreation and eco-tourism network by providing access, camping, etc. along the New River.	\$437,500		\$437,500	\$875,000	2005	City of Radford
28	Radford LMA	Industrial Park Development - Radford Corporate East Acquisition and development of new Industrial Park within City limits. Includes cosntruction of roadway, sanitary sewer, waterline, landscaping, grading, surveying, etc.	\$800,000		\$800,000	\$1,600,000	2005	Radford
28	Radford LMA	Glen Lyn Industrial Park Infrastructure Water and sewer infrastructure.				\$175,000	2005	Glen Lyn-ARC
28	Pulaski LMA	Dublin Area Sewer Project To provide sewer.				\$1,500,000	2004	Pulaski County
28	Radford LMA	Regional Support for Continuation of Mary Draper Ingles' Story Expand NRV portion of story with other localities and states.					2005	Long Way Home, Inc.
28	Radford/Pulaski LMA	Regional Water System Plan To enhance interconnectivity and plan for drought management	\$72,000		\$31,000	\$103,000	2004	NRVPDC
28	Radford LMA	30,000 Sq. ft. Shell Building The construction of a shell building to market the Floyd Regional Commerce Center to new industry or expanding industry				\$1,000,000	2007	Floyd County
28	Radford LMA	Multi-use Incubator Facility at old Donnkenny Building To demolish a portion of the building, renovation of the remainder, and a linear walkway connection to tie in sidewalks.				\$1,937,500	2005	Floyd County
28	Radford LMA	Develop Phased Retirement Center from Self-care to Full-care To develop a phased retirement center.				\$12,000,000	2006	Warm Hearth, Pearisburg Center
27	Radford LMA	Pearisburg Wastewater Plant Expansion Increase capacity of existing sewer plant to accommodate present and future growth.			\$750,000	\$750,000	2006	Pearisburg Town

New River Valley 2004 Annual Project Package

Score	Area	Description	Fed. \$	State \$	Local \$	Total Funding	Const. Date	Responsible Agency
27	Puaski LMA	Restoration of Pulaski Theatre To restore the Pulaski Theatre.		\$750,000	\$250,000	\$1,000,000	2004	Pulaski Town
27	Pulaski LMA	Thorn Springs Sanitary Sewer Extension Expansion to serve the new Pulaski Elementary School and will allow for development in northeast Pulaski and into Pulaski County			\$197,000	\$197,000	2006	Pulaski PSA
26	Radford/Pulaski LMA	21st Century Secondary Education - Alternative School A facility providing regional instruction for alternative study.	\$2,000,000	\$2,000,000	\$8,000,000	\$12,000,000	2008	NRV School Divisions
26	Radford/Pulaski LMA	New River Bridge at Industrial Park New bridge to link Radford and Interstate to New River Industrial Park.		\$5,500,000	\$5,500,000	\$11,000,000	2021	VDOT/Virginia's First
26	Radford LMA	Passenger Rail Station in Radford To develop a passenger rail station in the City of Radford.					2008	Radford City
25	Pulaski LMA	Pulaski County Central Water and Sewer Project To provide water and sewer.				\$2,300,000	2003	Pulaski County
25	Pulaski LMA	Town of Pulaski Water System Improvements Multiple replacements and improvements			\$2,100,000	\$2,100,000	2007	Pulaski Town
25	Pulaski LMA	Brownfields Redevelopment Redevelopment of existing industry and housing	\$500,000		\$500,000	\$1,000,000	2005	Pulaski Town
25	Radford LMA	Dudley's Landing Promotion of parking, boat landing and association commercial space to access New River.		\$250,000		\$250,000	2003	Radford City
25	Radford LMA	High Meadows Development Improve the water system to include line work and a water tank.			\$806,000	\$806,000	2005	Radford
24	Radford LMA	East Floyd Bypass Develop east Floyd industrial bypass.		\$2,000,000	\$2,000,000	\$4,000,000	2005	Floyd County
24	Radford LMA	Christiansburg Institute The Black Educational Experience, Cultural Learning Curriculum, Oral History and Site preservation.	\$1,500,000		\$1,500,000	\$3,000,000	2005	Christiansburg Institute
24	Pulaski LMA	Case Knife Road Water Extension To provide water services to individuals on Case Knife Road.	\$200,000	\$200,000	\$100,000	\$500,000	2004	Pulaski County
24	Puaski LMA	The New River Trail Extension II- III Extend trail in Pulaski from the Train Depot to the Cool Springs area				\$250,000	2004	Pulaski Town
24	Radford LMA	Bluff City Boat Landing To provide a new ramp and improved parking and access.				\$45,000	2003	Pearisburg
24	Radford LMA	Whitt-Riverbend Park Canoe Landing To provide a new ramp and improved parking and access.				\$25,000	2003	Pearisburg
24	Radford LMA	Bikeway/Walkway (Phase II) Continue the development of the bikeway/walkway system in Radford City.	\$250,000		\$135,000	\$385,000	2004	Radford
24	Radford LMA	Wenonah Avenue Pedestrian Gateway (Phase I) Extend sidewalks past existing bluffs to east of Town. Includes approximately 600 feet of new sidewalk and relocation of utilities.				\$180,000	2004	Pearisburg Town
24	Radford LMA	Wenonah Avenue Pedestrian Gateway (Phase II) Extend sidewalks to Giles High School; add lighting, signage and landscaping.				\$192,500	2004	Pearisburg Town
23	Pulaski LMA	Maple Shade Art/History Museum Complex/Business Plaza Develop an art/history museum complex/business plaza in downtown Pulaski	\$1,000,000		\$3,000,000	\$4,000,000	2006	Town of Pulaski
23	Pulaski LMA	Eagleview Mobile Home Park Water Project To provide water.				\$500,000	2003	Pulaski County
23	Radford LMA	Yellow Sulphur Springs Water & Sewer Improvements To provide water and sewer.				\$700,000	2003	Montgomery County

New River Valley 2004 Annual Project Package

Score	Area	Description	Fed. \$	State \$	Local \$	Total Funding	Const. Date	Responsible Agency
23	NRV	Improve Land Use Planning Begin a coordinated land use regulation coordination project.	\$10,000		\$10,000	\$20,000	2003	NRVPDC
23	Radford/Pulaski LMA	Promote Civil War Historical Sites To promote civil war historical sites throughout the NRV					2012	New River Travel Alliance
23	Radford LMA	Connectivity of Trails, Regional Trail System Interconnect various local, state and federal trails to create a continuous network in southwest Virginia.	\$400,000		\$400,000	\$800,000	2008	Trail Operators
23	Radford LMA	Inflow/Infiltration - East Main Remove the stormwater infiltration into the sanitary sewer main			\$17,000	\$17,000	2005	Radford
23	Radford LMA	Gibsondale Sanitary Sewer System To install a new Pumping Station to eliminate deteriorating pump station and increase system reliability and promote future development of the area.			\$2,852,700	\$2,852,700	2005	Radford
23	Radford LMA	Sunset Park Sewer Approximately 3,000 linear feet of sewer line would be replaced to eliminate stormwater infiltration and improve reliability			\$200,000	\$200,000	2005	Radford
23	Radford LMA	Monroe Terrace A booster pump would be added to the water tank at Monroe Terrace to improve pressures, fire flow, and service reliability			\$35,000	\$35,000	2005	Radford
22	Pulaski LMA	Pulaski Stormwater Mitigation To assist in alleviating flood hazards and mapping of future floods	\$500,000		\$500,000	\$1,000,000	2004	Pulaski Town
22	Radford LMA	Ingram Village Sewer Put in water/sewer lines.	\$750,000		\$1,250,000	\$2,000,000	2008	Pearisburg Town
22	Radford LMA	Blacksburg Major Street Improvements Improvements to arterial system in Town				\$1,226,000	2004	Blacksburg
22	Radford LMA	Christiansburg Sewer Extension To provide water and sewer.			\$250,000	\$250,000	2004	Christiansburg Town
22	Radford/Pulaski LMA	Promote Agricultural Tourism Program to encourage farmers to evaluate agricultural tourism to enhance incomes.			\$30,000	\$30,000	2010	New River Travel Alliance
22	Radford LMA	Warm Hearth Sewer To provide expanded sewer capacity and address existing problems.		\$750,000	\$250,000	\$1,000,000	2005	Montgomery County
22	Radford LMA	Warm Hearth Water To provide water.		\$750,000	\$250,000	\$1,000,000	2007	Montgomery County
22	Radford LMA	Traffic Signal (Tyler & Auburn) Install traffic signal to improve public safety as well as pedestrian service to the adjacent churches, shopping centers, and residential developments.			\$100,000	\$100,000	2005	Radford
22	Radford LMA	Sewer Line Replacement Approximately 1,000 linear feet of sanitary sewer line would be replaced to improve stormwater inflow problems			\$50,000	\$50,000	2005	Radford
22	Radford LMA	Valve Replacement Replace 12 water valves in various areas of the City each year.			\$5,000	\$5,000	2005	Radford
22	Radford LMA	Fire Hydrant Replacement Replace 12 inoperable fire hydrants per year.			\$48,000	\$48,000	2005	Radford
22	Radford LMA	Line Replacements Replace 14 miles of undersized waterline over the next 10 to 20 years throughout the community to improve pressures, fire flows and service reliability.			\$75,000	\$75,000	2005	Radford

New River Valley 2004 Annual Project Package

Score	Area	Description	Fed. \$	State \$	Local \$	Total Funding	Const. Date	Responsible Agency
22	Radford LMA	Waterline Replacements To replace water service lines at 18 locations.			\$2,040,000	\$2,040,000	2005	Radford
22	Pulaski LMA	Pulaski County Dispatch/Communications To upgrade Pulaski County's dispatch/communications system				\$1,600,000	2004	Pulaski County
22	Pulaski LMA	Town of Pulaski Distpatch/Communications To upgrade the Town of Pulaski's dispatch/communications system				\$108,841	2004	Pulaski County
21	Radford/Pulaski LMA	New River Valley Park and Ride Lot Development Development of new park and ride facilities.	\$750,000	\$750,000		\$1,500,000	2010	VDOT
21	Radford LMA	Wilburn Valley To provide water service to subdivision.				\$700,000	2003	Giles County
21	Radford LMA	Radford Main Street Public Improvement Parking lot improvements, and Grove Avenue paving, grading, storm system and landscaping.			\$425,000	\$425,000	2005	Radford
21	Radford LMA	Public Works Compound Expand 40 year old public works facility to provide additional space for garage maintenance operations, materials storage, and parts management. Also would include new facade and landscaping.			\$400,000	\$400,000	2005	Radford
21	Radford LMA	Sunset Park/Fairgrounds Drainage Design and construction associated with improvements for storm drainage in the basin.				\$1,555,000	2005	Radford
20	Radford LMA	Radford River Front Development Visitors Center, sign, boat ramp, parking lot, landscaping, lighting, canoe and bike rental structure, planning and engineering.		\$55,000	\$120,000	\$175,000	2004	Radford
20	Radford LMA	Whitt-Riverbend Park Development Phase II Development of public park on 27.7 acres of land with 1.75 miles frontage on Walker Creek and the New River. Site will include primitive camping, picnic areas, hiking, fishing, and improved road access.				\$250,000	2008	Pearisburg
20	Pulaski LMA	Pulaski Health Department Facility New building for Pulaski Health Dept.				\$900,000	2005	Pulaski County
20	Radford/Pulaski LMA	EAGLES Leadership Programming Across Sectors Develop program.					2004	Community Foundation of the New River Valley
20	Radford LMA	Street Rebuild - Tyler Avenue Improvements include safety improvements, crosswalks, landscaping, sidewalks, medians, and storm drainage.			\$490,000	\$490,000	2005	Radford
20	Radford LMA	Street Rebuild - Park/Second Avenue Improvements include safety improvements, bike lanes, sidewalks, curb and gutter, turn-lanes, strom drainage, relocation of electrical lines and replacement of a water line.				\$2,750,000	2005	Radford
20	Radford LMA	Beverly Street Drainage Planning, design, and construction associated with improvements for storm drainage in the Beverly Street basin.			\$359,000	\$359,000	2005	Radford
20	Radford LMA	Manhole Replacement Replacement of 12 manholes to correct stromwater inflow problems as well as improve the structural stability of the sewer system			\$25,000	\$25,000	2005	Radford
20	Radford LMA	Staples Street Sub-basin Approximately 500 linear feet of sanitary sewer line would be replaced. A 18 inch line is needed to upgrade the capacity of the system.			\$50,000	\$50,000	2005	Radford
20	Radford LMA	Improve Route 8 Corridor from US Rt. 58 to Interstate 81 To improve Route 8.				\$18,000,000	2010	VDOT

New River Valley 2004 Annual Project Package

Score	Area	Description	Fed. \$	State \$	Local \$	Total Funding	Const. Date	Responsible Agency
19	Radford LMA	Jacksonville Center E-Commerce Project Establishment of an e-commerce catalog of of crafts and products				\$50,000	2004	Jacksonville Center, Inc.
19	Radford LMA	Radford Amphitheater Construction of a 800 seat amphitheater on the Campus.		\$800,000		\$800,000	2006	Radford University
19	Radford LMA	Route 8 Improvements (South) Road Improvements on Route 8 southbound from Floyd, South		\$1,500,000		\$1,500,000	2012	VDOT
19	Radford/Pulaski LMA	Identify Key Land for Conservation Planning District evaluation of important conservation lands			\$35,000	\$35,000	2005	New River Land Trust
19	Radford/Pulaski LMA	Local Funding to Pay Individual Easement Costs Assist in securing priority conservation easements		\$400,000	\$100,000	\$500,000	2007	New River Land Trust
17	Radford/Pulaski LMA	Grassroots Leadership Development Develop and sustain a network of grassroots leaders, providing training and support as opportunities for participation in civic activities.		\$15,000	\$15,000	\$30,000	2004	New River Community Foundation
17	Radford/Pulaski LMA	Christiansburg Aquatic Center Indoor swimming pool, etc.			\$4,000,000	\$4,000,000	2004	Christiansburg Town
17	Radford/Pulaski LMA	Christiansburg Sports Complex Multi-sport/activity center.			\$2,500,000	\$2,500,000	2003	Christiansburg Town
17	Radford LMA	Addition to Radford Public Library Additional space to include a youth room, genealogy center, and technology center.		\$250,000	\$250,000	\$500,000	2007	Radford
17	Radford/Pulaski LMA	Tie Regional Historical and Natural Attractions Together Develop a brochure and map for auto tours of attractions.			\$50,000	\$50,000	2010	New River Travel Alliance
17	Radford/Pulaski LMA	Create Formal Regional Leadership Organization Create formal leadership organization, hold community awareness workshop, and establish certified leadership development program.					2005	Leadership Organizations
17	Radford/Pulaski LMA	Youth Planning Council Involve youth in discussing regional development issues.	\$10,000		\$10,000	\$20,000	2004	NRVPCD
17	Radford LMA	Jacksonville Center Amphitheater Develop amphitheater for seating 250 people.		\$90,000	\$90,000	\$180,000	2006	Jacksonville Center, Inc.
17	Radford LMA	Passenger Rail Station in Christiansburg To develop a passenger rail station in the Town of Christiansburg					2008	Christiansburg Town
16	Radford LMA	Electronic Sign An electronic message board at the intersection of West Main Street and Memorial Bridge to provide community information			\$30,000	\$30,000	2004	Radford
16	Radford LMA	Veteran's Field Upgrades Improve ball fields at Veteran's Field.			\$25,000	\$25,000	2004	Radford
16	Radford LMA	Demolition and Abatement of Camp #5 Property To demolish a former prison and return 25 acres of prime property for use as an economic development site.				\$600,000	2006	Floyd County
15	Radford LMA	Trail Around Floyd Commerce Center To develop a walking trail around the new Commerce Center in Floyd				\$400,000	2007	Floyd County

New River Valley 2004 Annual Project Package in Time Order

Area	Description	Total Funding	Const. Date	Responsible Agency
WITHIN THE NEXT TWO YEARS				
Radford LMA	VT KnowledgeWorks Phase I (formerly Montgomery County Business Accelerator) A facility providing intensive business training and space for people starting new businesses.	\$5,900,000	2003	Virginia Tech Foundation
Radford LMA	Route 100 South To provide water service to subdivision.	\$700,000	2003	Giles County
Pulaski LMA	Pulaski County Central Water and Sewer Project To provide water and sewer.	\$2,300,000	2003	Pulaski County
Radford LMA	Dudley's Landing Promotion of parking, boat landing and association commercial space to access New River.	\$250,000	2003	Radford City
Radford LMA	Bluff City Boat Landing To provide a new ramp and improved parking and access.	\$45,000	2003	Pearisburg
Radford LMA	Whitt-Riverbend Park Canoe Landing To provide a new ramp and improved parking and access.	\$25,000	2003	Pearisburg
Pulaski LMA	Eagleview Mobile Home Park Water Project To provide water.	\$500,000	2003	Pulaski County
Radford LMA	Yellow Sulphur Springs Water & Sewer Improvements To provide water and sewer.	\$700,000	2003	Montgomery County
NRV	Improve Land Use Planning Begin a coordinated land use regulation coordination project.	\$20,000	2003	NRVPDC
Radford LMA	Wilburn Valley To provide water service to subdivision.	\$700,000	2003	Giles County
Radford/Pulaski LMA	Christiansburg Sports Complex Multi-sport/activity center.	\$2,500,000	2003	Christiansburg Town
Pulaski LMA	New River Valley Development Revolving Loan Fund Fund to provide assistance for business and non-profit development.	\$500,000	2004	New River Valley Development Corporation
Pulaski LMA	First Works Acquire building to provide technology services to global and national companies. Includes communication infrastructure, equipment, software, and alterations.	\$1,000,000	2004	New River Valley Development Corporation
Radford/Pulaski LMA	Promote Public Computer Stations at All Public Buildings To promote computer stations at all public buildings.		2004	Libraries, Local Government, universities
Radford LMA	Amphitheater for Radford City Construction of an amphitheater to seat 250 people--along the New River.	\$250,000	2004	Radford City
Radford LMA	Downtown Pearisburg Revitalization Project To revitalize downtown Pearisburg.	\$5,800,000	2004	Pearisburg Town

New River Valley 2004 Annual Project Package in Time Order

Area	Description	Total Funding	Const. Date	Responsible Agency
Pulaski LMA	Dublin Area Sewer Project To provide sewer.	\$1,500,000	2004	Pulaski County
Radford/Pulaski LMA	Regional Water System Plan To enhance interconnectivity and plan for drought management.	\$103,000	2004	NRVPDC
Puaski LMA	Restoration of Pulaski Theatre To restore the Pulaski Theatre.	\$1,000,000	2004	Pulaski Town
Pulaski LMA	Case Knife Road Water Extension To provide water services to individuals on Case Knife Road.	\$500,000	2004	Pulaski County
Puaski LMA	The New River Trail Extension II- III Extend trail in Pulaski from the Train Depot to the Cool Springs area.	\$250,000	2004	Pulaski Town
Radford LMA	Bikeway/Walkway (Phase II) Continue the development of the bikeway/walkway system in Radford City.	\$385,000	2004	Radford
Radford LMA	Wenonah Avenue Pedestrian Gateway (Phase I) Extend sidewalks past existing bluffs to east of Town. Includes approximately 600 feet of new sidewalk and relocation of utilities.	\$180,000	2004	Pearisburg Town
Radford LMA	Wenonah Avenue Pedestrian Gateway (Phase II) Extend sidewalks to Giles High School; add lighting, signage and landscaping.	\$192,500	2004	Pearisburg Town
Pulaski LMA	Pulaski Stormwater Mitigation To assist in alleviating flood hazards and mapping of future floods.	\$1,000,000	2004	Pulaski Town
Radford LMA	Blacksburg Major Street Improvements Improvements to arterial system in Town.	\$1,226,000	2004	Blacksburg
Radford LMA	Christiansburg Sewer Extension To provide water and sewer.	\$250,000	2004	Christiansburg Town
Pulaski LMA	Pulaski County Dispatch/Communications To upgrade Pulaski County's dispatch/communications system.	\$1,600,000	2004	Pulaski County
Pulaski LMA	Town of Pulaski Distpatch/Communications To upgrade the Town of Pulaski's dispatch/communications system.	\$108,841	2004	Pulaski County
Radford LMA	Radford River Front Development Visitors Center, sign, boat ramp, parking lot, landscaping, lighting, canoe and bike rental structure, planning and engineering.	\$175,000	2004	Radford
Radford/Pulaski LMA	EAGLES Leadership Programming Across Sectors Develop program.		2004	Community Foundation of the New River Valley
Radford LMA	Jacksonville Center E-Commerce Project Establishment of an e-commerce catalog of of crafts and products.	\$50,000	2004	Jacksonville Center, Inc.
Radford/Pulaski LMA	Grassroots Leadership Development Develop and sustain a network of grassroots leaders, providing training and support as opportunities for participation in civic activities.	\$30,000	2004	New River Community Foundation

New River Valley 2004 Annual Project Package in Time Order

Area	Description	Total Funding	Const. Date	Responsible Agency
Raford/Pulaski LMA	Christiansburg Aquatic Center Indoor swimming pool, etc.	\$4,000,000	2004	Christiansburg Town
Radford/Pulaski LMA	Youth Planning Council Involve youth in discussing regional development issues.	\$20,000	2004	NRVPDC
Radford LMA	Electronic Sign An electronic message board at the intersection of West Main Street and Memorial Bridge to provide community information.	\$30,000	2004	Radford
Radford LMA	Veteran's Field Upgrades Improve ball fields at Veteran's Field.	\$25,000	2004	Radford
Radford LMA	VT KnowledgeWorks Phase II Phase II facility providing intensive business training and space for people starting new businesses.	\$4,500,000	2005	Virginia Tech Foundation
Pulaski LMA	NRV Commerce Park Phase II (VA's First) Acquire an additional 265 acres and begin development of Phase II as a regional industrial park owned by Virginia's First Regional Industrial Facility Authority.	\$2,000,000	2005	Virginia's First
Pulaski LMA	NRV Airport Runway Overlay Strengthening of runway to enable use by heavier aircraft.	\$2,000,000	2005	Airport Commission
Pulaski LMA	Parallel Taxiway To provide taxiway parallel to runway and offer an opportunity to provide air access to the Industrial Park (NRV Commerce Park).	\$6,000,000	2005	Airport Commission
Pulaski LMA	Bagging Plant Road Site Development Industrial access enhancement including connector to I-81.	\$3,000,000	2005	Virginia's First/ATK
Puaski LMA	Pulaski Business Park Extend water and sewer lines.	\$150,000	2005	Pulaski Town
Radford LMA	Regional Conference/Civic Center Determine feasibility and appropriate site for regional conference center.	\$15,000,000	2005	Virginia's First and Partners
Radford/Pulaski LMA	Intermodal Transportation Center Further explore the possibility of developing an intermodal transportation site on under-utilized US Army property near Dublin, Virginia.	\$8,000,000	2005	VA's First/ATK
Radford LMA	Shell Building Completion Finish Shell building to allow utilization and employment of area residents.	\$1,000,000	2005	Pulaski County
Puaski LMA	Downtown Pulaski Revitalization Project To revitalize physically and economically the central business district through a storefront improvement program, a housing program, and a telecommunications program.	\$3,600,000	2005	Pulaski Town
Pulaski LMA	Communications Center Purchase telecommunications equipment to make the New River Valley Competitiveness Center a world-class telecommunications center.	\$60,000	2005	NRVDC

New River Valley 2004 Annual Project Package in Time Order

Area	Description	Total Funding	Const. Date	Responsible Agency
Radford LMA	New River Access Project Provide for recreation and eco-tourism network by providing access, camping, etc. along the New River.	\$875,000	2005	City of Radford
Radford LMA	Industrial Park Development - Radford Corporate East Acquisition and development of new Industrial Park within City limits. Includes construction of roadway, sanitary sewer, waterline, landscaping, grading, surveying, etc.	\$1,600,000	2005	Radford
Radford LMA	Glen Lyn Industrial Park Infrastructure Water and sewer infrastructure.	\$175,000	2005	Glen Lyn-ARC
Radford LMA	Regional Support for Continuation of Mary Draper Ingles' Story Expand NRV portion of story with other localities and states.		2005	Long Way Home, Inc.
Radford LMA	Multi-use Incubator Facility at old Donnkenny Building To demolish a portion of the building, renovation of the remainder, and a linear walkway connection to tie in sidewalks.	\$1,937,500	2005	Floyd County
Pulaski LMA	Brownfields Redevelopment Redevelopment of existing industry and housing.	\$1,000,000	2005	Pulaski Town
Radford LMA	High Meadows Development Improve the water system to include line work and a water tank.	\$806,000	2005	Radford
Radford LMA	East Floyd Bypass Develop east Floyd industrial bypass.	\$4,000,000	2005	Floyd County
Radford LMA	Christiansburg Institute The Black Educational Experience, Cultural Learning Curriculum, Oral History, and Site preservation.	\$3,000,000	2005	Christiansburg Institute
Radford LMA	Inflow/Infiltration - East Main Remove the stormwater infiltration into the sanitary sewer main.	\$17,000	2005	Radford
Radford LMA	Gibsondale Sanitary Sewer System To install a new Pumping Station to eliminate deteriorating pump station and increase system reliability and promote future development of the area.	\$2,852,700	2005	Radford
Radford LMA	Sunset Park Sewer Approximately 3,000 linear feet of sewer line would be replaced to eliminate stormwater infiltration and improve reliability.	\$200,000	2005	Radford
Radford LMA	Monroe Terrace A booster pump would be added to the water tank at Monroe Terrace to improve pressures, fire flow, and service reliability.	\$35,000	2005	Radford
Radford LMA	Warm Hearth Sewer To provide expanded sewer capacity and address existing problems.	\$1,000,000	2005	Montgomery County

New River Valley 2004 Annual Project Package in Time Order

Area	Description	Total Funding	Const. Date	Responsible Agency
Radford LMA	Traffic Signal (Tyler & Auburn) Install traffic signal to improve public safety as well as pedestrian service to the adjacent churches, shopping centers, and residential developments.	\$100,000	2005	Radford
Radford LMA	Sewer Line Replacement Approximately 1,000 linear feet of sanitary sewer line would be replaced to improve stormwater inflow problems.	\$50,000	2005	Radford
Radford LMA	Valve Replacement Replace 12 water valves in various areas of the City each year.	\$5,000	2005	Radford
Radford LMA	Fire Hydrant Replacement Replace 12 inoperable fire hydrants per year.	\$48,000	2005	Radford
Radford LMA	Line Replacements Replace 14 miles of undersized waterline over the next 10 to 20 years throughout the community to improve pressures, fire flows and service reliability.	\$75,000	2005	Radford
Radford LMA	Waterline Replacements To replace water service lines at 18 locations.	\$2,040,000	2005	Radford
Radford LMA	Radford Main Street Public Improvement Parking lot improvements, and Grove Avenue paving, grading, storm system and landscaping.	\$425,000	2005	Radford
Radford LMA	Public Works Compound Expand 40 year old public works facility to provide additional space for garage maintenance operations, materials storage, and parts management. Also would include new facade and landscaping.	\$400,000	2005	Radford
Radford LMA	Sunset Park/Fairgrounds Drainage Design and construction associated with improvements for storm drainage in the basin.	\$1,555,000	2005	Radford
Pulaski LMA	Pulaski Health Department Facility New building for Pulaski Health Dept.	\$900,000	2005	Pulaski County
Radford LMA	Street Rebuild - Tyler Avenue Improvements include safety improvements, crosswalks, landscaping, sidewalks, medians, and storm drainage.	\$490,000	2005	Radford
Radford LMA	Street Rebuild - Park/Second Avenue Improvements include safety improvements, bike lanes, sidewalks, curb and gutter, turn-lanes, storm drainage, relocation of electrical lines and replacement of a water line.	\$2,750,000	2005	Radford
Radford LMA	Beverly Street Drainage Planning, design, and construction associated with improvements for storm drainage in the Beverly Street basin.	\$359,000	2005	Radford

New River Valley 2004 Annual Project Package in Time Order

Area	Description	Total Funding	Const. Date	Responsible Agency
Radford LMA	Manhole Replacement Replacement of 12 manholes to correct stormwater inflow problems as well as improve the structural stability of the sewer systems.	\$25,000	2005	Radford
Radford LMA	Staples Street Sub-basin Approximately 500 linear feet of sanitary sewer line would be replaced. A 18 inch line is needed to upgrade the capacity of the system.	\$50,000	2005	Radford
Radford/Pulaski LMA	Identify Key Land for Conservation Planning District evaluation of important conservation lands.	\$35,000	2005	New River Land Trust
Radford/Pulaski LMA	Create Formal Regional Leadership Organization Create formal leadership organization, hold community awareness workshop, and establish certified leadership development program.		2005	Leadership Organizations
LONG TERM PROJECTS (BEYOND 2005)				
Pulaski LMA	New River Valley Business Center Phase I Development of a multi-use facility including childcare, banking, food court, business support services, multi-tenant occupancy for incubator graduates.	\$4,000,000	2006	NRVDC
Pulaski LMA	Technology Magnet School: Workforce Development Designed to develop a specialized workforce in the NRV by providing advanced technology education to secondary schools. Federal funds will be used to purchase training equipment and construction of a facility.	\$8,000,000	2006	New River Community College & School Div's
Radford/Pulaski LMA	TransDominion Express - Capital Costs A statewide project to provide passenger rail transportation from Bristol through the New River Valley, and on to Richmond and Washington, D.C.	\$9,300,000	2006	VA Department of Rail and Public Transportation
Radford/Pulaski LMA	Route 114 Bridge To replace the route 114 bridge that has structural damage.	\$20,000,000	2006	VDOT
Pulaski LMA	Bob White Business Incubator Develop existing building into a business incubation facility.	\$1,000,000	2006	Pulaski County
Radford LMA	Develop Phased Retirement Center from Self-care to Full-care To develop a phased retirement center.	\$12,000,000	2006	Warm Hearth, Pearisburg Center
Radford LMA	Pearisburg Wastewater Plant Expansion Increase capacity of existing sewer plant to accommodate present and future growth.	\$750,000	2006	Pearisburg Town
Pulaski LMA	Thorn Springs Sanitary Sewer Extension Expansion to serve the new Pulaski Elementary School and will allow for development in northeast Pulaski and into Pulaski County.	\$197,000	2006	Pulaski PSA

New River Valley 2004 Annual Project Package in Time Order

Area	Description	Total Funding	Const. Date	Responsible Agency
Pulaski LMA	Maple Shade Art/History Museum Complex/Business Plaza Develop an art/history museum complex/business plaza in downtown Pulaski.	\$4,000,000	2006	Town of Pulaski
Radford LMA	Radford Amphitheater Construction of a 800 seat amphitheater on the Campus.	\$800,000	2006	Radford University
Radford LMA	Jacksonville Center Amphitheater Develop amphitheater for seating 250 people.	\$180,000	2006	Jacksonville Center, Inc.
Radford LMA	Demolition and Abatement of Camp #5 Property To demolish a former prison and return 25 acres of prime property for use as an economic development site.	\$600,000	2006	Floyd County
Radford/Pulaski LMA	Radford Army Ammunition Plant Infrastructure Improvements Water, sewer, road, and rail upgrades at the New River site.	\$6,000,000	2007	ATK/Virginia's First
Radford LMA	30,000 Sq. ft. Shell Building The construction of a shell building to market the Floyd Regional Commerce Center to new industry or expanding industry.	\$1,000,000	2007	Floyd County
Pulaski LMA	Town of Pulaski Water System Improvements Multiple replacements and improvements.	\$2,100,000	2007	Pulaski Town
Radford LMA	Warm Hearth Water To provide water.	\$1,000,000	2007	Montgomery County
Radford/Pulaski LMA	Local Funding to Pay Individual Easement Costs Assist in securing priority conservation easements.	\$500,000	2007	New River Land Trust
Radford LMA	Addition to Radford Public Library Additional space to include a youth room, genealogy center, and technology center.	\$500,000	2007	Radford
Radford LMA	Trail Around Floyd Commerce Center To develop a walking trail around the new Commerce Center in Floyd.	\$400,000	2007	Floyd County
Radford/Pulaski LMA	21st Century Secondary Education - Alternative School A facility providing regional instruction for alternative study.	\$12,000,000	2008	NRV School Divisions
Radford LMA	Passenger Rail Station in Radford To develop a passenger rail station in the City of Radford.		2008	Radford City
Radford LMA	Connectivity of Trails, Regional Trail System Interconnect various local, state and federal trails to create a continuous network in southwest Virginia.	\$800,000	2008	Trail Operators
Radford LMA	Ingram Village Sewer Put in water/sewer lines.	\$2,000,000	2008	Pearisburg Town

New River Valley 2004 Annual Project Package in Time Order

Area	Description	Total Funding	Const. Date	Responsible Agency
Radford LMA	Whitt-Riverbend Park Development Phase II Development of public park on 27.7 acres of land with 1.75 miles frontage on Walker Creek and the New River. Site will include primitive camping, picnic areas, hiking, fishing, and improved road access.	\$250,000	2008	Pearisburg
Radford LMA	Passenger Rail Station in Christiansburg To develop a passenger rail station in the Town of Christiansburg.		2008	Christiansburg Town
Radford LMA	Busines Technology Park To renovate/develop the old St. Albans property.	\$10,000,000	2010	Radford University
Radford/Pulaski LMA	Promote Agricultural Tourism Program to encourage farmers to evaluate agricultural tourism to enhance incomes.	\$30,000	2010	New River Travel Alliance
Radford/Pulaski LMA	New River Valley Park and Ride Lot Development Development of new park and ride facilities.	\$1,500,000	2010	VDOT
Radford LMA	Improve Route 8 Corridor from US Rt. 58 to Interstate 81 To improve Route 8.	\$18,000,000	2010	VDOT
Radford/Pulaski LMA	Tie Regional Historical and Natural Attractions Together Develop a brochure and map for auto tours of attractions.	\$50,000	2010	New River Travel Alliance
Radford/Pulaski LMA	Promote Civil War Historical Sites To promote civil war historical sites throughout the NRV.		2012	New River Travel Alliance
Radford LMA	Route 8 Improvements (South) Road Improvements on Route 8 southbound from Floyd, South.	\$1,500,000	2012	VDOT
Radford/Pulaski LMA	Link Road: Pulaski County and Blacksburg New road to connect industrial area to Blacksburg.	\$24,000,000	2015	VDOT Public/Private
Radford/Pulaski LMA	New River Bridge at Industrial Park New bridge to link Radford and Interstate to New River Industrial Park.	\$11,000,000	2021	VDOT/Virginia's First
Pulaski LMA	Pulaski County School Construction Renovate or replace facilities.	\$80,000,000	2005-10	Pulaski County

Additional Concepts for Future Development

Though many projects exist to support the identified Goals and Objectives, there are also supporting concepts that do not have specific projects yet. This section outlines some of those concepts. Many of these projects comprise an economic development approach that links directly into the *Community First* goals of having an optimum level of employment; an income level equal to or better than the state's average; and a beneficial living environment.

Leadership

The Leadership category highlights opportunities in the New River Valley for promoting and sustaining leadership development and engagement in our local and regional community. The following concepts do not currently have an active project associated with them but are in the process of partnership and timeline development.

Youth Business and Civic Leadership Development:

Provide hands-on training and mentoring opportunities through business and civic organizational partners in the program.

Youth Leadership Recognition Program:

Create award/program that recognizes and rewards youth leadership efforts in the civic and business sectors of the region.

Community Awareness Workshop for Elected Officials:

Establish short course for elected officials and corporate leaders highlighting community development issues and opportunities.

Economic Development

The arena of economic development showcases the New River Valley's approach to creating a sustainable, diverse local economy that is also globally competitive. The following concepts do not currently have a project associated with them but eventually will in the future.

Niche Development for Downtowns:

Define downtown niches for cooperative marketing of unique characteristics of NRV downtowns.

Niche Farming:

Agri-tourism for a regional community of farmers.

Sustainable Agriculture:

Feasibility Studies of agro-tourism and providing outlets for locally-produced dairy products.

Explore approaches to expand public/private partnerships:

There are increasing pressures for the development of public/private partnerships to expand the public assistance in providing basic infrastructure to a more active role in the development of corporations. The cost and risk involved in the formation of corporations has entrepreneurs seeking business acceleration assistance from the public sector. Defining and legitimizing this role is requiring innovation in establishing such partnerships.

Education & Training

In the area of Education and Training, the NRV has reached the critical point of needing to support workforce development, as unemployment rates are relatively low. With the budget crisis at the state and federal levels creating great inequities in educational service delivery, it is crucial that the New River Valley strategic plan for local educational advancement for building a workforce for the global economy here at home.

Address the teacher shortage:

Develop incentives in collaboration with local governments, school boards and business sector to attract and retain qualified teachers to this area.

Address education funding:

Seek public/private partnerships and regional collaborations to offset state under-funding of education.

Regional Educational System:

Create New River Valley collaborative model to address alternative, advance placement and adult education needs in the region.

Health & Human Development

Health and human development put a personal face on the region's approach to supporting its citizens.

Evaluate and Pilot Human Service Delivery Programs:

Using higher education partners in the region, assess service delivery in the New River Valley and develop model for effective and efficient delivery.

Quarterly Agency/Community Sessions:

Create forum for community and human service agencies to gather and strategize ideas for higher efficacy in service delivery and agency/client interface.

Natural & Cultural Environment

The Natural and Cultural projects represent the importance our citizens place on the often intangible aspects of quality of life that can make a place one that people are proud to call home.

Adopt-a-Stream:

Support for state-run program.

Baseline Wildlife & Habitat Inventory:

Build baseline landscape-level wildlife species and habitat inventory for the greater New River watershed.

Citizens' Water Atlas:

Develop a database for water resources, including threats in the watershed.

Compliance Study of Erosion and Sedimentation Control Practices:

Examine compliance rates of erosion/sedimentation control practices.

Erosion Control:

Educate landowners on erosion control and restore eroded areas.

Support and Promote Christiansburg Institute:

Assist in funding and program development to support this important historic and cultural asset of the region.

Regional-link Trail System:

Create prioritized map of trail connections to link all alternative transportation pathways in the New River Valley.

Physical Infrastructure

A sound physical infrastructure is the base on which all other projects are built. There are many, many needs in the area of physical infrastructure including **water and sewer** as well as **technology** infrastructure. The PDC is ever vigilant of emerging needs in the region. Beyond these needs, additional concepts for physical infrastructure are listed below.

Bikeway Network:

Plan and create a network of bikeways through the NRV that connects towns, scenic areas, and historic areas.

Regional Civic/Convention Center:

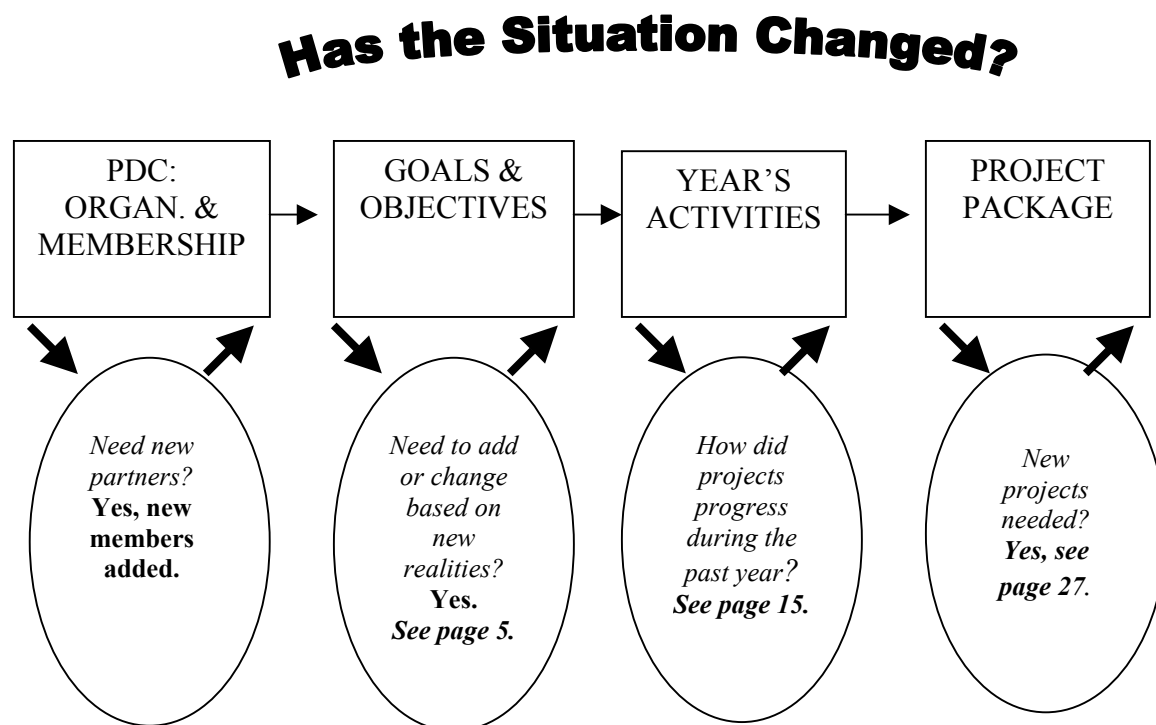
Create event/conference center to provide space for large attractions and events.

EVALUATION: AN INTEGRATED APPROACH

As is apparent throughout this document, evaluation is an integrated part of the CEDS process. Given the continuous nature of this planning process, integration of evaluation into every step is one method of assuring a self-adjusting, constantly “fresh” plan and process. (See Figure 2.) Important questions that are asked along the way as part of a feedback loop include:

- ❑ Has the situation changed?
- ❑ Are new partners needed?
- ❑ Do Goals, Objectives, and Projects need to be changed in light of current Strengths, Weaknesses, Opportunities and Threats (SWOT)?

Figure 2:
Evaluation: An Integrated Part of the Continuous Planning Process



Evaluating Completed Projects

Following completion of a project, it is desirable to measure the effectiveness of the project and more specifically the return for the money spent. While larger goals such as a diversified economy, higher wages/incomes and improved quality of life are not easily detectable as they may be affected by most single projects, there are measurable related outputs. These include data such as number of jobs created and amount of private investment generated directly and indirectly. Please see **Project Evaluations**, Appendix IV.

Cautions and Concerns

While this is a straightforward query, answers are not so simple nor easily obtained. These projects do not take place in a laboratory where all external factors are controlled; rather each project is but one small part of countless variables in a huge picture that is the global economy. Moreover, the sum of a program of well-developed, mutually supporting projects is much greater than the sum of the parts.

For example, singularly developing a Regional Educational System to address alternative and advanced placement students needs regionally would not necessarily help incomes or unemployment in the region. Singularly developing a large Commerce Park to attract high tech industry will not help local economies if it sets idle. However, if a well-trained, well-educated work force is developed and physical space and infrastructure is available to high tech firms simultaneously, the likely of significant positives outcomes is great. Therefore, a truly integrated economic development strategy with multi-dimensional projects and components cannot be accurately measured in a single dimension. A means of simultaneously measuring relationships and synergies must be developed. A better question in many instances may be, “Is a good new piece of the puzzle now in place?”

Another difficulty in measuring outputs is that the timing is uncertain. In some cases, the greater the potential reward in the end, a longer timeframe may be required.

One of the most significant limiting factors in evaluation concerns the collection of data. To truly account for the success of a program would require tracking every single action and following that action to its subsequently induced actions and so forth. Even an attempt to keep track of “simple” items such as “jobs created” is a laborious process that takes time away from new project development, administration, etc. Evaluation and assessment is an important part of any project and in order to continue success and progress it must be built into every effort. Understanding the necessity of this effort and making it a seamless part of the project rather than something tacked on at the end is the goal of the integrated evaluation approach.

Lastly and related to the multi-dimensional discussion above, even if time is invested in tracking jobs and investments associated with a project, the data is not necessarily valid outside its immediate context. The whole purpose of a regional strategy is to recognize the strengths, weaknesses, opportunities and threats within the region and to develop a unique program of projects for that situation. Unless the entire program is captured in a multi-dimensional way, the data is not well aggregated to the federal level.

Appendix I
Minutes of the New River Valley Planning District Commission

Appendix II
CEDS Committee Membership

SUMMARY OF CHARACTERISTICS
NEW RIVER VALLEY PLANNING DISTRICT COMMISSION MEMBERS
2002-2003

REPRESENTATIVE	LOCALITY	EO	C	U	R	W	B	O	M	F	OCCUPATION	REPRESENTING	
Gerald, Fred	Floyd County	X			X	X			X		Graphic Designer	Local Government	
Janney, Evelyn			X		X	X				X	Farmer	Agriculture	
Spencer, Howard	Giles County	X			X	X			X		Mayor	Local Government	
Light, Leon				X		X	X			X		Merchant	Business
Perkins, Annette	Montgomery County	X		X		X				X	Retired Teacher	Local Government	
Fisher, Beth				X	X		X				X	Asst. Professor	Education
Owen, Tom	Pulaski County		X		X	X			X		Retired, Placement Officer	Workforce	
Sheffey, Joe			X			X		X		X		Professor	Education
Starnes, Thomas	City of Radford	X		X		X			X		Mayor	Local Government	
Harvey, Helen				X	X		X				X	Retired, Professor	Education
Leighton, A. T.	Town of Blacksburg	X		X		X			X		Professor	Education	
Mease, Stuart				X	X		X			X		Personnel Officer	Business/Government
Eddie Lester	Town of Christiansburg	X		X		X			X		Accountant	Business	
Stipes, Brad				X	X		X			X		Engineer	Business
Weaver, Scott			X		X		X			X		Retired, Treasurer	Local Government
Bishop, Skip	Town of Floyd	X			X	X			X		Mayor	Local Government	
Skidmore, Richard	Town of Narrows	X			X	X			X		Retired, Truck Driver	Local Government	
Moses, Becky	Town of Pearisbug	X			X	X				X	Retired	Local Government	
Talbert, Dan	Town of Pulaski		X	X		X			X		Process Supervisor	Business	
Stewart, Charles			X		X		X			X		Mayor	Local Government
Lovely, John	Town of Rich Creek	X			X	X			X		Columbia Gas Representative	Business	
Burdette, David	Radford University		X	X		X			X		V-Pres., Bus. & Gov. Affairs	Education	
Elvey, Bill	Virginia Tech		X	X		X			X		University Planning	Education	
Meredith, Joe				X	X		X			X		Business CEO	Education
Percentages (Based on 24 members)		54%	46%	58%	42%	96%	4%	0%	79%	21%			

EO = Elected Official
C = Citizen
U = Urban
R = Rural
W = White
B = Black
O = Other
M = Male
F = Female

Dr. A. T. Leighton, Jr.
Town of Blacksburg
711 Broce Drive, NW
Blacksburg, VA 24060

Mr. W. Scott Weaver, Treasurer
Town of Christiansburg
965 Cardinal Drive
Christiansburg, VA 24073

Mr. Dan Talbert
Town of Pulaski
1616 Holyfield Drive
Pulaski, VA 24301

Mr. Thomas Starnes
City of Radford
99 Seventh St.
Radford, VA 24141

Dr. Helen Harvey
City of Radford
701 Berkley St.
Radford, VA 24141

Mr. Leon Light
Giles County
707 Memorial Boulevard
Narrows, VA 24124

Mrs. Evelyn Janney
Floyd County
336 Bethlehem Church Rd, NE
Floyd, VA 24091

Mr. Joseph Sheffey
Pulaski County
c/o New River Community College
P.O. Drawer 1127
Dublin, VA 24084

Mr. Howard Spencer
Giles County
106 Risley Circle
Glen Lyn, VA 24093

Mr. Charles W. Stewart, Jr.
Town of Pulaski
2148 Sunset Drive
Pulaski, VA 24301

Mr. Tom Owen
Pulaski County
5985 Collier Street
Dublin, VA 24084

Ms. Beth Fisher
Montgomery County
2507 Cherry Lane
Blacksburg, VA 24060

Mrs. Annette Perkins, Vice Chair
Montgomery County
1407 Valleyview Drive
Blacksburg, VA 24060

Mr. Richard Skidmore
Town of Narrows
209 Dogwood Lane
Narrows, VA 24124

Mr. Fred Gerald
Floyd County
994 Sutphin Road, NW
Willis, VA 24380

Mr. Stuart Mease
Town of Blacksburg
610 Preston Ave Ste A
Blacksburg, VA 24060

Mr. Bradford J. Stipes, Chair
Town of Christiansburg
1105 Juniper Drive
Christiansburg, VA 24073

Mr. David Burdette
Radford University
P.O. Box 6920
Radford, VA 24142

Mr. William Elvey
Virginia Tech
Sterrett Fac. Complex (0127)
Blacksburg, VA 24061

Mr. John Lovely
Town of Rich Creek
907 Greenbriar Drive
Rich Creek, VA 24147

Mayor Skip Bishop
Town of Floyd
138 Wilson St
Floyd, VA 24091

Ms. Rebecca Moses
Town of Pearisburg
PO Box 373
Pearisburg, VA 24134

Mr. Eddie Lester
Town of Christiansburg
60 East First Street
Christiansburg, VA 24073

Mr. Joe Meredith
Virginia Tech
1872 Pratt Dr. #1000
Blacksburg, VA 24060

Appendix III
Letters/Resolutions from Localities

Floyd County Board of Supervisors

P. O. Box 218

Floyd, Virginia
24091

April 17, 2003

Mr. David Rundgren
New River Valley Planning District Commission
6580 Valley Center
Drive Box 21
Radford, VA 24141

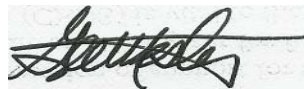
Dear Mr. Rundgren:

Please accept this letter as Floyd County 's expression of support for the New River Valley Planning District Commission's efforts to secure an EDA grant for fiscal year 2003-2004. The Comprehensive Economic Development Strategy (CEDS) is vital to the continued economic growth of our region. The New River Valley Planning District Commission assumes the lead role in helping this region prepare for the future by planning and promoting economic development including the writing of our region's Comprehensive Economic Development Strategy (CEDS). I understand the Planning District Commission will be applying to the Economic Development Administration for funding assistance to help continue this vital role as lead planning agency for our region. The County of Floyd is strongly supportive of this essential program. The County and I appreciate the services and professional support that is offered by the New River Valley Planning District Commission.

If there is anything that the County or I can do to assist you in securing this important grant, please let me know. Again, thank you for your continued cooperation and assistance.

Sincerely,

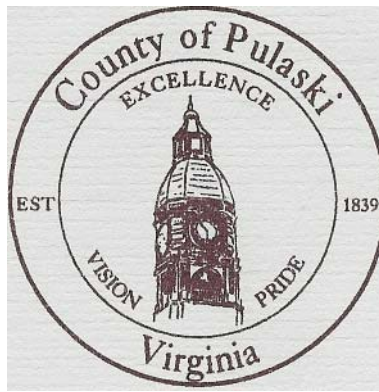
COUNTY OF FLOYD



George W. Nester, CM, AICP
County Administrator

Administration

143 Third Street, NW, Suite 1
Pulaski, VA 24301
(540) 980-7705
(540) 980-7717



Pulaski County
In Virginia's New River Valley

May 16, 2003

Mr. David W. Rundgren
Executive Director
New River Valley Planning District Commission
6580 Valley Center Drive, Box 21
Radford, VA 24141

Dear Dave:

Please accept this letter as endorsement of the proposed major planning projects and areas of planning activity outlined by the New River Valley Economic Development District (NRVEDD) with the following additions:

<u>Project</u>	<u>Service Area</u>	<u>Estimated Cost</u>	<u>Time Frame</u>
Dispatch	Pulaski County	\$1.6 Million	2004
Dispatch	Town of Pulaski	\$108,841	2004
School Construction	Pulaski County	\$80 Million	2005-2010

The work proposed will be of significant benefit to the economy of Pulaski County, which is a subject of growing concern. The NRVEDD is a cooperative partner in guiding beneficial growth and development for the New River Valley.

Thank you for seeking continued Economic Development Administration assistance from our citizens

Sincerely,

Peter M. Huber
County Administrator

PMH:trs

cc: Board of Supervisors

City of Radford, Virginia

The-"New River" City



619 Second Street, 24141

April 15, 2003

Mr. David W. Rundgren Executive
Director, NRVPDC 6580 Valley
Center Drive, Box 21 Radford,
Virginia 24141

Dear Mr. Rundgren:

The City of Radford would like to convey to you its support of the economic development planning efforts of the New River Valley Planning District Commission, including preparation of the Comprehensive Economic Development Strategy.

The Commission has been a strong supporter of regional economic development activities by serving as administrative staff to economic development organizations, maintaining the regional economic development related issues. It is for these reasons, as well as others, that we support the planning functions of the New River Valley Planning District Commission and its pursuit of grant funding from the Economic Development Administration.

If I can be of further assistance, please let me know.

Sincerely,

A handwritten signature in black ink that reads "A. W. Cox". The signature is written in a cursive style.

Anthony W. Cox
City Manager

AWC/bc

County of Giles

Paul W Baker
Member at Large

Howard C. Morris
Member at Large



Board of Supervisors

315 North Main Street
Pearisburg, Virginia 24134

J. Howard Spencer
Western District

Barbara M. Hobbs
Central District

Larry Jay Williams
Eastern District

April 28, 2003

Mr. David W. Rundgren
Executive Director
New River Valley Planning
District Commission
6850 Valley Center Drive, Box 21
Radford, VA 24141

Dear Mr. Rundgren:

The Giles County Board of Supervisors strongly endorses the economic development planning activities currently being conducted by the New River Planning District Commission. These efforts benefit all the county and municipal jurisdictions within our region and area, which are possible only as a result of the funding support received from the Economic Development Administration.

Support from the PDC was vital in completion of the most recent update to the Giles County Comprehensive Plan. The resultant plan is a viable working document that will serve as a basis for the County's orderly growth and development over the next several years. We have also undertaken a variety of other projects that have enhanced the economic vitality of our County.

Thank you very much for your support of the citizens of Giles County. We look forward to working with you in the future.

Sincerely,

Chris McKlarney

Acting County Administrator
/s/

FAXED
6-4-03



OFFICE OF COUNTY ADMINISTRATION
MONTGOMERY COUNTY
JEFFREY D. JOHNSON, COUNTY
ADMINISTRATOR

755 ROANOKE STREET, SUITE 2E, CHRISTIANSBURG, VIRGINIA
24073-3181

June 3, 2003

David Rundgren, Executive Director

New River Valley Planning District Commission
6580 Valley Center Drive, Box 21
Bedford, VA 24111

Dear Mr. Rundgren:

Please accept this letter as evidence of support on behalf of Montgomery County for the New River Valley Planning District Commission's effort to secure EDA Grant funding for the fiscal year ending June 30, 2004.

The New River Valley Planning District Commission plays a vital role in providing assistance throughout the entire New River Valley region for purposes of future planning, the promotion of economic development initiatives and the writing of our region's Comprehensive Economic Development Strategy.

We understand the Planning District Commission will be applying to the EDA for funding assistance to continue the role as the lead training agency for the region.

Montgomery County is fully supportive of these essential programs.

Sincerely,

A handwritten signature in black ink, appearing to read "J. Johnson", is written over a light blue rectangular background.

Jeffrey D. Johnson
County Administrator

JDJ/jk

Appendix IV
Project Evaluations



Virginia's New River Valley Economic Development Projects

Project Introduction

Project Name		Award Type			
Floyd Regional Commerce Center		Financial Assistance			
Award Number	Award Date	Award Period	Agency		
01-01-07379	1/25/2001	From date of approval to 24 months after approval	EDA		
Grants Officer	Recipient Name	Address			
Paul Raetsch	Floyd County	345 South Fourth Street, P.O. Box 218			
City	State	Zip Code	Phone	Fax	E-mail
Floyd	VA	24091	(540) 745-9300	(540) 745-9305	
Contact Name	Contact Phone	Contact Fax	Contact E-mail		
George Nester	(540) 745-9300	(540) 745-9305	geonester@aol.com		

Project Description

This project will consist of a construction/installation of approximately 2,600 linear feet of access road and approximately 6,500 linear feet of water mains, site grading, and all necessary associated work to serve approximately 37 acres of land to be sold or leased in the Floyd Regional Commerce Center, a new industrial park to be located near the Town of Floyd, Floyd County, Virginia.



Virginia's New River Valley Economic Development Projects

Project Information

Project Name Floyd Regional Commerce Center	Pre Application <input checked="" type="checkbox"/>	Pre App Date Submitted	Pre App Date Approved 6/21/2000
Full Application <input checked="" type="checkbox"/>	Full App Date Submitted 7/20/2000	Full App Date Approved 1/25/2001	

Budget

Federal Agency EDA	Federal Share Approved \$1,000,000.00	Federal Share Final \$0.00
Recipient Name Floyd County	Recipient Share Approved \$1,033,243.00	Recipient Share Final \$0.00
Local Agency	Local Funds Approved \$0.00	Local Funds Final \$0.00
State Agency DHCD	State Funds Approved \$420,000.00	State Funds Final \$0.00
Other Federal Agency ARC	Other Federal Approved \$182,450.00	Other Federal Final \$0.00
Other Agency VDOT	Other Approved \$319,888.00	Other Final \$0.00
	Total Project Approved \$2,955,581.00	Total Project Final \$0.00



Virginia's New River Valley Economic Development Projects

Project Outcomes

Project Name
 Floyd Regional Commerce Center

Additional Dollars Invested

Private Sector Add \$ Direct \$1,800,000.00	Private Sector Add \$ Indirect \$0.00
Local Public Add \$ Direct \$0.00	Local Public Add \$ Indirect \$0.00
State Add \$ Direct \$0.00	State Add \$ Indirect \$0.00
Other Federal Add \$ Direct \$0.00	Other Federal Add \$ Indirect \$0.00
Total Add \$ Direct \$1,800,000.00	Total Add \$ Indirect \$0.00

Increase in Local Real or Business Property Tax Base

Increase in Tax Base: \$0.00
 FEZ or E: Located in State EZ:

Local Capacity Anticipated and Actual Results

Weight (0-100%)	Actual Results (Rate of 1-10)	Summary
Infras Supp Private Invest Wt 0	Infras Supp PI Rate 0	0
Infras Stim Private Invest Wt 0	Infras Stim PI Rate 0	0
Stable Econ Base Wt 0	Stable Econ Base Rate 0	0
Diversify Local Econ Wt 0	Diversify Local Econ Rate 0	0
Other-specify Other Wt 0	Other Rate 0	0
Total Wt 0		Total 0
Jobs Created		
Jobs Estimated 125	Actual Jobs 3 yrs 0	Actual Jobs 6 yrs 0
		Jobs As of 5/03 68



Virginia's New River Valley Economic Development Projects

Project Status

Project Name Floyd Regional Commerce Center	Date Announced 1/25/2001	Administer Contract Janet McNew
-------------------------------------------------------	------------------------------------	-------------------------------------------

1st Drawdown	Final Drawdown

Project Schedule
 Division 1 - Temp. access road and initial site development bid \$97,645; Division 3,4,5 - Water/sewer, main access road, site prep six lots---12/27/02-Substantial completion, Inspectors revealed need to recompact portion of 2 of 8 --Due to weather, contract extension required.

Est Completion Date 6/30/2003	Actual Completion Date
-----------------------------------------	-------------------------------

Project Status

Division 1 Complete 12/31/01; Division 3/4/5- Substantial completion- inspection 12/27/02	Bid Estimate \$0.00	Actual Amount \$1,400,291.00
----------------------------------------------------------------------------------------------------	-------------------------------	----------------------------------------

Begin Construction 2/19/2002	Project Date/Actual	End Construction
----------------------------------------	----------------------------	-------------------------



Virginia's New River Valley Economic Development Projects

Project Introduction

Project Name			Award Type		
New River Access Project			Federal Assistance-Construction		
Award Number	Award Date	Award Period	Agency		
			EDA		
Grants Officer		Recipient Name		Address	
		Pulaski County, Pearisburg, Radford		6580 Valley Center Drive, Box 21	
City	State	Zip Code	Phone	Fax	E-mail
Radford	VA	24141	(540) 639-9313	(540) 831-6093	nrvpdc@nrvdc.org
Contact Name	Contact Phone	Contact Fax	Contact E-mail		
Janet McNew	(540) 639-9313	(540) 831-6093	dave.nrvpdc@nrvdc.org		

Project Description
Designed to foster river based recreation on the New River, and to promote development of tourism in the region. Construction component for expansion of river access facilities, and an information component to encourage use of the river. Will expand at Bissett Park, New River Center, and Whitt-Riverbend Park



Virginia's New River Valley Economic Development Projects

Project Information

Project Name New River Access Project	Pre Application <input checked="" type="checkbox"/>	Pre App Date Submitted	Pre App Date Approved 5/21/2001
Full Application <input checked="" type="checkbox"/>	Full App Date Submitted 6/26/2001	Full App Date Approved	

Budget

Federal Agency EDA	Federal Share Approved \$612,500.00	Federal Share Final \$0.00
Recipient Name Pulaski/Radford/Pearisburg	Recipient Share Approved \$0.00	Recipient Share Final \$0.00
Local Agency	Local Funds Approved \$262,500.00	Local Funds Final \$0.00
State Agency	State Funds Approved \$0.00	State Funds Final \$0.00
Other Federal Agency	Other Federal Approved \$0.00	Other Federal Final \$0.00
Other Agency	Other Approved \$0.00	Other Final \$0.00
	Total Project Approved \$875,000.00	Total Project Final \$0.00



Virginia's New River Valley Economic Development Projects

Project Outcomes

Project Name
New River Access Project

Additional Dollars Invested

Private Sector Add \$ Direct	Private Sector Add \$ Indirect
\$0.00	\$22,000,000.00
Local Public Add \$ Direct	Local Public Add \$ Indirect
\$0.00	\$0.00
State Add \$ Direct	State Add \$ Indirect
\$0.00	\$0.00
Other Federal Add \$ Direct	Other Federal Add \$ Indirect
\$0.00	\$0.00
Total Add \$ Direct	Total Add \$ Indirect
\$0.00	\$22,000,000.00

Increase in Local Real or Business Property Tax Base

Increase in Tax Base	FEZ or E	Located in State EZ
\$0.00	<input type="checkbox"/>	<input type="checkbox"/>

Local Capacity Anticipated and Actual Results

Weight (0-100%)	Actual Results (Rate of 1-10)	Summary
Infras Supp Private Invest Wt 0	Infras Supp PI Rate 0	0
Infras Stim Private Invest Wt 0	Infras Stim PI Rate 0	0
Stable Econ Base Wt 0	Stable Econ Base Rate 0	0
Diversify Local Econ Wt 0	Diversify Local Econ Rate 0	0
Other--specify Other Wt 0	Other Rate 0	0
Total Wt 0		Total 0
Jobs Created		
Jobs Estimated 0	Actual Jobs 3 yrs 0	Actual Jobs 6 yrs 0
		Jobs As of 5/03



Virginia's New River Valley Economic Development Projects

Project Status

Project Name	Date Announced	Administer Contract
New River Access Project		Janet McNew

1st Drawdown	Final Drawdown

Project Schedule
Project declined by EDA

Est Completion Date	Actual Completion Date

Project Status

	Bid Estimate	Actual Amount
	\$0.00	\$0.00

Begin Construction	Project Date/Actual	End Construction



Virginia's New River Valley Economic Development Projects

Project Introduction

Project Name			Award Type		
New River Valley Development Revolving Loan Fund			Financial Assistance-Non Construction		
Award Number	Award Date	Award Period		Agency	
				EDA	
Grants Officer		Recipient Name		Address	
		New River Valley PDC		6580 Valley Center Drive, Box 21	
City	State	Zip Code	Phone	Fax	E-mail
Radford	VA	24141	(540) 639-9313	(540) 831-6093	nrvpdc@nrfdc.org
Contact Name	Contact Phone	Contact Fax	Contact E-mail		
Dave Rundgren	(540) 639-9313	(540) 831-6093	dave.nrvpdc@nrfdc.org		
Project Description					
Funds will directed at projects creating or supporting jobs and increased incomes					



Virginia's New River Valley Economic Development Projects

Project Information

Project Name New River Valley Development Revolving Loan Fund	Pre Application <input checked="" type="checkbox"/>	Pre App Date Submitted 4/2/2001	Pre App Date Approved 5/2/2001
Full Application <input checked="" type="checkbox"/>	Full App Date Submitted 6/2/2001	Full App Date Approved	

Budget

Federal Agency EDA	Federal Share Approved \$500,000.00	Federal Share Final \$0.00
Recipient Name	Recipient Share Approved \$0.00	Recipient Share Final \$0.00
Local Agency	Local Funds Approved \$333,334.00	Local Funds Final \$0.00
State Agency	State Funds Approved \$0.00	State Funds Final \$0.00
Other Federal Agency	Other Federal Approved \$0.00	Other Federal Final \$0.00
Other Agency	Other Approved \$0.00	Other Final \$0.00
	Total Project Approved \$833,334.00	Total Project Final \$0.00



Virginia's New River Valley Economic Development Projects

Project Outcomes

Project Name
New River Valley Development Revolving Loan Fund

Additional Dollars Invested

Private Sector Add \$ Direct \$0.00	Private Sector Add \$ Indirect \$0.00
Local Public Add \$ Direct \$0.00	Local Public Add \$ Indirect \$0.00
State Add \$ Direct \$0.00	State Add \$ Indirect \$0.00
Other Federal Add \$ Direct \$0.00	Other Federal Add \$ Indirect \$0.00
Total Add \$ Direct \$0.00	Total Add \$ Indirect \$0.00

Increase in Local Real or Business Property Tax Base

Increase in Tax Base \$0.00 FEZ or E Located in State EZ

Local Capacity Anticipated and Actual Results

Weight (0-100%)	Actual Results (Rate of 1-10)	Summary
Infras Supp Private Invest Wt 0	Infras Supp PI Rate 0	0
Infras Stim Private Invest Wt 0	Infras Stim PI Rate 0	0
Stable Econ Base Wt 0	Stable Econ Base Rate 0	0
Diversify Local Econ Wt 0	Diversify Local Econ Rate 0	0
Other--specify Other Wt 0	Other Rate 0	0
Total Wt 0		Total 0
Jobs Created		
Jobs Estimated 0	Actual Jobs 3 yrs 0	Actual Jobs 6 yrs 0
		Jobs As of 5/03 0



Virginia's New River Valley Economic Development Projects

Project Status

Project Name	Date Announced	Administer Contract
New River Valley Development Revolving Loan Fund		Wayne Carpenter

1st Drawdown	Final Drawdown

Project Schedule

Est Completion Date	Actual Completion Date

Project Status

Still under review by EDA - EDA is evaluating its role in capitalizing RLFs	Bid Estimate	Actual Amount
	\$0.00	\$0.00

Begin Construction	Project Date/Actual	End Construction



Virginia's New River Valley Economic Development Projects

Project Introduction

Project Name		Award Type			
Regional Hazard Mitigation Planning		Mitigation Assistance Grant--Planning			
Award Number	Award Date	Award Period	Agency		
VA FMA-000-007	3/3/2002	3/3/02 - 11/30/03	FEMA/VA DEM		
Grants Officer	Recipient Name	Address			
Michael Cline	NRVPCD	6580 Valley Center Drive, Box 21			
City	State	Zip Code	Phone	Fax	E-mail
Radford	VA	24141	(540) 639-9313	(540) 831-6093	nrvpcd@nrvc.org
Contact Name	Contact Phone	Contact Fax	Contact E-mail		
Lydeana Martin	(540) 639-9313	(540) 831-6093	lmartin@nrvc.org		
Project Description					
To develop a NRV Hazard Mitigation Plan to meet FEMA requirements for localities.					



Virginia's New River Valley Economic Development Projects

Project Information

Project Name Regional Hazard Mitigation Planning	Pre Application <input type="checkbox"/>	Pre App Date Submitted	Pre App Date Approved
Full Application <input checked="" type="checkbox"/>	Full App Date Submitted 9/15/2001	Full App Date Approved 3/3/2002	

Budget

Federal Agency FEMA	Federal Share Approved \$49,772.00	Federal Share Final \$0.00
Recipient Name NRVPDC	Recipient Share Approved \$16,590.50	Recipient Share Final \$0.00
Local Agency	Local Funds Approved \$0.00	Local Funds Final \$0.00
State Agency	State Funds Approved \$0.00	State Funds Final \$0.00
Other Federal Agency	Other Federal Approved \$0.00	Other Federal Final \$0.00
Other Agency	Other Approved \$0.00	Other Final \$0.00
	Total Project Approved \$66,362.50	Total Project Final \$0.00



Virginia's New River Valley Economic Development Projects

Project Outcomes

Project Name
Regional Hazard Mitigation Planning

Additional Dollars Invested

Private Sector Add \$ Direct	Private Sector Add \$ Indirect
\$0.00	\$0.00
Local Public Add \$ Direct	Local Public Add \$ Indirect
\$0.00	\$0.00
State Add \$ Direct	State Add \$ Indirect
\$0.00	\$0.00
Other Federal Add \$ Direct	Other Federal Add \$ Indirect
\$0.00	\$0.00
Total Add \$ Direct	Total Add \$ Indirect
\$0.00	\$0.00

Increase in Local Real or Business Property Tax Base

Increase in Tax Base	FEZ or E	Located in State EZ
\$0.00	<input type="checkbox"/>	<input type="checkbox"/>

Local Capacity Anticipated and Actual Results

Weight (0-100%)	Actual Results (Rate of 1-10)	Summary
Infras Supp Private Invest Wt 0	Infras Supp PI Rate 0	0
Infras Stim Private Invest Wt 0	Infras Stim PI Rate 0	0
Stable Econ Base Wt 0	Stable Econ Base Rate 0	0
Diversify Local Econ Wt 0	Diversify Local Econ Rate 0	0
Other-specify Other Wt 0	Other Rate 0	0
Total Wt 0		Total 0
Jobs Created		
Jobs Estimated 0	Actual Jobs 3 yrs 0	Actual Jobs 6 yrs 0
		Jobs As of 5/03 0



Virginia's New River Valley Economic Development Projects

Project Status

Project Name	Date Announced	Administer Contract
Regional Hazard Mitigation Planning	3/11/2002	Lmartin

1st Drawdown	Final Drawdown

Project Schedule
Write draft July 2003; Local Government adoption August-November 2003

Est Completion Date	Actual Completion Date
11/30/2003	

Project Status	Bid Estimate	Actual Amount
	\$0.00	\$0.00

Begin Construction	Project Date/Actual	End Construction



Virginia's New River Valley Economic Development Projects

Project Introduction

Project Name		Award Type			
The Jacksonville Center		Federal Assistance-Construction			
Award Number	Award Date	Award Period	Agency		
			RD, ARCI, ARCII, VA DBA		
Grants Officer	Recipient Name	Address			
Steven Vaughn-USDA RD	Floyd Community Center for the Arts, Inc.	P.O. Box 932			
City	State	Zip Code	Phone	Fax	E-mail
Floyd	VA	24091	(540) 593-2011		
Contact Name	Contact Phone	Contact Fax	Contact E-mail		
Lee Chichester	(540) 593-2011		falconer@swva.net		
Project Description					
Renovation of Jacksonville Center, a former dairy barn as a rural cultural business incubator.					



Virginia's New River Valley Economic Development Projects

Project Information

Project Name The Jacksonville Center	Pre Application <input type="checkbox"/>	Pre App Date Submitted	Pre App Date Approved
Full Application <input checked="" type="checkbox"/>	Full App Date Submitted 5/23/2000	Full App Date Approved	

Budget

Federal Agency RD	Federal Share Approved \$171,600.00	Federal Share Final \$0.00
Recipient Name Floyd Community Center for the Arts, Inc.	Recipient Share Approved \$3,150.00	Recipient Share Final \$0.00
Local Agency Gov't	Local Funds Approved \$2,000.00	Local Funds Final \$0.00
State Agency Dept. of Business Assistance	State Funds Approved \$250,000.00	State Funds Final \$0.00
Other Federal Agency ARC/ARC II	Other Federal Approved \$229,000.00	Other Federal Final \$0.00
Other Agency	Other Approved \$0.00	Other Final \$0.00
	Total Project Approved \$655,750.00	Total Project Final \$0.00



Virginia's New River Valley Economic Development Projects

Project Outcomes

Project Name
The Jacksonville Center

Additional Dollars Invested

Private Sector Add \$ Direct	Private Sector Add \$ Indirect
\$0.00	\$0.00
Local Public Add \$ Direct	Local Public Add \$ Indirect
\$0.00	\$0.00
State Add \$ Direct	State Add \$ Indirect
\$0.00	\$0.00
Other Federal Add \$ Direct	Other Federal Add \$ Indirect
\$0.00	\$0.00
Total Add \$ Direct	Total Add \$ Indirect
\$0.00	\$0.00

Increase in Local Real or Business Property Tax Base

Increase in Tax Base \$0.00

FEZ or E Located in State EZ

Local Capacity Anticipated and Actual Results

Weight (0-100%)	Actual Results (Rate of 1-10)	Summary
Infras Supp Private Invest Wt 0	Infras Supp PI Rate 0	0
Infras Stim Private Invest Wt 0	Infras Stim PI Rate 0	0
Stable Econ Base Wt 0	Stable Econ Base Rate 0	0
Diversify Local Econ Wt 0	Diversify Local Econ Rate 0	0
Other--specify Other Wt 0	Other Rate 0	0
Total Wt 0		Total 0

Jobs Created

Jobs Estimated 0

Actual Jobs 3 yrs 0

Actual Jobs 6 yrs 0

Jobs As of 5/03



Virginia's New River Valley Economic Development Projects

Project Status

Project Name	Date Announced	Administer Contract
The Jacksonville Center		PDC Staff

1st Drawdown	Final Drawdown
1/30/2003	

Project Schedule
4/2/02 Bid documents/specs to Rural Development for approval; 6/18/02-Bid opening; 11/14/02-RD approval of contract documents; 1/23/03-RD loan/grant closing, notice to proceed issued

Est Completion Date	Actual Completion Date
8/21/2003	

Project Status

Renovation is approximately 50% complete; Delay due to extreme weather conditions-project completion date moved to 8/21/03

Bid Estimate	Actual Amount
\$509,867.00	\$542,381.00

Begin Construction	Project Date/Actual	End Construction
1/23/2003		



Virginia's New River Valley Economic Development Projects

Project Introduction

Project Name		Award Type			
VT KnowledgeWorks		Construction Grant			
Award Number	Award Date	Award Period	Agency		
			EDA		
Grants Officer	Recipient Name	Address			
	VT Foundation	1872 Pratt Drive, Ste. 1000			
City	State	Zip Code	Phone	Fax	E-mail
Blacksburg	VA	24060	(540) 961-3600	(540) 961-3602	joe.meredith@vt.edu
Contact Name	Contact Phone	Contact Fax	Contact E-mail		
Joe Meredith	(540) 961-3600	(540) 961-3602	joe.meredith@vt.edu		
Project Description					
To construct a 40,000 square foot business accelerator to commercialize selected research projects.					



Virginia's New River Valley Economic Development Projects

Project Information

Project Name VT KnowledgeWorks	Pre Application <input checked="" type="checkbox"/>	Pre App Date Submitted 3/14/2002	Pre App Date Approved 4/10/2002
Full Application <input checked="" type="checkbox"/>	Full App Date Submitted 5/10/2002	Full App Date Approved 8/31/2002	

Budget

Federal Agency EDA	Federal Share Approved \$2,000,000.00	Federal Share Final \$0.00
Recipient Name VT Foundation	Recipient Share Approved \$3,900,000.00	Recipient Share Final \$0.00
Local Agency	Local Funds Approved \$0.00	Local Funds Final \$0.00
State Agency	State Funds Approved \$0.00	State Funds Final \$0.00
Other Federal Agency	Other Federal Approved \$0.00	Other Federal Final \$0.00
Other Agency	Other Approved \$0.00	Other Final \$0.00
	Total Project Approved \$5,900,000.00	Total Project Final \$0.00



Virginia's New River Valley Economic Development Projects

Project Outcomes

Project Name
VT KnowledgeWorks

Additional Dollars Invested

Private Sector Add \$ Direct	Private Sector Add \$ Indirect
\$0.00	\$0.00
Local Public Add \$ Direct	Local Public Add \$ Indirect
\$0.00	\$0.00
State Add \$ Direct	State Add \$ Indirect
\$0.00	\$0.00
Other Federal Add \$ Direct	Other Federal Add \$ Indirect
\$0.00	\$0.00
Total Add \$ Direct	Total Add \$ Indirect
\$0.00	\$0.00

Increase in Local Real or Business Property Tax Base

Increase in Tax Base	FEZ or E	Located in State EZ
\$0.00	<input type="checkbox"/>	<input type="checkbox"/>

Local Capacity Anticipated and Actual Results

Weight (0-100%)		Actual Results (Rate of 1-10)		Summary
Infras Supp Private Invest Wt	0	Infras Supp PI Rate	0	0
Infras Stim Private Invest Wt	0	Infras Stim PI Rate	0	0
Stable Econ Base Wt	0	Stable Econ Base Rate	0	0
Diversify Local Econ Wt	0	Diversify Local Econ Rate	0	0
Other-specify	Other Wt	Other Rate	0	0
	0	0		
Total Wt				Total
0				0
Jobs Created				
Jobs Estimated	Actual Jobs 3 yrs	Actual Jobs 6 yrs	Jobs As of 5/03	
34	0	0	0	



Virginia's New River Valley Economic Development Projects

Project Status

Project Name	Date Announced	Administer Contract
VT KnowledgeWorks		
1st Drawdown	Final Drawdown	

Project Schedule

Est Completion Date	Actual Completion Date

Project Status

	Bid Estimate	Actual Amount
	\$0.00	\$0.00
Begin Construction	Project Date/Actual	End Construction